हिंदुस्तान शिपयार्ड लिमिटेड

HINDUSTAN SHIPYARD LIMITED

भारत सरकार का उपक्रम, रक्षा मंत्रालय

'A Govt. of India Undertaking, Ministry of Defence'

72nd Annual Report 2023-24

Primary Ethos

Innovation to lead	Transform the way we work with a creative mindset. Shape the future of our industry through use of innovative and cutting edge technology.
Pursuit of Perfection	Our mores reflect the philosophy encapsulated in the slogan, "Perfection is our Goal. Excellence shall be tolerated." Continuously regenerate strategies to align with ambitions, embodying a dynamic spirit that fuels our journey towards the stated goal.
Cultivating Trust and Transparency	Fair and unambiguous dealings in business leading to transparency. This in turn is conducive for repeat orders and sustained association.
Fearlessly Face Challenges	Eliminating Fear of Failure is key to this attribute. Encouraging and emboldening all to take decisions on the premise that no challenge is insurmountable.
Cultivate respect & care	Celebrate diversity and support our people's personal and professional growth. Create a better world by embracing social responsibility.
Safety for us and for all	Pursue the highest safety standards for our people and for contract workers.

PAPER TO BE LAID ON THE TABLE OF THE LOK SABHA/ RAJYA SABHA

AUTHENTICATED

(Sanjay Seth)
Raksha Rajya Mantri

(SANJAY SETH)
RAKSHA RAJYA MANTRI

REVIEW OF THE GOVERNMENT ON THE ANNUAL REPORT 2023-24 AND ON THE WORKING OF AND AFFAIRS OF HINDUSTAN SHIPYARD LIMITED, VISAKHAPATNAM

Hindustan Shipyard Limited (HSL) is a Public Sector Undertaking (PSU) under the administrative control of Department of Defence Production. It is in the business of shipbuilding, ship repairs, submarine refits, and design and construction of advanced offshore and onshore structures. The PSU was transferred from Ministry of Shipping to the Ministry of Defence on 22nd February, 2010.

2. During the Financial Year 2023-24, HSL has achieved total income of Rs. 1539.70 crore and a Value of Production of Rs. 1413 crore. The Company has achieved Profit After Tax (PAT) of Rs.118.82 crore as against PAT of Rs.65.24 crore reported last year.

3. HSL has signed a Rs. 19000 crore contract for production of five Fleet Support Ships for the Indian Navy. Further, the construction of two Diving Support Vessels for Indian Navy is also at an advanced stage.

4. HSL has also completed repairs of vessels for various entities including Shipping Corporation of India (SCI), Oil and Natural Gas Corporation (ONGC), Great Eastern Shipping Company, and Visakhapatnam Port Authority (VPA).

5. HSL complies with good corporate governance practices, adhering to the guidelines issued by Department of Public Enterprises (DPE).

6. HSL is also undertaking indigenisation of various marine sector items under the "Make in India" initiative.

7. During the year 2023-24, an amount of Rs. 50.51 lakhs have been spent towards various Corporate Social Responsibility (CSR) related activities.

8. The Government is in agreement with the Report.

AUTHENTICATED

(SANJAY SETH)

(Sanjay Seth)
Raksha Rajya Mantri

HINDUSTAN SHIPYARD LIMITED

PAPERS TO BE LAID ON THE TABLE OF LOK SABHA/RAJYA SABHA

AUTHENTICATED

RAKSHA RAJYA MANTRI

(Sanjay Seth)
Raksha Rajya Mantri

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Corporate Information

BOARD OF DIRECTORS

Cmde Hemant Khatri, IN (Retd)
Chairman & Managing Director

Cmde Girideep Singh, IN (Retd)
Director (Strategic Projects)

Shri Shalabh Tyagi, IRSEE
Joint Secretary (P&C), DDP, MoD
Govt. Nominee Director

Shri Andaru Devi Prasad Shetty
Independent Director

CHIEF VIGILANCE OFFICER

Dr. Upender Vennam
IPOS (1999), CVO, BDL
Additional Charge (wef 06 Apr 2024)

Company Secretary

Shri Inaitula Baig

Shri P Reji George
Dy. General Manager (Vigilance)

Statutory Auditors

M/s. Rao & Kumar
Chartered Accountants, Visakhapatnam

Internal Auditors

M/s B V Rao & Co. LLP
Chartered Accountants, Visakhapatnam

Cost Auditors

Shri K Sanyasi Rao
Cost & Management Accountant
M/s KSR Associates, Visakhapatnam

Bankers:

Indian Bank
State Bank of India
UCO Bank
Central Bank of India
Union Bank of India
ICICI Bank

REGISTERED & CORPORATE OFFICE

Gandhigram PO, Visakhapatnam 530005CIN: U74899AP1952GOI076711
Phone: 0891-2577404/ 2577437/9493792639

SENIOR MANAGEMENT TEAM

Cdr J P Gupta, IN(Retd)
General Manager (Business Development & IT)

Shri Ashok Kumar N
General Manager (Production – Hull)

Shri D V Subba Rao
General Manager (Commercial)

Shri D Srinivas Rao
General Manager (Quality & Safety)

Capt G Venkateswarlu, IN (Retd)
General Manager (Production, Planning & Project Management)

Shri R V Ramana
General Manager (Ship Repair Complex)

Shri V V R Ravindra
General Manager (Finance)

Cdr Y Sivaramakrishna, IN (Retd)
General Manager (Design)

Shri B V Subba Rao
General Manager (Legal)

Cmde Sanjay K Mahapatra, IN (Retd)
General Manager (Technical)

Cdr Anil Dangwal, IN (Retd)
General Manager (Submarine Division) Addl.Charge

Shri S Anand Kumar
General Manager (Procurement Finance) Addl. Charge

Shri Rajendra Kumar Rajagopal
General Manager (Human Resource) Addl. Charge

Shri Sadasiva Rao,
Addl. General Manager (Production – Engineering)

Lt. Col Sundeep Parija
Addl. General Manager (Security & Administration)

Shri Inaitula Baig
Addl. General Manager (Corporate Planning, Public Relations & Coordination)

Shri Y Ramakrishna
Addl. General Manager (IT & ERP)

CHAIRMAN'S MESSAGE

Dear Shareholders, Fellow Directors, and Colleagues

It is a proud moment for me to welcome you all to the 72nd Annual General Meeting of Hindustan Shipyard Limited (HSL). I am delighted and greatly honoured to inform you that the past year has been the best in our Company's history in terms of performance. This achievement is a testament to the emergence of a 'New HSL', a transformed HSL, which is more professional, competitive and resilient.

I am pleased to report that your Company has achieved its best-ever performance, recording the highest-ever Value of Production (VoP) of ₹ 1413 Cr, a 28% YoY growth, surpassing the previous year's record of ₹ 1103 Cr. Higher VoPs in all three strategic business units, made this possible

Global and National Economic Outlook

The global economy is projected to grow at 3.2% in 2024. While showing some signs of improvement, the growth rate has not yet rebounded to pre-conflict and pre-pandemic levels. Relatively, the Indian economy is more favourable than its global peers. India has emerged as the fastest-growing major economy. It is expected to be one of the top three economic powers over the next 10-15 years, supported by robust democracy and strong partnerships. Strong domestic demand and continued emphasis on government capital expenditure will be key drivers of GDP in FY 2025.

Shipbuilding

The global shipbuilding market is set to experience robust growth, driven by a combination of factors, including geopolitical tensions and the rising need for naval modernisation. The market is projected to expand steadily over the next few years, reflecting increased demand for new vessels and replacing older ones. The surge in geopolitical tensions, particularly in the Asia-Pacific region, has led to a heightened emphasis on upgrading naval capabilities. This has spurred a resurgence in submarine production and the proliferation of advanced combat technologies. Furthermore, the industry's inevitable shift towards green energy and the integration of digital technologies present significant opportunities. Shipyards world over are now focusing on developing eco-friendly and digitally advanced vessels for defence and commercial applications.

In India, the shipbuilding sector holds substantial promise, particularly within the defence segment. The next decade is expected to see significant investments in naval assets, driven by the Indian Navy and Coast Guard's ambitious ship acquisition plans. Commercial shipbuilding is also poised for growth, with increasing demand for coastal shipping, dredgers, ferries, cruises, and gas carriers. The government's Maritime India Vision 2030 (MIV 2030) aims to significantly enhance the utilisation of national waterways and coastal routes for cargo and passenger movement. This vision and the Sagarmala programme will likely to triple the existing coastal and inland waterways fleet over next few years, presenting new opportunities for Indian shipbuilders. Additionally, the focus on green shipping and the development of eco-friendly vessels align with global trends, providing further avenues for growth.

Financial Performance

I am pleased to report that your Company has achieved its best-ever performance, recording the highest-ever Value of Production (VoP) of ₹ 1413 Cr, a 28% YoY growth, surpassing the previous year's record of ₹ 1103 Cr. Higher VoPs in all three strategic business units, made this possible. The Shipbuilding Division posted its highest-ever VoP of ₹ 734 Cr, the Submarine Division achieved a VoP of Rs 443 Cr and the Ship Repair Division recorded a VoP of ₹ 157 Cr. As a result the profit after tax increased to ₹ 118.82 Cr from ₹ 65.23 Cr. Consequently, the accumulated losses and negative net worth decreased to ₹ 961.42 Cr and ₹351.27 Cr, respectively, compared to ₹ 1080.24 Cr and ₹478.94 Cr in the previous year. We strive to achieve a positive net worth by March 2025, enabling the Yard to bid for foreign and certain domestic tenders where positive net worth is a bidding criteria.

Order Book Position and Future Outlook

The contract for five Fleet Support Ships (VC11200-204) for the Indian Navy was signed on 25 Aug 23, with the first ship to be delivered in four years and the remaining at intervals of 10 months each. The

steel cutting and block fabrication of the first FSS commenced on 10 Apr 24 and 19 Apr 24, respectively. The Defence Secretary presided over the first 'steel cutting' ceremony and laid the foundation stone for augmenting slipways, appreciating the infrastructure modernisation undertaken to enhance the Yard's capacity. The current order book comprises eight vessels under various stages of construction, with a balance contract value of ₹ 19,841 Cr as of 31 Mar 2024.

Operational Highlights

The construction of two Diving Support Ships is at the trials phase. Your organization is putting all its efforts towards completion of DSV project. The progressive trials of DSV-1 with liquidation of observations on fast track basis and collaborative approach in negating the similar issues on DSV-2 showcases the enthusiasm and morale of the personnel involved towards meeting project timelines. A major leap in the construction of the Semi-Submersible Pontoon has also occurred, with completion of major structural work.

The Ship Repair Complex (SRC) completed repairs of nine vessels belonging to various owners, including the Indian Navy, SCI, ONGC, Great Eastern Shipping Company, and VPA. One foreign dredger, TSHD Bonny River, underwent emergency repairs at HSL. The life extension refit on oil rig MODU Sagar Bhushan was completed in less than 11 months, with the vessel sailing out on 22 Sep 23.

Significant progress has been made on the Normal Refit of the Indian Navy Submarine.

Resolving Legacy Liabilities

Significant efforts were made to resolve legacy liabilities and clean the Balance Sheet from contingent liabilities arising from litigations. In an arbitration case against M/s GML 53K Bulk Carrier, HSL received a favourable award on 11 Aug 23, reducing the contingent liability to ₹ 1253 Cr. In another arbitration matter filed by HSL against Anupam Industries Ltd., an award of ₹ 10 Cr was published in favour of HSL on 30 Oct 23.

Enhancing Procurement and Vendor Management

Materials and Service Manuals have been revised in 2023 to ensure an effective procurement structure with transparency, accountability and simplified procedures. Vendor meets are regularly conducted with MSMEs to resolve issues and enhance the vendor base. An MSME park has been established to promote inclusive growth and improve the ecosystem for MSMEs. The NIC portal has been linked with HSL bank accounts for EMD management, and adopting the TReDS payment system ensures timely payments to MSMEs. Dynamic payment QR code tax invoices, online vendor registration, and the refinement of scrap and e-waste disposal policies have been implemented to enhance the 'Ease of doing Business'.

Corporate Governance and Performance

HSL continues to comply with good corporate governance practices, fully adhering to the guidelines issued by DPE. Necessary disclosures have been made in the Corporate Governance Report, forming part of the Board's Report. The Company has also submitted quarterly progress reports on corporate governance to DDP/MoD and yearly disclosures to the Department of Public Enterprise. HSL is expected to be graded as "Excellent" in corporate governance grading and expects to be rated as "Very Good" in terms of MoU performance for FY 2023-24, marking the best performance in the last five years.

Infrastructure Upgradation

Significant investments have been made towards refurbishing old machinery and infrastructure. To boost capacity for ongoing Fleet Support Ships and future projects, a major infrastructure upgrade contract was signed with M/s L&T Geostructure on 30 Mar 24, with a project completion timeline of 20 months to facilitate construction of 4th FSS on extended HSL slipway.

Human Resource Management

The organisation structure is refined to drive growth and sustenance in a highly competitive environment. Recruitment has been scaled up to hire a skilled workforce and talented executives. Implementing best HR practices, amending the HR manual and recruiting at various levels are being incorporated to reform human resource management strategies aligned with the Company's growth. A judicious mix of FTE, Regular employees and consultants is being maintained.

Government Policy Implementation

Various government policies viz. Atmanirbhar Bharat, Swachh Bharat, and Corporate Social Responsibility etc are being implemented as desired.

HSL has received several awards and recognitions, including the 'CMD Leadership Award' and 'Reskilling of Employees under Training & Development Award' during the 10th PSU Awards ceremony, 'Best Ship Repair Facility of the Year' and 'Business Leader of the Year' awards from the World Logistics & Supply Chain Congress, five Sodet Silver Awards at the National Quality Circles Competition, and the 'Gold' Award at the 23rd Chapter Convention on Quality Concepts.

Resolution for 2025: RRR - Reforms Revenue and Records

The theme for 2025 is RRR, which stands for Reforms, Revenue and Records. We aim to continue reforms to improve revenue and set new records in Shipbuilding, Ship repairs & Submarine business. With the signing of the FSS contract, HSL is stepping up its scale, size, and speed of operations.

Material changes after the end of Financial Year 23-24

Your company has signed 06 MoUs with prospective collaborators for cooperation in various fields like construction of electric tugs, hybrid tugs, autonomous underwater vehicles and development of Axial Flux brushless motors for Electric Tugs. Towards venturing into construction of new technological vessels viz. Electrical and Hybrid Tugs, your company is in advanced stages of deliberations with proven technology partner. Further to develop expertise in construction of Composite / Carbon Fibre Boats, we have entered into MoUs with M/s DGIPRO and M/s Merlinhawk. We are also exploring re-entering into the offshore platform segment.

Govt of India has approved the proposal for waiver of interest on Rs.169Cr loan for repayment of principal along with interest in 03 years (FY 23-24 to FY 25-26) instead of original repayment schedule of 10 years on 05 Aug 2024. This relieves our organization from the accumulated interest burden which will have a positive impact on financials during FY 24-25.

In recognition to our commitment and contributions towards driving the transformation of Shipyard we have received the esteemed 'PSU Samarpan Award' on 03 May 24 by Govconnect an initiative by iLouge Media.

Acknowledgements

I extend my sincere appreciation for the overall cooperation, assistance, and guidance received from various Ministries of the Government of India, especially the Ministry of Defence, the Department of Defence Production, Ministry of Shipping (MoSPW), the Integrated Headquarters (Navy)/MoD, the Indian Coast Guard, Comptroller & Auditor General of India, Controller of Defence Accounts (Navy) & Government of Andhra Pradesh. I acknowledge with gratitude the continued support from our clients, OEMs, and vendors. I also thank the classification authorities, bankers, and auditors for cooperating. My special appreciation goes to the 'HSL team' for their collective efforts to fulfil our commitments to our clients, the Government of India and the Nation.

Thank you.

Jai Hind

Hemant Khatri
Chairman & Managing Director
Visakhapatnam
September 2024

Brief on Directors (As on 31 March, 2024)

Cmde Hemant Khatri, IN (Retd)
Chairman & Managing Director

Cmde Hemant Khatri, IN (Retd) is a Mechanical Engineer by profession who holds an M.Tech in Systems & Controls from IIT (Mumbai) and MBA(HR) from Andhra University. Having served in Naval Dock Yard, Visakhapatnam for seven years in various capacities and as CRO, HQENC, he was instrumental in successful completion of medium refit and modernization of an Indian Navy Submarine undertaken at HSL in 2015. He headed the Marine Gas Turbine Centre of Indian Navy. The officer also had the opportunity of overseeing construction at Fincantieri Shipyard in Italy as in charge of Indian Naval overseer Team that monitored construction and delivery of two naval fleet tankers INS Deepak and INS Shakti of Indian Navy which was completed in a short span of three years and without any cost overrun. Cmde Hemant Khatri had taken premature retirement and took over the charge of Director (Strategic Project) of HSL on 01 Apr 2017. Cmde Hemant Khatri relinquished the office of Director (Strategic Project) and assumed the charge of C&MD on 01 Sep 2020.

Shri S V Rambabu
Director (Finance & Commercial)

Shri S V Rambabu has done B.Tech in Mechanical Engineering from Jawaharlal Nehru Technological University and is a qualified Cost Accountant from Institute of Cost Accountants of India. He has also done Post Graduate Diploma in Compute Application from Pondichery Univeristy. In a career spanning almost three decades in an Integrated Steel Plant, he was associated with the 03 MTPA Plant from the Commissioning stage to its operation and further expansion to 6.3 MTPA and 7.3 MTPA. He holds a versatile experience in Corporate Accounting, Auditing, Cost Management, Budgeting, Tax Management, Marketing finance etc.

Cmde Kunjumon E Mathew, IN (Retd)
Director (Shipbuilding)

Cmde Kunjumon E Mathew completed his graduation in Mechanical Engineering from Naval College of Engineering, INS Shivaji, Lonavala and Post Graduate in Mechanical Engineering from Indian Institute of Technology, Kanpur. He has rendered 35 years of Service with Indian Navy and has rich and varied experience like Engineering Officer on three Operational ships, equipment repair/ maintenance at Naval Dock yards Design at DMDE Secunderabad & Deputy Director General at Directorate of Quality Assurance (Warship Project) New Delhi. He has also served a diplomatic assignment as Naval Military and Defence attaché at Embassy of India, Kiev. His last assignment at Indian Navy was Warship Production Superintendent at Warship Overseeing Team at Mazagaon Dock Shipbuilders Ltd, Mumbai. He has taken pre-mature retirement from Indian Navy to Join HSL as Director (Shipbuilding).

Brief on Directors (As on 31 March, 2024)

Cmde Girideep Singh, IN (Retd)
Director (Strategic Projects)

is an alumnus of the NDA, Pune, with a Bachelor of Science degree. He graduated in Mechanical Engineering from the Naval College of Engineering, INS Shivaji, Lonavala, and earned a Master's in Science from the Defence Services Staff College, Wellington, in 2002. He also completed a Certification Course in Management Studies from the Naval War College, Mumbai, and a Business Management Course from MDI, Gurgaon. A qualified Nuclear Biological and Chemical Defence Specialist, he served 35 years in the Indian Navy, with significant assignments including Engineering Officer on INS Vikrant, INS Bhavnagar, INS Godavari, and INS Betwa, and Production & Planning Manager of Fleet Maintenance Unit, Mumbai. He also served as Command Refit Officer at Western Naval Command and Commodore Superintendent of the Repair Yard at NSRY, Port Blair. He played a crucial role in the Strategic Submarine Building Project and was the Principal Director of the Aircraft Carrier Project, enhancing cooperation with the US under the DTTI initiative. Cmde Singh joined HSL after his distinguished naval career.

Shri Salabh Tyagi , IRSEE
Joint Secretary (P & C), DDP, MoD Govt. Nominee Director (Wef 04 Feb 2023)

Shri Salabh Tyagi, a 1997 batch Indian Railway Services of Electrical Engineers Officer, currently serves as the Joint Secretary (P&C), Department of Defence Production, MoD and as a Government Nominee Director on the boards of Armoured Vehicles Nigam Limited and India Optel Limited. A B.Tech graduate in Electrical Engineering from IIT Kharagpur, he has held key roles across various public sector enterprises, Railways, and other ministries, focusing on production, technology induction, and safety certification. Internationally, he has engaged with manufacturing and testing facilities in Germany, China, Denmark, and Belgium. During his tenure with the Railways, Shri Tyagi was instrumental in designing and commissioning the first air-conditioned metro rake for Kolkata Metro and played a pivotal role in advancing the "Mission 100% Electrification" of Indian Railways' broad gauge network, achieving a nearly 400% increase in annual electrification. His extensive experience and contributions continue to shape critical areas of India's infrastructure and defence sectors.

Shri Andaru Devi Prasad Shetty
Independent Director

Shri A Deviprasad Shetty has done BE (Mechanical Engineering) from Bangalore University. He is an entrepreneur and presently holding the post of Managing Partner of Divo Gas, a private LPG Bottling firm. He is also the proprietor of Shree Devi Construction Company which is a class I PWD Contractor. In addition he is also the CEO of Sri Krishna Assaying and Hallmarking Center. He has served as Director in Federation of Karnataka Chambers of Commerce & Industry. He is currently serving as Director & President of Udupi Chambers of Commerce & Industry.

Who We Are

Hindustan Shipyard Ltd (HSL), established in 1941 and strategically positioned on the East Coast of India in Visakhapatnam, Andhra Pradesh, stands as the nation's foremost shipbuilding institution. HSL meets the diverse needs of shipbuilding, ship repairs, submarine refits, and design and construction of advanced offshore and onshore structures. With direct sea access, outstanding infrastructure, highly skilled workforce and extensive expertise acquired over decades, HSL has built 200 vessels, refitted five submarines, and repaired 2021 ships of various kinds. These capabilities enable HSL to deliver exceptional services to the defence and maritime sectors.

VISION

To be an internationally competitive and modern shipyard for the construction, repair and refitting of ships & submarines and achieve Mini Ratna status by 2026.

MISSION

To continuously innovate and improve financial performance in construction & repair of vessels within contractual time, cost and quality standards.

OBJECTIVES

- To construct Naval/Commercial Vessels and repair Strategic / Conventional submarines and ships.
- To modernise the yard for efficient construction of Naval ships and refit submarines
- To augment technological capabilities for the design and construction of ships and repair of submarines
- To develop the expertise and adequate skilled manpower necessary for the anticipated future orders
- To incorporate 'Best Practices' in all key activities of the yard, including production, planning, purchase, marketing and human resource management
- To upgrade welding, cutting, plumbing and outfitting technologies
- To upgrade ERP and IT systems for efficient information management and transparent operations
- Finalisation of ToT and design collaborations for new ships and submarine projects

Our Capabilities – Shipbuilding

Hindustan Shipyard Ltd (HSL), with its vast expanse of approximately 300,000 square meters, is a testament to India's maritime capabilities. The yard's infrastructure is meticulously planned to ensure a seamless flow of materials. It boasts steel processing facilities, including a 30,000-ton steel stockyard, modern plate and section treatment plants, NC gas-cutting machines, heavy-duty presses, and self-elevating trucks capable of handling blocks up to 250 tonnes. Large prefabrication shops equipped with overhead cranes further enhance the yard's efficiency.

Key facilities include:

Covered Building Dock

240 x 53 meters, 80,000 DWT capacity, cranes (150T EOT - 2, 100T LL - 1)

Slipway 4

195 x 28 meters, 30,000 DWT capacity, cranes (under augmentation)

Slipway 3

195 x 28 meters, 30,000 DWT capacity, cranes (under augmentation)

Slipway 2

140 x 22.7 meters, suitable for small crafts, cranes (100T & 60T - 1 each)

Outfitting Quay

460 meters, can accommodate 2 to 3 ships up to 50,000 DWT, cranes (120T & 50T - 1 each, 10T - 2, 5T - 1) (under augmentation)

Dry-dock

244 x 38 meters, 70,000 DWT capacity, 40T cranage

Wet Basin South

226 x 10 meters, 50000 DWT capacity, 40T cranage

Wet Basin North

168 x 10 meters, 30000 DWT capacity, 20T cranage

Since launching its first ship, the 8000 DWT steamship "JALA USHA," in 1948, HSL has built 200 ships of various types and sizes, from conventional bulk carriers and general cargo vessels to sophisticated drill ships. HSL's growth and success are evident in its ability to construct diverse and complex ships, including the high-tech drill ship "SAGAR BHUSHAN" for ONGC and the 53,000 DWT diamond series bulk carriers for Good Earth Maritime Ltd.

Products

Our product capabilities cater to various customers and sectors, demonstrating our versatility and commitment to excellence. We proudly serve the Indian Navy, Indian Coast Guard, ONGC, GML, Port Trusts, DCI, SCI, and the Andaman & Nicobar Administration. Our extensive product portfolio ensures we meet the specific needs of each sector, from defence and maritime to oil and port services.

Types of Ships and Products

Since our inception, we have built and repaired numerous ships, showcasing our expertise across various vessel types:

Maritime Sector:

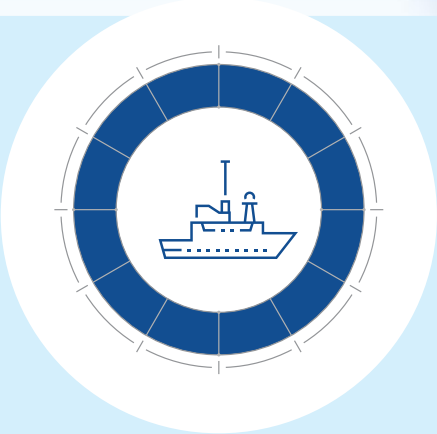
Cargo Liners:	58
General Cargo-cum-Multipurpose Vessels:	15
General Cargo-cum-Container Vessels:	4
Bulk Carriers (HSL Flexible Design 27,000 DWT):	7
42,750 DWT Bulk Carriers:	3
Training Ship:	1
Tugs (25-T Bollard Pull):	4
Tugs (50-T Bollard Pull):	8
10-Ton Bollard Pull Tugs:	6
Berthing Pontoons:	4

Defence Sector:

Survey Vessels:	3
Mooring Vessel:	1
HSD Oiler:	1
Landing Ship Tank (Large):	1
Tugs for IN:	12
Offshore Patrol Vessels:	4
Inshore Patrol Vessels:	5

Oil Sector:

Supply Vessels:	4
Drill Ship:	1
Offshore Wellhead Platforms:	11

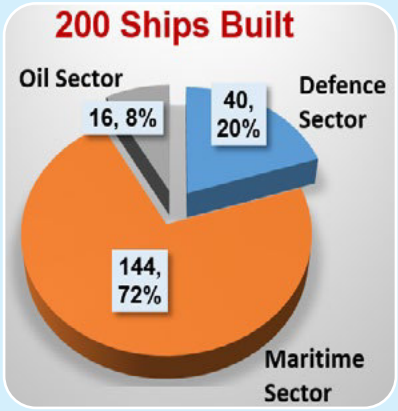


Ports:

Dredgers for Visakhapatnam Port Trust (VPT):	2
Port Survey Vessel (CPC):	1
FRP Launch for VPT:	1
Oil Recovery and Pollution Control Vessel:	1
50T BP Tug, Jyesta for Kandla Port Trust:	1

Others:

Passenger Ferries/Ships:	12
Passenger-cum-Cargo Ships:	3
Motor Launches:	7
Landing Crafts:	2
750 DWT Barges:	12
Floating Crane:	1
Buoy Tender-cum-Research Vessel:	1



Our Capabilities – Ship Repairing

Repaired over 2021 vessels and platforms, including warships and high-tech oil rigs.

Hindustan Shipyard Ltd (HSL) is a premier ship repair hub that addresses the diverse needs of the maritime sector. The state-of-the-art Dry Dock and Wet Basin facilities, capable of handling vessels up to 80,000 DWT, have successfully undertaken intricate repairs on various ships, including naval submarines, merchant ships, and oil rigs. Both foreign and Indian-flagged ships have benefitted from HSL's extensive repair capabilities, ensuring hull and engine repairs meet the highest standards.

The yard has efficiently managed repairs and upgrades on over 100 naval vessels, such as tankers, amphibious warships, survey and hydrographic vessels, OPVs, and LSTs. With a commitment to quality and precision, HSL continues to support the oil, defence, and maritime sectors.

Infrastructure and Capabilities:

- Dockside platforms for high-pressure jet cleaning and semi-automatic airless spraying.
- Facilities for sand/grit blasting over 1000 square meters daily.
- Hydraulic self-elevating platforms and dynamic balancing facilities.
- Expertise in repairing various vessel types across oil, defence, and maritime sectors.
- Efficient support from shipbuilding facilities, including the Building Dock, Steel, and Outfitting Shops.
- Independent Piping, Engineering, and Outfitting Shops.
- Single-window repair services on the East Coast.
- Dedicated Design Department.
- Hydraulic elevators and scissor lifts.
- Repair Docks with Facilities for Multiple Docking.

Ship Repair division with its comprehensive array of repair docks and berths designed to accommodate multiple vessels have undertaken refits of 04 vessels and major repairs on 05 vessels during the year.

Two bulk carriers of capacity more than 80000 DWT belonging to Shipping Corporation of India were docked on same blocks without any modifications thereby saving cost in docking operations for the first time.

The 37 year old ONGC drill ship MODU Sagar Bhushan was revitalized and given new lease of life post extensive damages to vessel caused by cyclone.

A dredging vessel from Belgium was docked for undertaking emergency repairs which earned substantial foreign currency.

Through round the clock services in niche areas of Hull, Electrical and Engineering systems the Ship Repair division is promptly and confidently meeting its customers requirement and delivering the vessels ahead of schedule.

Our Capabilities - Submarine Refitting

Hindustan Shipyard Limited (HSL) is the only Indian shipyard undertaking major submarine refits, with specialised facilities established for EKM class submarines. Our journey in submarine repairs began with refitting two Egyptian submarines, marking the beginning of our association with submarine maintenance and upgrade. Over the years, HSL has developed an exclusive and dedicated Submarine Division, to undertake medium refit repairs. This division has significantly enhanced the operational life of various submarines, including those of the Indian Navy.

Establishment of the Submarine Retrofit Division

In 1970, HSL expanded its capabilities by establishing the Submarine Retrofit Division, a strategic business unit dedicated to the refits of submarines. This initiative marked a new era for the shipyard enabling it to handle refits beyond the realms of the Naval Dockyard at Visakhapatnam. The Retrofit Division's maiden project was refit of tow Egyptian Submarines in 1972 followed by the medium refit (MR) of a Vela class submarine in 2006. This project underscored HSL's ability to provide an alternative yard for extending vital national assets' medium refit life (MFL).

Expertise in EKM Class Submarines

Building on the success of the MR of Vela class submarine project HSL was awarded the contract to undertake the MRCM (Medium Refit cum Modernization) of the first EKM class submarine, of Indian Navy. Despite challenges and an extended period for completion HSL achieved standards comparable to those during the commissioning trials of a new submarine. This project was a testament to the yard's growing expertise and capability in submarine refitting.

HSL has since acquired the necessary expertise, capabilities, and infrastructure to undertake refits of EKM class submarines for the Indian Navy. The yard is equipped with a covered 'Building Dock' where two EKM submarines can be refitted simultaneously, reducing dependency on foreign shipyards. The successful Medium Repair-cum-Modernization (MRCM) of Indian Naval Submarine was completed and handed over to the Navy on 26 June 2015.

Achievements and Milestones

HSL's expertise in submarine refitting has been recognized through various successful projects. Following the completion of MR of Indian Navy Submarine, HSL was awarded the Normal Refit of a Kilo-class submarine. HSL

achieved another milestone by completing the extensive repairs, upgrades, system integration, and trials of the Submarine ahead of the contractual delivery period on 31 January 2020.

Notable submarine refits include:

- 1972 - Two Egyptian Submarine
- 2006 - MR of Foxtrot Class
- 2015 - MRCM of EKM Class
- 2020 - NR of EKM Class

Specialized Infrastructure and Facilities

HSL has developed a range of specialized facilities to support its submarine refitting capabilities. The Pipe Fitting Shop includes CNC-controlled, hydraulically operated 3-Axis Pipe Bending Machines, Portable Pipe Bending Machines, CNC controlled Plasma Profile Cutting Machines, Pipe Beveling Machines, High-Speed Pipe Cutting Machines, Flange Facing Machine, Portable Pipe End Expansion Machine, Electric Furnace for Heat Treatment of Pipes, High-Pressure (600 Bar) Pipe Testing Bay, Pipe Flushing Bay and a Clean & Air Conditioned Titanium & Stainless Steel Welding Bay.

The Chemical Cleaning Bay, designed for undertaking chemical cleaning, surface preparation and painting of ferrous and non-ferrous pipes, includes Alkaline Tanks with Heater Facility, Acid Tanks for Pipe Pickling, Hot Water Rinse Tanks with Heater Facility, Cold Water Rinse Facility, Phosphating Tank for HP Air Cylinders, Hot Water Generating Plant, Shot Blasting and Dust Collection Facility, High-Pressure Water Jet Cleaning Station with Hot Air Facility, Pipe Scrubbing Unit, Waste Water Treatment Plant, Paint Booth with Solvent Extraction System and Pipe Holding & Handling Machineries.

The Electrical & Weapon Workshop has been created to prepare cables soldering and assembly of electrical and weapon consoles. This workshop consists of Cable Cutting Machine, Cable Stripping Unit, Tinning & Creping Machines, Temperature Controlled Soldering & Desoldering Station, Special Tools for Multi Pin Connectors Preparation, Engraving Machines with Tool Grinder, Cable Holding Units, Ultra Sonic Cleaning Machine, Fume Extraction Unit and Automatic Eye Washer.

Other notable facilities include the Ultra High-Pressure Testing Bay, Electrical & Weapon Testing Bay, 1200 KW Battery Charging Rectifier, 600 KW Shore Supply Rectifier, 125 Bar 400 LPM Hydraulic Flushing Stand with Integrated Particle Counter and a 700 KW AC/DC Load Bank.

HSL Strategies

Hindustan Shipyard Limited (HSL) is bolstering its shipbuilding and repair capabilities through a series of strategic initiatives. These include an emphasis on indigenous innovation, infrastructure modernization, performance-based outsourcing, and digital transformation. By integrating advanced technologies and innovative techniques, HSL aims to enhance productivity, secure contracts, and strengthen its position as a key player in India's maritime industry.

Emphasis on 'Atmanirbharta'

HSL's commitment to 'Atmanirbharta' is reflected in its strategies for innovating and implementing alternative build methodologies. By reducing dependency on imports and encouraging private industry solutions, HSL strengthens its self-reliance in shipbuilding and repairs.

Performance-Based Outsourcing to Boost Productivity

HSL introduced performance and target-based outsourcing for Ship building & Ship repair activities to meet stringent timelines. Use of advanced technology in conceptualizing, designing and engineering to maximize productivity through modular construction in Ship building and significant improvements in steel renewal, blasting and painting in Ship repairs division has resulted in enhancing overall productivity and efficiency.

Strategic Infrastructure Modernization

HSL is modernising its infrastructure to support ongoing and future projects, including the augmentation of slipways and the installation of new equipment. This modernisation is crucial for increasing the yard's capacity and efficiency in shipbuilding and repairs.

Innovation in Shipbuilding Techniques

HSL implemented concurrent and parallel installation methodologies in response to global supply chain disruptions. These innovative solutions allowed the company to maintain progress on critical projects, demonstrating its adaptability and commitment to meeting delivery timelines.

Aggressive Tender Participation and Contract Securing

HSL has aggressively pursued Ship building & Ship repair tenders from various customers thereby securing contracts. This strategy ensures a steady stream of projects and reinforces HSL's reputation in Ship building & Ship repair industry.

Digital Transformation and Technology Integration

HSL is leveraging digital technologies and AI solutions to enhance its operational efficiency. Integrating SAP modules, AI-enabled HR chatbots and digital shipyard initiatives are part of HSL's strategy to modernise its processes and improve stakeholder engagement.

FY24 Highlights

Record Revenue Achievement

HSL achieved it's highest-ever revenue of Rs 1413 Cr in FY-24, more than threefold the revenue of FY-21, which was Rs 478 Cr. This milestone signifies HSL's turnaround from a loss-making entity to a vibrant DPSU, contributing significantly to 'Atmanirbhar Bharat' in national shipbuilding.

Order Book

As of 31 March 2024, the Company's order book includes eight vessels at various stages of construction, with a total balance contract value of Rs. 19,841.74 Cr. These projects highlight the company's robust business avenues and strategic engagements with the Indian Navy, reinforcing its pivotal role in national defence and maritime infrastructure.

Indigenization

HSL has been consistently making efforts to boost indigenization in its Ship construction projects under 'Make in India' policy. Utilization of Srijan portal developed by MoD to indigenize 39 items worth Rs. 202 Cr, procurement of equipments/goods worth Rs. 530 Cr through GeM portal & using iDEX as a platform to foster innovation depicts HSL's commitment & synergy towards boosting Indigenization.

Productivity Enhancement

Measures have been undertaken for simplification of processes and to enhance productivity such as integrated teams for monitoring Ship building projects so as to improve delivery timelines, appointment of Project Superintendents, IO's towards reduction of build period, production cost etc. Recently HSL refurbished 30 year old 440V LT panel as part of its modernization plan which in-turn enhances the productivity.

Excellence in Ship Repairs

Ship repair divisions' increased efficiency has resulted in meeting scheduled timelines as per the owners requirement with highest standards. Revitalization of 37 year old ONGC drill ship in short span of 10 months is a testament. In recognition to the achievements Mumbai Global Ports and Shipping Industry Congress awarded HSL the Best Ship Repair Facility of the Year.

Infrastructure Upgradation

HSL signed a significant infrastructure upgrade contract with M/s L&T Geostructure. This project includes installing a 300T Goliath crane, upgrading a slipway and enhancing Mechanical, Electrical, and Plumbing (MEP) services. The project is set to be completed within 20 months, enhancing HSL's capacity for ongoing and future projects.

Performance Highlights FY24

Shipbuilding

Construction of Diving Support Vessels (VC 11190 & 91)

Both vessels are in setting-to-trial phase with Contractor Sea Trials (CST) of DSV-1 nearing completion. Concurrently DSV-2 is being prepared for CST. Despite global supply chain disruptions, innovative solutions were implemented.

Semi-Submersible Pontoon Construction

80% of the hull blocks have been erected, completing major structural work. Major equipment has been lowered and outfitting and pre-launch works are underway. The platform is ready for systems work commencement.

Contract for 05 Fleet Support Ships (VC11200-204)

The Indian Navy signed a Five-Fleet Support Ship contract on 25 Aug 23. The first ship will be delivered within four years of the contract, thereafter subsequent ships to be delivered at 10 months interval each. Steel cutting and block fabrication of the 1st FSS (VC 11200) commenced on 10 Apr 24 and 19 Apr 24, respectively.

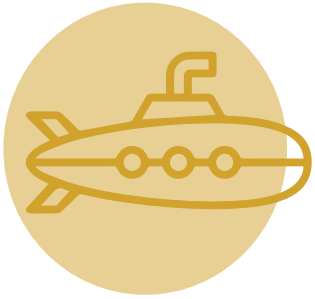
Infrastructure Modernization

The Defence Secretary presided over the steel-cutting ceremony and laid the foundation stone for the augmentation of slipways. Modernization efforts are being undertaken to enhance the yard's capacity.

Ship Repair

Major Repair Projects Completed

During FY24, the Ship Repair Complex (SRC) completed repairs on nine vessels from various entities including Indian Navy, SCI, ONGC, and more. Emergency repairs on the foreign dredger TSHD Bonny River earned significant foreign exchange.



Completion of Emergency Repairs

The SRC completed emergency repairs on INS Mumbai and TSHD Bonny River ahead of schedule. Major refurbishments on MODU Sagar Bhushan, damaged by a cyclone, were completed, giving the 37-year-old vessel a new lease of life.

Efficiency in Docking Operations

Two bulk carriers of 80,312 DWT capacity were docked on the same blocks without modifications, saving time and cost. Business engineering processes were fine-tuned, reducing refit completion timelines and delivering vessels ahead of schedule at lower costs.

Securing Ship Repair Contracts

The yard aggressively pursued ship repair tenders, securing contracts for refits of ORV Sindhu Sadhana, ORV Sagar Kanya, ICGS Shaurya and ICGS Vajra. MOU with M/s DCI was initiated to ensure continuous repair business of their fleet at HSL.

Submarine Division

Normal Refit of Indian Navy Submarine

The contract for the Normal Refit of Indian Navy Submarine was signed on 13 Mar 23. The Submarine Division's VoP for FY24 was Rs. 442.55 Cr.

Miscellaneous Works for L&T Energy Hydrocarbon Ltd.

Under a Memorandum of Agreement with L&T Energy Hydrocarbon Ltd., HSL transported Over-Dimensional Consignments and performed fabrication works for the HPCL Residue Up-Gradation Facility project. The VoP from this project during FY 2023-24 was Rs. 72.31 Cr.

MRLC of Sindhughosh Class Submarines

HSL submitted budgetary quotes for the MRLC of Sindhughosh Class Submarines. Discussions with NHQ and MoD/DDP are ongoing to finalise the project details.

HINDUSTAN SHIPYARD LIMITED
(A Government of India Undertaking)
CIN: U74899AP1952GOI076711

Registered Office: Gandhigram, Gandhigram Post Office,
Visakhapatnam -530005 (A.P.)
Ph: 9493792639 Fax: (0891) 2577502/356
Website: www.hsl.nic.in, Email: cs@hslvizag.in

NOTICE OF 72nd ANNUAL GENERAL MEETING

NOTICE is hereby given that the 72nd Annual General Meeting of the Members of Hindustan Shipyard Limited will be held on 02 Sep 24 at 1200 Hrs at VC-1, Corporate Office, HSL, Gandhigram, Visakhapatnam - 530005 to transact the following businesses.

Ordinary Business:

(a) To receive, consider and adopt the Board's Report and the Audited Accounts of the Company for the year ended 31 March, 2024 along with the Auditors Report thereon.

(b) To fix the remuneration of the Statutory Auditors to be appointed by the Comptroller & Auditor General of India for the financial year 2024-25.

Special Business

(c) To ratify the remuneration payable to the Cost Auditor appointed by the Board of Directors of the Company for the financial year 2024-25 pursuant to Section 148 and all other applicable provisions of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014 by passing with or without modification(s), the following resolution as an **Ordinary Resolution**.

"RESOLVED THAT, pursuant to the provisions of Section 148 and all other applicable provisions of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules,2014 (including any statutory modification(s) or re-enactment thereof, for the time being in force), the remuneration of Rs.50,000/- (exclusive of out of pocket expenses) plus applicable GST payable to the cost Auditor appointed by the Board of Directors of the Company, to conduct the audit of the cost records of the Company for the financial year 2024-25 be and is hereby ratified."

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

By Order of the Board
Hindustan Shipyard Limited

Sd/-
(Inaitula Baig)
Company Secretary

Date: 13 Aug 2024
Place: Visakhapatnam

Notes :

1. Hindustan Shipyard Limited is a Private Limited Company as defined in Section 2 (68) of the Companies Act 2013. As per Section 101 of the Companies Act 2013 read with Govt. of India Gazette Notification dated 05 Jun 2015 and Clause 13(a) of the Articles of Association of the Company, 14 days notice are required to be served for conducting any General Meeting of the Shareholders.

2. Explanatory Statement setting out the material facts concerning each item of Special Businesses to be transacted at the General Meeting pursuant to Section 102 of the Companies Act, 2013, is annexed hereto and forms part of the Notice.

3. Statutory Registers, Relevant documents referred to in the accompanying Notice and the Statement will remain open for inspection by the Members at the Registered Office of the Company on all working days, during business hours up to the date of the meeting.

4. The Ministry of Corporate Affairs vide its Circular dated 5th May, 2020 and 13 Jan 2021 read with Circulars dated 8th April, 2020 and 13th April, 2020 (collectively referred to as 'Circulars'), has introduced certain measures enabling companies to convene their Annual General Meetings (AGM/ Meeting) through Video Conferencing (VC) or Other Audio Visual Means (OAVM) and also send notice of the Meeting and other correspondences related thereto, through electronic mode. In compliance with the said requirements of the MCA Circulars, electronic copy of the Notice along with the Annual Report for the financial year ended 31st March, 2024 consisting of financial statements including Board's Report, Auditors' Report and other documents required to be attached there with (Collectively referred to as Notice) have been sent only to those members whose e- mail ids are registered with the Company.

5. In compliance with the said Circulars, the Company has registered email ids of the shareholders.

6. The members who have not yet registered their e- mail ids with the Company may contact Sh. Inaitula Baig, on cs@hslvizag.in or 9493792639 for registering their e-mail ids on or before 30 Aug 2024. The Company shall send the Notice to such members whose e-mail ids get registered within the aforesaid time enabling them to participate in the meeting and cast their votes.

7. In accordance with the aforementioned MCA Circulars, the IT department of the Company shall arrange VC facility to the members for participating in the Meeting. The members are requested to follow the following instructions in order to participate in the Meeting through VC mechanism:

(a) The login-id and password for joining the meeting shall be separately provided.

(b) The facility for joining the Meeting shall be kept open 15 minutes before the time scheduled to start the meeting i.e 1200 hours and 15 minutes after the expiry of the said scheduled time.

(c) Queries on the accounts and operations of the Company or the businesses covered under the Notice may be sent to cs@hslvizag.in at least one day in advance of the meeting so that the answers may be made readily available at the meeting;

(d) Members are requested to e-mail at agm.it@hslvizag.in or call at 9493792082 in case of any technical assistance required at the time of log in/ assessing/ voting at the Meeting through VC;

8. In view of the MCA Circulars, no proxy shall be appointed by the members for AGM conducted through VC. However, the representative of President of India shall not be treated as proxy.

9. Members of the company please note that as per MCA Circular dated 05 May 2020, President Nominee and other shareholders shall vote during the meeting only.

STATEMENT PURSUANT TO SECTION 102 (1) OF THE COMPANIES ACT, 2013 ("the Act")

Item No. (c)

The Board has approved the appointment of CMA K Sanyasi Rao, Practicing Cost & Management Accountant as Cost Auditor to conduct the audit of the cost records of the Company for the financial year 2024-25 at an audit fee of Rs. 50,000/- excluding out of pocket expenses plus applicable GST in its 425th Meeting held on 10 June 2024.

In accordance with the provisions of Section 148 of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors has to be ratified by the shareholders of the Company.

Accordingly, consent of the Members is sought for passing an Ordinary Resolution as set out at item No. (c) of the Notice for ratification of the remuneration payable to the Cost Auditors for the financial year 2024-25.

None of the Directors / Key Managerial Personnel of the Company / their relatives are, in any way concerned or interested, financially or otherwise, in the resolution set out at Item No.(c) of the Notice.

The Board recommends the Ordinary Resolution set out at Item No (c) of the Notice for approval by the shareholders.

By Order of the Board
Hindustan Shipyard Limited

Sd/-
(Inaitula Baig)
Company Secretary

Date: 13 Aug 2024
Place: Visakhapatnam

BOARD'S REPORT

Dear Shareholders,

1. The Directors have pleasure in presenting the 72nd Annual Report of the Company and Audited financial statements for the year ended on 31st Mar 2024 together with Statutory Auditor's Report and Comments of Comptroller & Auditor General of India under Section 143(6) (b) of the Companies Act, 2013.

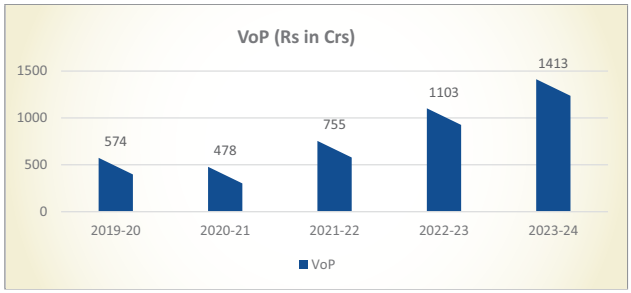
FINANCIAL PERFORMANCE

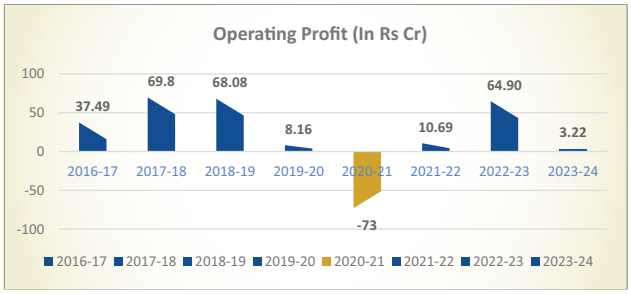
2. The summarized financial performance of the Company for the year 2023-24 as compared to previous three financial years are as under: -

Rs in Cr

Description	2020-21	2021-22	2022-23	2023-24
VoP	477.94	755.24	1103.37	**1412.91**
Other Income	10.05	7.06	15.08	**166.37**
Total Income (Incl. Taxes & Duties)	488.00	762.30	1118.45	**1579.28**
Expenditure	541.32	703.16	1031.49	**1380.26**
VoP per employee (Lakhs)	38.30	65.17	96.79	**130.46**
Operating Profit/ (Loss) (Rs Cr)	(73.00)	10.69	64.90	**3.22**
Profit before Depreciation, Interest, Income Tax & Extraordinary items (PBDIT)	(53.32)	59.14	86.97	**199.02**
Depreciation	4.32	4.06	3.57	**3.85**
Interest & Finance Charges	5.46	23.54	19.39	**22.94**
Exceptional & Extraordinary Item	21.81	(19.23)	(1.23)	**(0.70)**
Profit before Tax	(84.91)	50.78	65.24	**172.92**
Deferred Tax Asset	70.90	-	-	**-**
Tax Expense		-	-	**(54.10)**
Net Profit/(Loss)	(14.00)	50.78	65.24	**118.82**
Net Worth (Negative)	(595.16)	(547.31)	(478.94)	**(351.27)**

3. **Value of Production/ Turnover**. During the financial Year 2023-24, your Company has achieved a value of production of Rs.1412.91 Cr as against Rs. 1103.37 Cr reported last year which translates to year on year growth of 28% and it is the highest Value of Production recorded since inception of the Company. The VoP per employee has increased by 35% on YoY basis. Your Company achieved total income of Rs 1579.28 Cr as against Rs 1118.45 Cr in the previous year which is also highest ever in company's history. Your Company has posted an Operating Profit of Rs. 3.22 Cr in the financial year 2023-24 as against Operating profit of Rs. 64.90 Cr of previous year.

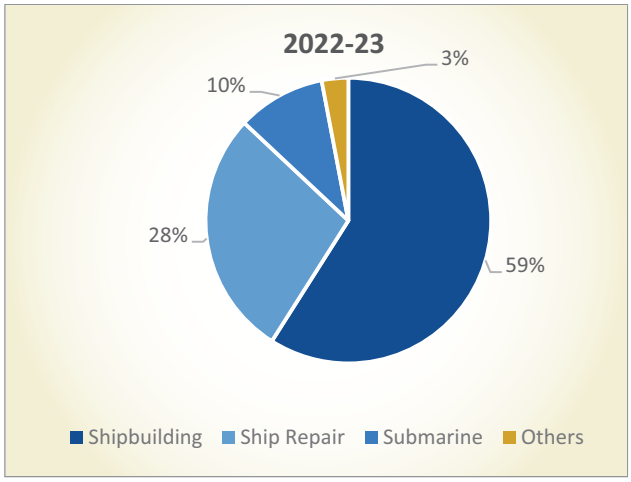


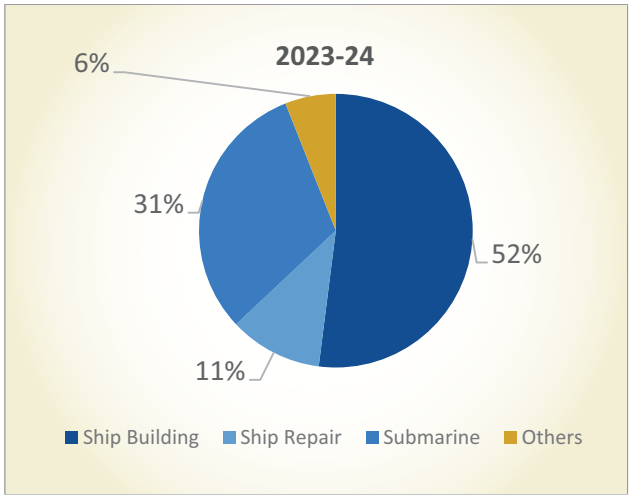


Division Wise Performance

4. During the year under review, the performance of three divisions i.e. Shipbuilding, Ship repair and Submarine divisions are enumerated in succeeding paragraphs.

Segment wise VoP





Shipbuilding Division

5. During the FY 2023-24 despite various operational challenges, HSL has achieved the highest ever VOP of Rs 734 Cr in shipbuilding division as against Rs 651 Cr recorded previous year registering an increase of 13% on YoY basis.

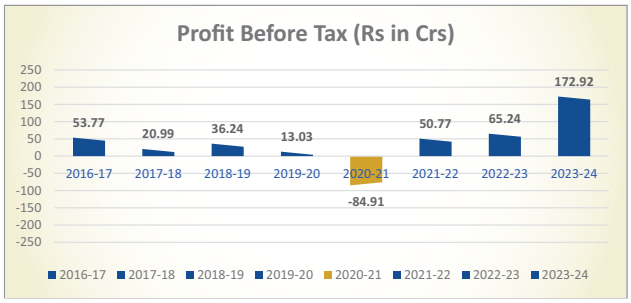
Ship Repairs Division

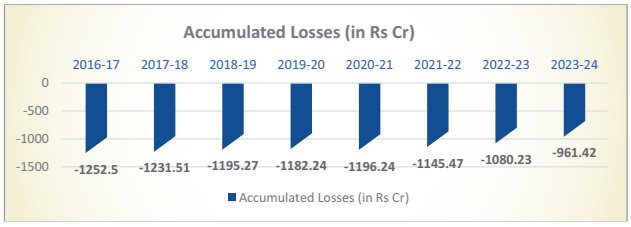
6. The value of production of Ship Repair Complex during the year was Rs.157 Crs inclusive of GST.

Submarine Division

7. The VoP of Submarine Division during the FY 2023-24 was Rs. 443 Cr (inclusive of GST) affirming the efficiency of the yard performance.

8. **Profit Before Tax**: During the financial year 2023-24, your Company has recorded a Profit Before Tax of Rs 172.92 Cr as against the profit before Tax Rs 65.24 Cr reported last year. With this, the accumulated losses as on 31 Mar 2024 has decreased to Rs 961.42 Cr as compared to Rs 1080.23 Cr reported last year.

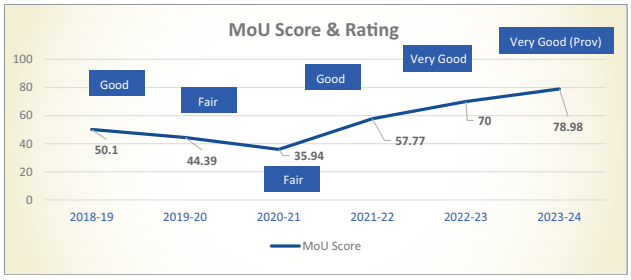




MOU Rating

9. Your Company signs Memorandum of Understanding (MoU) with Ministry of Defence, Government of India in each financial year, which outlines targets and various financial performance targets for the Company. The assessment for FY 2023-24 will be done by DPE on the basis of Annual Report of the Company. As per the self-evaluation, in accordance with parameters laid down in the MoU signed with MoD, your Company expects to achieve "**Very Good**" rating with MoU for the FY 2023-24.

10. The MoU Score & Grading for the last six years (i.e. FY 2018-19 to 2023-24) are as under:



Dividend

11. As per fourth proviso of Section 123 (1) of Companies Act 2013 as amended vide Companies (Amendment) Act 2015, the Company is not eligible for declaration of dividend due to its accumulated losses and unabsorbed depreciation of previous years.

Capital Structure

12. As on 31 Mar 2024, the Authorized Share Capital and Paid-up Equity Share Capital of the Company are Rs 304.00 Cr and Rs 301.99 Cr respectively. During the year under review, there was no increase or decrease in the Authorized and Paid-up Share Capital of the Company.

Contribution to National Exchequer

13. The contribution of your Company to the national exchequer during the year 2023-24 was Rs.49.90 Cr by way of GST, Customs Duty and VAT etc.

PRODUCTION PERFORMANCE HIGHLIGHTS

Shipbuilding Division

14. A major leap in the construction of Semi-Submersible pontoon has also taken place, wherein 80% of the hull blocks have been erected which completes the major structural work making the platform ready for systems work commencement. All major equipment have been lowered. Outfitting works & pre-launch works are in progress. All these steps are enabling for the float out of the platform and delivery in FY 24-25.

15. The Contract for 05 Fleet Support Ships (VC11200-204) for Indian Navy was signed on 25 Aug 23 with first ship to be delivered in a period of four years from Contract signing and remaining at an interval of 10 months each. The Steel Cutting & Block Fabrication of the 1st FSS (VC 11200) commenced on 10 Apr 24 & 19 Apr 24 respectively. Defence Secretary presided over the first 'steel cutting' ceremony and laid the foundation stone for augmentation of slipways and was appraised of the infrastructure modernization being undertaken to enhance the yard's capacity.

16. During the year under review the yard in shipbuilding has achieved a production of 20847 CGT as against the installed capacity of 34409 CGT.

Ship Repairs Division

17. During the year, Ship Repair Complex (SRC) completed repairs of 09 vessels belonging to Indian Navy, SCI, ONGC, Great Eastern Shipping Company & VPA. Also one foreign dredger TSHD Bonny River belonging to M/s Dredging International (Cyprus) Limited, Nicosia of DEME group, Belgium was docked at HSL and emergency repairs were carried out. By executing these emergency repairs, yard has earned foreign exchange of USD 3,37,284 equivalent to Rs. 2.80 Cr. Out of these vessels, refits of 04 vessels i.e INS Mumbai, FC Hanuman, MV Jag Radha & TSHD Bonny River were completed ahead of schedule. On MODU Sagar Bhushan which was damaged by cyclone, major activities such as renewal of all power packs, refurbishment of Anchor Handling system, renewal of steering gear system, refurbishment of all drilling related equipment, up gradation of various other equipment etc. were completed there by giving a new lease of life to the 37 year old vessel. All machinery were tried out successfully in a single sea sortie. The vessel was delivered to ONGC on 22 Sep 23.

18. During this year 02 bulk carriers of capacity 80,312 DWT belonging to SCI have been docked on the same blocks without any modification thereby saving considerable time & cost in docking operations. Further due to the changes in business environment and to meet its demands, the yard has started fine tuning of business engineering processes in critical areas. This has yielded results as evident from the reduction in time lines for refit completion and delivery of vessels ahead of schedules at lesser costs.

19. To enhance the productivity for meeting the stringent time lines, the yard has introduced performance / target based outsourcing of jobs which led to significant improvement in output of repair activities such as steel renewals, blasting & painting etc.

20. The yard has been aggressively participating in ship repair tenders being floated by customers such as

Indian Navy, Indian Coast Guard, NIO, NCPOR, DCI, SCI, FSI, TCI Seaways Ltd. etc. Due to these efforts, yard has secured contracts for refits of ORV Sindhu Sadhana, ORV Sagar Kanya, ICGS Shaurya against stiff competition. Bid for refit of INS Tir is submitted and its result is awaited.

21. In order to have continuous repair business, proposals for entering into MOUs with M/s DCIL and M/s MDL are initiated.

22. Further with a view to foray into ship repair business with foreign clientele, MOU with Indian consultancy agency has been entered into. Also MOU with another firm is concluded for undertaking repairs on Marine platforms/ execution of EPC contracts in Oil & Gas sector.

Repair of Vishva Chetna

Repair of MoDU Sagar Bhusan

Submarine Division

23. **Misc. works of L&T Energy Hydrocarbon Ltd.** Misc. Works (transportation of Over Dimensional Consignment (ODC) from inside HSL jetty to HPCL, Visakhapatnam and Fabrication works) are carried out under MOA between HSL and L&T Energy Hydrocarbon Ltd. iro. HPCL Residue Up-Gradation Facility (RUF) project. The VoP from the project during the FY 2023-24 is Rs. 72.31 Crs.

Order Book Position and Business Avenues as on 31 Mar 2024

24. The present order book position of the Company comprises 08 vessels which are under various stages of construction. As on 31 Mar 2024, the balance contract value of shipbuilding orders is worth Rs 19,841 Cr as under:

Sl	Type of the Vessel	No of Vessels	Owner	Balance Order Value (Rs in Crs)
(a)	Diving Support Vessels	02	Indian Navy	691.18
(b)	SSP	01	Indian Navy	210.94
(c)	Fleet Support Ships	05	Indian Navy	18939.62
	Total	**08**		**19841.74**

Design

25. Design Department is continuing to be at the forefront of innovation, technological improvements and development. With the unique experience of designing complex platforms in both commercial and defence shipbuilding, the department has embarked on a mission mode towards indigenous design of biggest vessel for the Indian navy barring the aircraft Carrier. The department is further improving its capability in design specialized vessels /marine platforms such as semi submersible pontoon energy efficient vessels and green ships.

26. The design department over the years has been striving to keep abreast with the technological developments and demands of the commercial and defence shipping market. Towards this it is working on new technologies, both in-house and in collaboration with industry partners. The first indigenously designed Diving Support Vessel (DSV) for the Indian Navy is in its trial stages and when delivered will establish the credentials of the yard as a leader in design and construction of complex naval platforms.

27. Concept design of FSS has been undertaken in-house based on the need to develop indigenous design as per the directives of GOI. Hull form based on the technical requirements of the project has been developed in-house and has been optimized for good hydrodynamic performance using advanced numerical tools such as CFD, post multiple iterations. Model testing has been carried out and efficacy of hull form has been validated by a reputed model testing agency, within 3 months of the signing of contract, a first in naval shipbuilding and

the test results have been satisfactory. The Design has since progressed with the layout of the ship and other parameters nearing approval by Indian Navy based on compliance to the mission requirements.

Future Prospects

28. The yard at present has an order book of 08 Vessels. The Construction of these vessels are presently in progress. With the signing of Contract for 05 Fleet Support Ship, the yard has a decent order book which will keep the facilities engaged for next few years.

29. The infrastructure upgradation of yard is in progress and likely to get completed by end 2025. The yard is aiming to bag the order for construction of 04 nos LPDs for Indian Navy, with collaborative efforts. HSL is taking a pioneering step in India's maritime sector by spearheading the development of a thriving e-vessel ecosystem.

30. With a vision to make India a 'Global Hub for Green Ship' by 2030 under the "Green Tug Transition Program", HSL is committed to developing the ability to build e-Tugs and to achieve autonomy in designing and building e-Tugs by 2026. Design department is actively pursuing with Indian Ports in customizing the design to suit the unique operational requirements of various ports. The proposals to build commercial ships as export orders are at the advance stage of discussions

Quality Assurance

31. During the financial year 2023-24, External Audit was organized through IRQS, Kolkata in Sep 23 for the IMS Renewal Audit of all the three Certificates of ISO 9001:2015 QMS Std., ISO 45001:2018 OHSMS Std. & ISO 14001:2015 EMS Std. Second Internal Audit for the year 2023 and first Internal Audit for the year 2024 have been conducted by HSL internal auditors. IRQS, Kolkata has issued a certificate of approval for the above three standards, which are valid up to Oct 26.

32. Quality Assurance has exhibited a five-fold increase in daily inspection surveys from 50 surveys per week to 250 surveys per week, starting the year 2023 with a success rate of 80.63 % and paved towards a remarkable rise to 85% at the end of the year.

33. HSL has established RCs for material testing, RT & UT works and Calibration of instruments, with a vision to assure usage of Quality material as per design and thus enhancing Quality at production. Further, RC with IRS has been established, to address the additional needs of survey/ certification of materials, as per production requirement simultaneously to meet the production schedules in time.

34. Released handbooks on Integrated Management System Procedures (IMSP) & Integrated Management System Formats (IMSF), on the occasion of 82nd Foundation Day, documenting the procedures and formats of Integrated Management System, for the yard to comply with ISO requirements, in accordance with the Apex Manual of IMS.

Modernization /CAPEX

35. The Company has been investing significantly towards Refurbishment of old Machinery & Infrastructure. Towards boosting its capacity for ongoing Fleet Support Ships and future projects major infrastructure upgradation contract was signed with M/s L&T Geostructure on 30 Mar 24 with project completion timeline of 20 months.

36. Following major infrastructure works are planned to commence during financial year 2024-25.

    (a) Infrastructure augmentation consisting of Upgradation of Slipway-4, 300T Goliath crane and associated MEP services.

    (b) The yard has appointed M/s Geo Marine Dynamics India Pvt. Ltd. as Technical Consultant for Rehabilitation & Refurbishment of Outfitting Jetty & Crane Track.

Fire Prevention & Security

37. HSL gives utmost importance to fire prevention & security. Fire Prevention & Safety week was observed for a week from 14 Apr 2023 to 20 Apr 2023 as a tribute to Fire Fighters. On the occasion of National fire service week live practical demonstration was conducted.

38. Your company is manned with DGR Security Guards (Ex-armed force) and round the clock security is provided by them to the entire yard. Security Drills are conducted in regular intervals. Your Company has taken steps to strengthen the security arrangement in the yard by improving infrastructure and procuring necessary security devices. The following augmentations/ activities were undertaken during the year under review:-

    (a) Additional CCTV camera were installed for better monitoring and strengthening of Security inside the yard.

    (b) Systematic arrangement of parking vehicle inside the yard to reduce traffic.

    (c) Providing layered security to sensitive/vital locations

    (d) The material management system went live and operational.

Information Technology & ERP

39. The company has taken various initiatives in leveraging IT for the benefit of stakeholders. Some of the major initiatives undertaken during the Financial Year 2023-24 are appended below:

    (a) Four modules viz, Recruitment, Solution Manager, Master Data Governance and Learning Solution have gone live. Integrated User Acceptance Testing of SAP modules has been carried out. Post Go-Live / Stabilisation phase has been commenced successfully. All live modules of SAP S4/HANA being used extensively for various functions of the yard and being stabilised.

    (b) Planned 4th Video Conferencing platform at Commercial division to facilitate online interaction with outstation business partners, Collaborative sessions, Technical & Commercial negotiations etc, to save cost and time in conducting these sessions physically and to increase the productive work.

    (c) MoU signed with STPI, KALPATARU, Visakhapatnam to implement integrated AI solutions in the area of Design, Infra Maintenance and Production activities. Initiated measures to transform to the digital shipyard by converging business IT and operational IT.

    (d) AI enabled HR Chatbot (Talaash) has been hosted on HSL's official website to address the routine HR grievances and employee information kiosk.

    (e) Improved the performance of biometric access control system with the renewal of support and addition of hardware. Also the access control system has been implemented at the critical functional departments of the yard to protect the sensitive areas for its privacy and security.

Cyber Security

40. The precautions taken in HSL to mitigate cyber security threat are as under:

    (a) Data security policies and access control implemented

    (b) Periodic Vulnerability assessment audit and liquidation of observations in place

    (c) Third-party software systems are developed according to the cert-in guidelines

    (d) Critical infrastructure has sufficient security controls

    (e) Website is being audited by STQC

    (f) Educating employees about security policies, including how to avoid opening suspicious-looking emails with links or document attachments

    (g) Implemented a password management policy that mandates users regularly change their passwords

    (h) E-waste is disposed after removing device resident hard disks

    (i) Implemented cyber incident reporting system

    (j) Taking action on all security advisories received from Cert-In, CSG-DDP and other designated Govt. agencies

    (k) Maintaining gateway protection through NextGen firewalls

    (l) Security patch management tools and endpoint protection tools are in place

HUMAN RESOURCE MANAGEMENT

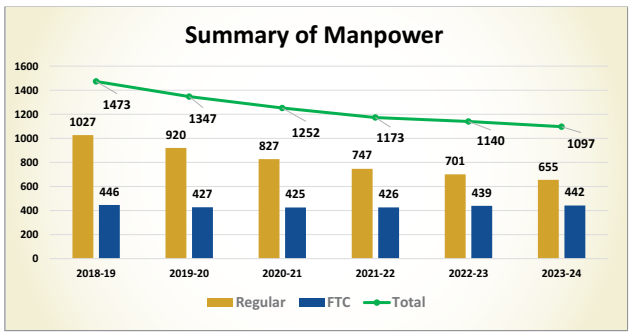
Human Resource Status

41. In view of the superannuation, the manpower of the Company is reducing year on year and the yard is resorting to need based manpower induction on Fixed Term Contract (FTC). The Manpower status during the last six years is as under:-

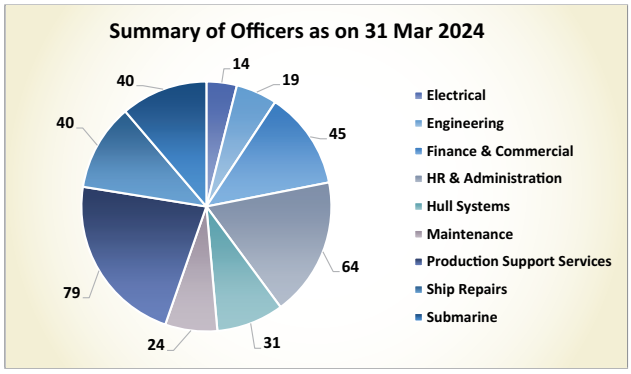
As on the last date (31 Mar) of the Financial Year	Officer		Staff		Workmen		Total	
	Regular	FTC	Regular	FTC	Regular	FTC	Regular	FTC
2018-19	317	29	237	82	473	335	1027	446
2019-20	295	22	209	81	416	324	920	427
2020-21	294	29	168	80	365	316	827	425
2021-22	291	44	128	79	328	303	747	426
2022-23	292	63	104	78	305	298	701	439
2023-24	**283**	**73**	**90**	**77**	**282**	**292**	**655**	**442**

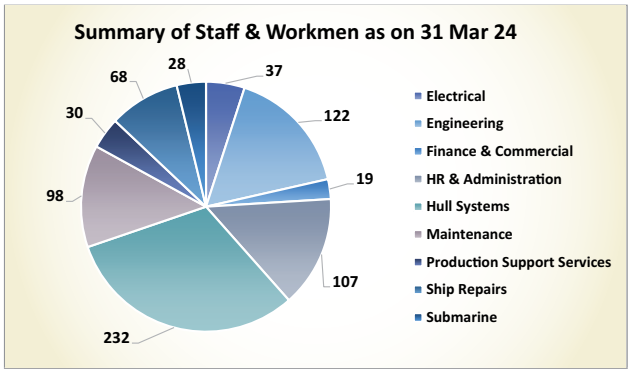
42. A total of 43 employees were employed in the last financial year in which 13 were under regular employment and 30 under FTC employment.

43. The year wise status of manpower over last six years is depicted in the following chart:-



44. The distribution of manpower (Staff & workman and officers) among key departments is as under:





Reservation for differently abled persons

45. Reservation for differently abled persons in all groups viz A, B, C and D are being complied with the directives of the Government of India. Present percentage of physically challenged employees is 3.51% against required 4%.

46. Your Company extends all the relaxations/ concessions to the employees with disabilities as per the Govt. directives received from time to time. Double the transport allowance of Rs 1200/- p.m against the normal Transport allowance i.e. Rs 600/-is being paid to Blind, orthopedically handicapped with the disability of lower extremities and deaf & dumb staff & workmen. Officers with the same disabilities are extended with Special Transport Allowance of Rs 800 P.M in addition to their regular Transport Allowance.

Gender Cell

47. In pursuance of the instructions of the Government of India, a "Gender Budgeting Cell" has been constituted. The Cell comprise, Four women officers for effective implementation of general development program for women employees such as training, advancement of skills, provision of welfare amenities at work place etc. There are presently 65 women employees in the yard.

Prohibition of Sexual Harassment of Women at Workplace

48. A committee on prohibition of sexual harassment of women at workplace has been constituted comprising six members headed by Lt. Cdr Kusum Yadav, DGM (Commercial) as the head of the complaints committee. The committee meets once in a quarter to review implementation of the provisions under the Sexual harassment of women at workplace (Prevention, Prohibitions and Redressal) Act, 2013. The committee also comprises of Prof. S Sumitra, College of Law, Andhra University as third Party external member. Many women related initiatives have been organized during the year as well as awareness sessions, seminars, Guest lectures, women health camps, workshops on

Prohibition of Sexual Harassment against women in work place have been organized for employees. During the year 2023-24, no complaints on Sexual Harassment had been received.

Training & Development

49. **Officers:** All the Officers have been imparted several training programs covering 668 man-days of training as mentioned below:-

    (a) **Mid-career Refresher Training Course:** The Mid-Career Refresher Training Course was conducted for two batches of 20 officers each for a duration of 04 weeks. The training consists of classroom lectures, PPTs, Behavioral Science in management topics by eminent external faculties, Vigilance Capsule and industrial visits (Peer Learning) to meet the growing challenges of changing technology and environment.

    (b) **Capacity Building Training Programs at IIM(V)**: Two Capacity building training programs were conducted for 09 Senior Management officers and 23 Middle Level Officers by IIM (V) covering a total man-days of 142

    (c) **Online Nomination Training (OTNS) Conducted By DPE**: Officers of different categories attended four workshops and one online nomination-training programs conducted by CII, DPE.

    (d) **Motivational Training through Corporate Trainers**: Eight motivational training programs were conducted by different eminent corporate trainers for 170 Officers.

    (e) **Guest Lectures on Management Subjects through Eminent Experts:** As per MoU entered with IIM (V), a total of five guest lectures on various emerging topics on behavioral sciences and management were conducted for approximately 680 Officers.

50. **Staff & Workmen:** In addition to the above, the following skill development training initiatives implemented during the FY 2023-24 and achieved 1251 man-days:-

    (a) 26 No of workers & Staff have been imparted Skill Up-gradation training Program.

    (b) All the Staff and Workmen inclusive of contract workmen were imparted Day long safety awareness and Training Program by Safety department and Medical department

51. During FY-2023-24, a total of 1919 man-days has been achieved by imparting various training programs to all categories of employees. HSL Training department has also provided internships to 617 Technical/ Non-technical Students.

Industrial Relations

52. During the FY 2023-24, industrial relations at the Yard have consistently remained cordial and harmonious, fostering a positive and cooperative work environment. By recognizing the company's officers, staff and workmen as its core strength and leveraging their collective synergy, the organization has witnessed significant improvements in productivity and delivery timelines. Various Reforms and initiatives initiated has not only enhanced operational efficiency but also contributed to the overall job satisfaction and engagement of the workforce.

Morale & Motivation

53. During the FY 2023-24, several initiatives were implemented to enhance morale and motivation of employees. These measures include the following:-

    (a) **Upgradation of Training Facilities:** Vikas Training Hall behind Hamsadwani Auditorium has been renovated like a Modern Class Room for conducting all the corporate training programs.

    (b) **Career Advancement Opportunities**: Promoted junior and senior-level officers, staff, and workmen as part of our Career Progression Plan, aiming to recognize their contributions and motivate them to achieve their professional goals.

    (c) **Enhanced Employee Facilities:** Coffee Castle Facility extension counter has been set up at Outfit Jetty and SRC for the use of Officers, Staff and Workmen to relax and rejuvenate during their breaks. Free Tea is being provided for all Officers, Staff and Workmen including contract workmen working in E3 Shift.

(d) **Upgraded Staff and Workmen Accommodations:** Renovated 10 Nos quarters for Officers and Renovated 08 Nos quarters to our staff and workmen, providing them with comfortable and improved living.

Medical Benefits

54. HSL operates Occupational Health Centre inside the yard, providing first aid treatment to all the employees including contractor's workmen. Additionally, a family clinic is being operated at the Residential colony round the clock, ensuring continuous medical services to the employees along with residential family members. All the employees have access to outpatient treatment facilities through a dedicated panel of 13 doctors.

55. There are 102 hospitals empaneled within the Visakhapatnam city limits for availing hospitalization treatment on self-payment basis and getting reimbursement. There are 06 Medical stores, 03 Clinical Investigation laboratories empaneled within Visakhapatnam city limits for providing Outpatient medicines and Clinical investigations on credit basis. The bills are being settled directly to the respective medical shops and labs by HSL. To provide hospitalization treatment on cashless basis, Referral Scheme is implemented for providing specialized care to all the employees, and the medical bills are directly settled to the hospitals.

56. During the financial year 2023-24, total expenditure of Rs.3.76 Crores was spent towards medical treatment for employees and their dependents, reflecting HSL's commitment to their health.

Vigilance Activities

57. Vigilance department in HSL functions as an extended arm of Central Vigilance Commission and assists C&MD in vigilance related matters. During the year, Vigilance Awareness Week was observed from 30 Oct to 05 Nov 2023 in order to emphasize the importance of enhanced probity and to spread awareness against corruption. A poster on PIDPI complaint was released at the hands of C&MD, HSL as a mark of launch of Vigilance Awareness Week 2023 campaign and on this occasion Shri Mahesh Chandra, IRSS, CVO, HSL delivered a detailed presentation on Public Interest Disclosure & Protection of Informer Resolution (PIDPI) to officers of HSL.

58. During the valedictory function on November 4, C&MD delivered his address on the theme "say no to corruption; commit to the Nation" by stressing the importance of Integrity, commitments and importance of following laid down rules/procedures

Health, Safety & Environment (HSE)

59. Hindustan Shipyard Limited is fully committed to maintaining high HSE standards and ensuring the safety and wellbeing of our employees, customers and stakeholders. Our HSE management system is designed to identify and manage potential hazards and risks and to continuously improve our performance in this area. We believe that a safe and healthy work environment is essential for the well-being of our stakeholders.

60. HSL employees are equipped with the necessary skills and knowledge to manage HSE risks and to ensure compliance with relevant laws and regulations. We invest in regular HSE training and competency assessments to ensure our employees have the required skills to perform their duties safely. Our employees are our most valuable asset, and we recognize the importance of providing them with the necessary HSE competencies. We have implemented various training and development programs to enhance their HSE knowledge and skills. Our HSE competency has been identified and updated to ensure that our employees are equipped with the latest HSE practices and regulations.

Corporate Social Responsibility (CSR)

61. As per DPE guidelines and Companies Act 2013, considering average net profit for the immediately preceding three financial years, your shipyard has earmarked dedicated funds. An annual report on CSR is placed at **Annexure – III**.

62. During the Year 2023-24, an amount of Rs.50.51 lakhs have been spent towards following CSR related activities despite funds allocated were only Rs 20.73 lakhs in the year 2023-24.

(a) HSL has spent an amount of Rs 41.55 Lakhs towards training apprentices who are over and above the mandated 2.5% of manpower.

(b) HSL has undertaken installation of bore-well for rural development at the Chinmaya Mission, Steel Plant Branch premises thereby contributing an amount of Rs. 1.10 Lakh as CSR initiative.

(c) Under CSR initiative HSL contributed 08 Nos. oxygen cylinders to rural health center at total expenditure of Rs. 94,400/-.

(d) HSL in association with AS Raja Voluntary Blood Bank has organized a Blood Donation Camp in the shipyard on 23 Feb 2024 as a CSR initiative. Over 100 volunteers including HSL employees and contract employees have donated blood in the camp.

(e) As part of CSR activity CMD inaugurated the renovated Veterinary Hospital and Public Library located within HSL colony on 01 Jan 24 at a total expenditure of Rs. 6,57,984/-.

63. As the yard has spent an amount of Rs.50.51 Lakhs towards CSR activities during the FY 2023-24 against requirement of spending Rs 20.73 lakhs for CSR activities as per the provision of the Companies Act, 2013. The said amount spent would be setoff in three succeeding financial years against future CSR obligations.

Reforms Undertaken for Transformation of HSL:

64. During the year under review, your company has implemented various reforms for operational excellence in the following areas:

- Implementation of incentivized rate contracts for improvement in productivity.
- System based approach in handling the scope for efficient project management.
- Exploring market and identifying indigenous material/spares thereby promoting Aatmanirbharta in all Strategic Business Units.

(a) Grooming of Officers in multi-disciplined front to overcome rapid technological changes.

(b) Introduction of class certification for first time in Submarine repairs.

(c) Formulation of improvised & segregated work permits for better coordination and understanding.

(d) Motivating workmen to follow Safety Norms at all times during Field Safety Trainings.

(e) Revival of documentation cell with digital library for archival & quick retrieval of data.

(f) Revenue generation by utilization of yard facilities with diversified business models.

(g) Adoption of new business strategies & varied costing techniques towards submission of competitive bids.

(h) Increased vendor base for ease of doing business.

(i) Go-live of e-recruitment module to streamline recruitment process.

(j) Implemented AI enabled HR Chatbot to assist employees in accessing information.

(k) Resolved legacy old legal cases through consistent efforts and reforming work practices.

(l) Image Building

Ease of doing Business

65. Contractor's Workmen/ workers has largest strength in the company. Their safety & comfort is of paramount importance to HSL. Various initiatives taken for improving "Ease of doing Business" includes:

(a) Vendor data has been digitalized and made available for reference

(b) Timely payment to vendors to usher cutting time for future procurement

(c) Leveraged HSL Bank Limits to Facilitate MSME in Material Import via Transferable Letter of Credit (LC) in Large Scale Outsourcing contract

(d) Issuance of gate passes through online portal

AWARDS & RECOGNITIONS

66. **Governance Now – 10th PSU Awards.** The Governance Now Awards recognizes the efforts of Public Sector Undertakings that have been a key player in country's growth. HSL received three following awards form Governance Now during the 10th PSU Awards felicitation ceremony held at New Delhi on 22 Mar 2024:

(a) CMD Leadership Award

(b) Innovation in Refining Technology for Retractable Thruster on DSV

(c) Reskilling of Employees under Training & Development

67. **Global Ports & Shipping Awards**. The 'World Logistics and Supply Chain Congress' presents global Awards in Ports & Shipping categories and brings to the forefront individuals, organizations and projects that have created excellence in the domain of logistics. HSL bagged following two Global Ports & Shipping Awards from 'World Logistics and Supply Chain Congress' during the Award felicitation ceremony held at Mumbai on 14 Feb 2024 & 17 Feb 2024:

    (a) 'Best Ship Repair Facility of the Year' and

    (b) 'Business Leader of the Year'.

68. **Sodet Silver Awards** HSL received 05 Sodet Silver Awards at the National Quality Circles Competition organized by GRSE, Kolkata on 29 Nov 23 which themed around Innovation, Indigenization and Quality concepts.

69. **Inmex Maritime Excellence Awards** HSL received three Maritime Excellence Awards in the categories of '**Ship Repair Company**', '**Best Technology Innovation** and **Women Leadership** in the Maritime Industry event organized by Indian Maritime Excellence at Mumbai on 04 Oct 23

70. **Gold Award in 23rd Chapter Convention on Quality Concepts**. HSL has participated in National level Chapter Convention on Quality Concepts (CCQC) - 23 organized by Quality Circle Forum of India (QCFI), Visakhapatnam chapter during 21 - 22 Sep 23 and the team was awarded with Gold Award in this competition.

IMPLEMENTATION OF KEY GOVERNMENT POLICIES/ STATUTORY COMPLIANCE

Procurement through GeM Portal

71. With Government e-Market portal (GeM Portal) being a mandatory platform for purchase majority of the equipment/materials required for ship building and Submarine Projects are tendered out on it.

72. The emphasis has been on purchase of all the equipment / material through Government procurement portals / Government e-Marketplace (GeM). The Company has progressed significantly in terms of adoption of GeM for their procurement of goods and services worth Rs.530.19Cr through GeM portal in the FY 2023-24 against GeM Revised Target of Rs. 375.53Cr which is Approx. 70% more procured than the previous FY 2022-23 of Rs.311.69 Cr.

Procurement through MSMEs

73. During FY 2023-24, 25.37% of the total value of domestic procurement and outsourcing has been done from MSMEs out of which 0.11% procurement is done from SC/ST MSMEs and 0.30% from women MSMEs. Vendor registration is being done by HSL as a continuous process and 1425 vendors are enrolled with us out of which 789 are MSME vendors. During the year under review, all payments to MSME have been made within the statutory time period.

Vendor Development

74. HSL has built a strong relation with its business partners for years considering them the back bone of smooth supply chain management. In order to strengthen procurement and supply chain management, various Vendor development initiatives have been taken during the year under review. As a part of celebrations under "Azadi Ka Amrit Mahotsav," HSL in coordination with Confederation of Indian Industry (CII), conducted Young Indian vendor meet on 06 Mar 24 to build long term partnership and strategic alliance between PSUs and Indian private industries which would create manufacturing base and supply chain system in the country.

75. To focus on strengthening the MSME vendors, HSL has also conducted vendor meet on 28 Jul 23 to get associated with the various suppliers and service providers who will be an asset for HSL supply chain management. Meet and Greet with business partners was conducted in HSL on 10 Jan 24 to enhance the vendor base and also to address the concerns of vendors if any.

Export Promotion

76. Current negative net worth of HSL is an impediment. Recently HSL has received few International (Export) RFI/ RFPs for Design, construction and supply of Patrol vessels, Tugs, Pilot & survey boats. HSL is ineligible to participate in the above RFI/RFPs as these RFPs mandated that participating firms should have positive net worth.

77. Notwithstanding above, with a view to boost exports in the Defence sector and creating global footprint for the shipyard, HSL is actively pursuing for export orders with neighboring countries of India like Bangladesh, Sri Lanka, Vietnam, Myanmar, Indonesia, Turkey, Malaysia & Philippines. Towards this, HSL has expressed keen interest and readiness to Export Promotion Cell formed under Department of Defence Production to coordinate and follow up on all activities related to export of defence equipment to take up construction of products/vessels like IPVs, OPVs, Tugs, Bulkers and Passenger vessels to these countries on need basis. Further, In this regard following are the actions taken by HSL to enter the foreign market:-

(a) Since Bangladesh insists to participate in their tenders through their country agents, M/s Ameeral has been selected by HSL through tendering process. Bangladesh Navy has issued RFP for construction of 01 No 60T BP Ocean Going Tug under DCLA on 20 Nov 23 and HSL has submitted bid for the same on 14 Jan 24.

(b) Bangladesh Navy (BN) has issued a letter expressing interest in construction of 02 Offshore Patrol Vessels (OPV) under the Dollar Credit Line Agreement (DCLA). Proposal has been sent to BN exhibiting the capabilities and capacity of HSL towards construction of OPVs.

(c) Efforts made to market HSL products through interactions made with foreign OEMs, vendors, shipyards, embassies, Defence/Naval attaches and foreign delegates at Global Maritime India Summit - 2023 and Maharashtra MSME Defence Expo – 2024.

(d) With the notion to promote start-ups and finding common ground for application for latest technologies, HSL organized interactive session with 11 start-ups in association with MeitY-NASSCOM Centre of Excellence on 09 Nov 2023. Presentations were made by start-ups on the innovative products of mutual benefit. Further bilateral discussions were held with concerned Departments representatives for finding application of latest technologies

(e) In the financial year 23-24, HSL has signed 06 MoUs with potential business partners in various niche areas. Cases are also being pursued through Ship broking companies for construction of Diving Support Vessels, Electric Green Tugs and Multi-Purpose Research Vessels.

(f) Exploring export options to undertake NR/MR of conventional Russian built Submarines available with Vietnam, Myanmar & Romania under MRO business.

KEY INITIATIVES:-

IPRs & Progress on "Mission Rakshya Gyan Shakti"

78. Ministry of Defence, Department of Defence Production has initiated "Mission Raksha Gyan Shakti" in the month of Apr 2018, with a primary objective of "Boosting IP culture" and to promote creation of Intellectual Property in the Defence production sector, in line with the national policy on IPR to encourage and assist the Defence Public Sector Units (DPSUs) and their creative/ innovative officials towards IPR regime. MoD, DDP has laid a robust foundation for this mission by creating a "Supporting Ecosystem" in form of an "Intellectual Property Rights Facilitation Cell (IPFC) in Apr 2018, under the aegis of DGQA. The end objective of Mission Raksha Gyan Shakti is to hasten our march towards achieving Self Reliance in Defence.

79. During the year under review, HSL has filed 27 IPRs (i.e. Patent – 05, Industrial Design – 14, Copyrights – 07 & Trademark – 01) out of which 15 IPRs have been granted. HSL has also signed a MoA with National Research Development Corporation (NRDC), Ministry of Science & Technology for utilization of IP services.

"Make in India" Initiatives

80. HSL has been consistently making efforts to boost indigenization in its ship construction projects under 'Make in India policy'. Initiatives taken by HSL towards indigenization are as below:

    (a) Srijan Portal (www.srijandefence.gov.in) has been developed by MoD to identify potential vendors for indigenization of imported items identified by DPSUs. HSL has uploaded 92 items worth Rs 900 Cr for indigenization on Srijan Portal. HSL is continuously interacting with firms who have shown interest and providing assistance on technical and policy matters. Total, 39 items worth Rs 201.87 Cr have been indigenized so far by HSL. The Indigenization of few major items achieved in financial Year 2023-24 is as follows;

Sl	Name of Equipment / System	Value(Cr)	Name of the firm
i	Magazine sprinkler fire extinguishing system	2.00	Zeal Marketing
ii	Quick closing valves(Pneumatic Actuated)	2.35	Meson Valves
iii	High pressure safety relief valve, PN300	1.00	Vanaz Engrs & H&H Precision
iv	PN300 High pressure check valve	1.00	Vanaz Engrs & H&H Precision
v	PN300 High pressure regulating valve	1.00	Vanaz Engrs & H&H Precision
vi	PN300 High pressure globe valve	0.80	Vanaz Engrs & H&H Precision
vii	AVCAT Helicopter refueling system	2.00	Desmi Pumps
viii	Local water mist fire-fighting system	0.60	Zeal marketing
ix	Diving Decompression Chamber (DDC)	15.46	Unique Hydra India Pvt Ltd
x	Diving Bell Cursor	0.80	Unique Hydra India Pvt Ltd
xi	FO Transfer Pump	0.02	SPX

(b) HSL has taken initiative in promoting Indigenisation through innovation of technology under scheme of iDEX. The development of RF Film Bridge window for mitigation of EMI/EMC effect is under advanced stage of development through start up M/s AG Flex, Mysuru. The sample of RF Film has been tested successfully and milestone III has been completed. The product would be ready for installation on Naval ships from FY24-25. Also HSL has taken up development of "Class approved Stern tube Polymer bearing" under DISC-11 of iDEX. The product has been registered under innovation category (Polymer technology) and the start-ups/firms have been identified.

(c) The 5 year Indigenization Plan of the items which are presently being imported is as below.

Year	Methodology	Item / Equipment
2024-25	Make-II	(i) Hydrostatic Level transmitters (ii) Float Level switches (iii) Smoke/Heat/Flame detectors
	iDEX	Product for EMI/EMC Mitigation on Bridge windows
2025-26	IDEX	Stern gear polymer bearings
	MAKE-II	At sea, Fuel replenishment and transfer Hoses with probes
2026-27	Make-II	(i) Cargo transfer pumps of different capacities for replenishment at sea (ii) Ballast water treatment plant
2027-28	Make-II	RAS/FAS Mast
2028-29	MAKE-II	Hydraulic controlled Flight deck heli safety net system

'Skill India' Initiatives

81. HSL imparts training to a large number of ITI, Technician (Diploma) and Graduate apprentices with a view to help them to improve skills and employability. During the year under review 4225 children of 37 schools have also visited HSL as a part of their study visit.

82. 23 Graduate Engineers, 27 Technician (Diploma) holders and 31 Trade (ITI) holders have undergone apprenticeship training in respective streams during year and they will receive certificates and completion of their apprenticeship training from BOAT (SR), Chennai and RDSDE Vijayawada. The company further extended training to 3023 Technical and non-Technical students under self-sponsored industrial training program. Training calendar is designed to impart training to Officers, Staff and Workmen of different level. 116th and 117th AITT examination was also held in training department.

Swachh Bharat Initiatives

83. HSL diligently adhered to the directives of the Ministry of Defence and the Department of Defence Production by actively participating in Swachh Bharat campaign. All Heads of Departments and departments themselves ensure cleanliness and maintenance in their respective areas, with each employee dedicating at least two hours per week to this cause.

84. In continuation of the activities on Swachhata Drive, a fortnight 'Swachhata Pakhwada' has been celebrated from 1st Dec 2023 to 15th Dec 2023. The event commenced with an oath-taking ceremony and the display of banners, emphasizing the importance of cleanliness. A comprehensive cleanliness drive was conducted in the yard, at RK Beach and HSL residential colony.

    Activities like plugging and waste plastic collection were also carried out by engaging students from schools and colleges, as well as HSL employees. Seminars, painting, quiz, mini marathon and essay writing competitions were also organized with active participation from students and employees.

85. In addition to the Swachh Bharat Pakhwada, HSL initiated further cleanliness drives under the Special Campaign 3.0, focusing on the yard premises and the HSL residential colony. A significant accomplishment was the identification and removal of approximately obsolete metal and wooden scrap from production departments, resulting in the liberation of around 2750 square feet of space.

Rajbhasha Promotion

86. Official Language Implementation Committee meetings and workshops are being held regularly. Official Language Hindi & Hindi Typing is ongoing process under the Hindi Teaching Scheme promulgated by Ministry of Home Affairs. Regular Hindi Classes are being held during office hours for employees within the premises of office. Each session is of five months duration. Cash Award is being granted for each employee after passing the exams and after the final exam, an increment is awarded for a period of 12 months.

87. During the year, 65 employees participated in Hindi Workshops. In order to ensure compliance with Section 3(3) of Official Language Act, 1963 and Official Language Rule 1976 of Government of India and to encourage the use of Hindi, an Inter-Departmental monthly scheme is in existence.

88. The Company's Annual Report and MoUs are prepared in bilingual form. Hindi Fortnight was observed during 01-14 Sep 2023 during which various Hindi Competitions were organized and Cash Awards were distributed to Winner Employees.

Innovation Incubation Cell

89. With a view to align with the Govt. of India vision of '*Atma Nirbhar Bharat*' and to promote innovation in the field of Shipbuilding **'Innovation Incubation Cell'** has been set up at HSL with a committee of six members. The major focus of the committee stands to incubating innovative business ideas and identifying potential startups for automation and augmentation of technology, data analytics, procedure refinements and other advanced developments.

Environment Preservation & Reduction in Carbon Footprint

90. Your Company continues to be environment friendly and has fulfilled all the statutory requirements of central and state pollution control boards. The Company is committed to meet all the stipulated standards to maintain and protect the environment. Tree plantation drives and various green corridors have been created in the yard. HSL is certified with Environment Management System - EMS (ISO 14001:2015) by IRQS.

91. HSL is powered by 03 MW rooftop solar power plant for Electrical needs, which reduces the conventional electrical power demand and in turn reduction of carbon emissions. Reduction in Carbon Footprint for the FY 2023-24 is around 2200 Tons by using installed 3MW Roof-Top Solar Power Plant. Sewage water is treated for Effluents through STP, before leaving it to sea. Half-yearly test on Air Pollution, Noise Pollution and Water Pollution are being carried out, ensuring all the parameters are within the standard limits. Use of Plastic Bags is banned inside the yard.

Implementation of Right to Information Act, 2005

92. The yard is in full compliance with the RTI Act, 2005. HSL has opened an online RTI portal wherein citizen can file their applications online.

93. Necessary information as per the provisions of RTI Act 2005 is being furnished to information seekers regularly. During the year 2023-24, 242 applications/ appeals (directly and through MoD) were registered.

National Day Celebrations

94. HSL commemorated significant national occasions including the 76th Independence Anniversary, 75th Republic Day and 154th Birth Anniversary of Mahatma Gandhi, the father of the nation. These events were marked with immense pride and witnessed a remarkable turnout of HSL officers, staff, workmen along with

their families. Additionally, the celebrations were also attended by the children from the schools and colleges in our colony.

International Yoga Day and HSL Foundation Day Celebration

95. HSL celebrated the 9th International Yoga day on 21 Jun 2023 which coincides with the HSL's foundation day. A mass yoga session was conducted at HSL where 500 employees participated. The foundation day of the HSL was also celebrated on the same day by releasing various procedural manuals, publications and new initiatives of HSL.

REPORTS & ANNEXURES

Corporate Governance Report

96. The number of Board meetings and the attendance of Directors in the meetings, change of Directors and their remuneration are enumerated in the Corporate Governance Report. The Report on Corporate Governance and Compliance Certificate forming part of Board's Report are placed at **Annexure-I & IA** respectively.

Management Discussion and Analysis

97. A report on Management Discussion and Analysis forming part of Board's Report is placed at **Annexure-II**.

Material changes between the end of the Financial Year and date of this Report

98. There has been no material change between the end of the Financial Year and date of this report.

Fixed Deposits

99. Your Company has not accepted any fixed deposits and as such no amount of principal or interest was outstanding as on the date of Balance Sheet.

Particulars of Loans, Guarantees & Investment

100. During the year under review, your company has not given any loans, guarantee or made investment under Section 186 of the Companies Act 2013.

Subsidiaries & Associates

101. Your Company has no Subsidiary or Associate company or Undertaking during the year under review.

Particulars of Employees

102. In accordance with Ministry of Corporate Affairs notification dated 05 Jun 2015, Government companies are exempted from Section 197 of the Companies Act 2013 and rules made thereunder.

Significant & Material Orders

103. During the year under review, there are no significant and material orders passed by the regulators or courts or tribunals impacting the going concern status and Company's operation in future.

Annual Return

104. Pursuant to Section 92(3) of the Companies Act 2013 read with rule 12(1) of the Companies (Management & Administration) Rules 2014, the annual return has been published at the Company's Website i.e www.hslvizag.in.

Contract with Related Parties

105. The information required to be disclosed under Section 134(3)(h) of the companies Act 2013 is Nil for the FY 2023-24. Therefore form AOC-2 is not attached to the Boards report as required under Section 134 of the Act.

Reservation of Posts for SCs/STs

106. Your Company has complied with all Govt. directives with regard to reservation of posts for SC/ST/OBC. Details of recruitments, strength and vacancy position as on 31 Mar 2024 are placed at **Annexure IV, V & VI** respectively.

Conservation of Energy

107. Information required under Section 134(3)(m) of Companies Act 2013 read with rule no 8 (3) read with the Companies (Accounts) Rules 2014 pertaining to conservation of energy, technology absorption and foreign earning and outgo is placed at **Annexure-VII**

Statutory Auditors

108. M/s Rao & Kumar, Chartered Accountants, Visakhapatnam have been appointed as Statutory Auditors of the Company for the financial year 2023-24 by the Comptroller & Auditor General of India. The fees payable to Statutory Auditors for the year 2023-24 in Rs.5,00,000/- exclusive of out of pocket expenses and GST.

109. The Statutory Auditors has given an unmodified report on Accounts for the FY 2023-24 after a thorough Audit.

Comments of the Comptroller & Auditor General of India

110. As per Section 143 (6) (a) of the Companies Act 2013, the Comptroller & Auditor General of India (C&AG) has conducted a Supplementary Audit and given their comments under Section 143 (6) (b) of the Companies Act, 2013.

Cost Auditors

111. M/s K Sanyasi Rao, KSR & Associates, Cost Accountants, Visakhapatnam, have been appointed as Cost Auditors for the year 2023-24 in terms of Section 148 of Companies Act, 2013, read with the Companies (Cost Records and Audit) Rules, 2014 to prepare and file necessary 'Cost Audit Report' with a remuneration of Rs 50,000/- exclusive of GST. Further, as required under the said Rules, the remuneration payable to the Cost Auditor had been ratified in 71st Annual General Meeting by the members of the Company.

Internal Auditors

112. M/s B V Rao & Co. Chartered Accountants, Visakhapatnam, have been appointed as Internal Auditors for the year 2023-24 with a remuneration of Rs 4,50,000/- exclusive of GST. The Internal Auditors have been mandated to conduct Audit of Internal Controls and undertake physical verification of Inventory on a quarterly basis. The Internal Auditor has carried Internal Audit and submitted their report to Audit Committee which was deliberated and necessary directives were issued by the Audit Committee. The directives of Audit Committees were complied by the Management.

Directors' Responsibility Statement

113. Pursuant to the requirement under section 134 (5) of the Companies Act 2013 with respect to the Directors Responsibility Statement, following is hereby confirmed:-

    (a) In the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;

    (b) The directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company as on 31 Mar 2024 and of the profit of the company for that period;

    (c) The directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provision of Companies Act 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

    (d) The directors had prepared the annual accounts on going concern basis; and

    (e) The directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

Acknowledgements

114. On behalf of the Board of Directors, I am pleased to present the 2023-24 Annual report & Audited Financial Statements of the company. The company remains resilient in delivering value to all the stakeholders in spite of the challenging and competitive business environment to maintain healthy cash and cash equivalents.

115. The board expresses extreme gratitude for the continued patronage and gratefully acknowledge the valuable support and guidance received by the Company from various Ministries of the Government of India, especially Ministry of Defence, Department of Defence Production, the Integrated Headquarters (Navy)/MoD, Indian Coast Guard organization, the Flag Officer Commanding-in-Chief, Eastern Naval Command, Government of Andhra Pradesh and Visakhapatnam Port Trust.

116. The Directors are also thankful for the valuable advice rendered by and co-operation received from the Comptroller and Auditor General of India, the Principal Director of Commercial Audit, Ex-officio Member of the Audit Board, Bengaluru and the Department of Public Enterprises Controller of Defence Accounts (Navy), Departments of Customs, Income Tax, Goods & Service Tax Departments, Factory Inspector, Pollution Control Authorities and District Labour Department.

117. The Directors also acknowledge their gratitude to the clients and all Classification Societies, Rating Agencies, Auditors, Bankers, Insurers. The management will continue to replenish the order book, exercise financial prudence to maximize stakeholder value through driving technology and innovation, cost and organizational effectiveness, business diversification and achieving sustainability. The board believes that a strong Environment, Social & Governance performance will enhance productivity and customer confidence.

FOR AND ON BEHALF OF
THE BOARD OF DIRECTORS

Sd/-
Cmde Hemant Khatri. (Retd.)
Chairman & Managing Director
Hindustan Shipyard Ltd.,

Place: Visakhapatnam
Date: 10 June 2024

Annexure – I to the Board's Report
(Ref Para 96 of the Board's Report)

REPORT ON CORPORATE GOVERNANCE

1. As per the guidelines issued by the Department of Public Enterprises, Government of India, a report on compliance of the provisions on Corporate Governance is enumerated in succeeding paragraphs.

2. **Philosophy of Corporate Governance:** Hindustan Shipyard Limited constantly endeavors to adopt and maintain highest standards of ethics in all spheres of its business activities. The company firmly believes that its business role is based on adherence to fundamental principles of corporate governance like honesty, integrity, accountability, adequate disclosures, legal & statutory compliances, and to protect, promote and safeguard the interests of all its stakeholders. It also strives to carry out its business obligations with good corporate values, duly discharging its duties for maximum level of transparency in decision making to avoid conflicts of interests. It also accords due importance to adherence to the adopted corporate values and objectives and discharging its social responsibilities as a responsible corporate citizen.

Board of Directors

3. **Composition of the Board:** The Board of Directors as on 31 Mar 2024, comprised 06 Members viz. 04 Whole-time Directors (including the Chairman and Managing Director), 01 Part time Official Director (Government nominee Director) and 01 Part time Non Official Directors (Independent Director).

4. The details of the members of the Board during the financial year 2023-24 are as under:

Name of the Directors	Financial Year 2023-24	Category of Directorship	No. of Other Directorship
Chairman & Managing Director			
Cmde Hemant Khatri, IN (Retd)	Full Financial Year 2023-24	Chairman & Managing Director	Nil
Whole Time Directors			
Cdr J P Gupta, IN (Retd)	01 Apr 2023 to 28 Nov 2023	Director (Corporate Plg & Personnel)	Nil
Shri S V Rambabu	Full Financial Year 2023-24	Director (Finance & Commercial)	Nil
Cmde Kunjumon E Mathew, IN (Retd)	Full Financial Year 2023-24	Director (Shipbuilding)	Nil
Cmde Girideep Singh, IN (Retd)	Full Financial Year 2023-24	Director (Strategic Project)	Nil
Government Nominee Director			
Shri Shallab Tyagi	Full Financial Year 2023-24	Govt. Nominee Director	3
Independent Director			
Shri A Devi Prasad Shetty	Full Financial Year 2023-24	Independent Director	1

Changes in Board of Directors

5. During the year 2023-24, Cdr J P Gupta, Director (Corporate Planning & Personnel) has completed his 05 years tenure on 28 Nov 2023 vide MoD Letter dated 25 Jan 2024. The Board of Directors placed its appreciation on record for the services rendered by the Director (CP&P).

Changes in Key Managerial Personnel

6. Cdr J P Gupta, Director (CP&P), a Whole Time Director has completed his 05 years tenure on 28 Nov 2023 vide DDP/MoD letter dated 25 Jan 2024.

Vacancy of Independent Directors

7. As per DPE guidelines on Corporate Governance, there should be four Independent Directors on the Board of Directors of HSL. Out of the required four Independent Directors, presently, only one Independent Director is on the Board. Ministry of Defence has been apprised regularly about the situation and requested to appoint three more Independent Director on the Board. Therefore, present composition of the Board of Directors is not in line with the DPE guidelines.

Meetings of Board of Directors

8. The Board meets at regular intervals during which the company affairs are discussed and decisions are taken. During the financial year 2023-24, four Board Meetings were held on 27 Jun 2023, 22 Sep 2023, 22 Dec 2023 and 20 Mar 2024. The intervening gap between any

two meetings was within the period prescribed by the Companies Act 2013.

9. Two Board Meetings were convened through Video Conferencing on 22 Dec 2023 and 20 Mar 2024 by following the guidelines as prescribed in the Companies (Meeting of the Board and its Powers) Rules 2014 and any amendments thereof.

10. **Directors Attendance.** Details of Directors attendance at the Board Meetings and Annual General Meeting are given below.

Name of the Directors	No. of meetings		Atten-dance at last AGM
	Held during the tenure of Directors	Attend-ed	
Cmde Hemant Khatri, IN (Retd)	4	4	Yes
Cdr J P Gupta, IN (Retd)	2	2	Yes
Shri S V Rambabu	4	4	Yes
Cmde Kunjumon E Mathew, IN (Retd)	4	4	Yes
Cmde Girideep Singh, IN (Retd)	4	4	Yes
Shri Shalabh Tyagi	4	3	NA
Shri A Deviprasad Shetty	4	4	Yes

11. **Procedure for Conducting Board Meetings.** Board Meetings are held at least once in every quarter, and more often if considered necessary, focusing on business requirements. Every Board meeting is convened through proper and appropriate advance notice to the Board Members after obtaining approval from Chairman & Managing Director. Detailed agenda, management reports and other relevant documents are generally circulated well in advance to the members of the Board in order to have meaningful, informed and focused decisions at the meeting. To address specific urgent needs, Board meetings are also called at short notice and sometimes considering business exigencies, Resolutions are also passed through circulation which is confirmed by the Board members in its very next meeting.

12. In general, agenda papers are prepared by the concerned officials, concurred by the Functional Directors and put up for approval of Chairman & Managing Director. Duly approved Board notes and agenda papers are circulated among the Board members by the Company Secretary.

13. The Board and its members have complete access to all information of the company. The Board is also free to recommend inclusion of any matter in agenda for discussion. If necessary, senior management is also called to provide additional inputs to the items being discussed by the Board / committee.

14. The Company has complied with the provisions of Secretarial Standards 1 & 2 in accordance with the Section 118 (10) of the Companies Act 2013.

15. **Audit Committee**. The Audit Committee of the Board comprises three members viz. One Independent Director and Two Whole – Time Directors. The Audit Committee is being chaired by an Independent Director.

16. During the year the Audit Committee was reconstituted and the Audit Committee as on 31 Mar 2024 was as under:

Members

(a) Shri A Deviprasad Shetty (Independent Director) — Chairman

(b) Cmde Kunjumon E Mathew, IN (Retd) Director (Shipbuilding) — Member

(c) Cmde Girideep Singh, IN (Retd) Director (Strategic Projects) — Member

Permanent Invitee

(d) Shri S V Rambabu
Director (Finance & Commercial) and Chief Financial Officer

17. The terms of reference of the audit committee are as specified in Section 177 of the Companies Act, 2013 and the guidelines issued by the Department of Public Enterprises. The primary function of the committee is to assist the Board of Directors to fulfill its responsibilities through review of financial reports, internal control systems for finance, accounting and legal compliance by the management and Board.

18. The Audit Committee reviews Internal Audit Reports, meets Statutory Auditors and Internal Auditors and discusses their findings, suggestions and other related matters and reviews the half yearly and annual financial statements before their submissions to the Board.

19. The Chairman of the Committee apprises the Board regarding observations of the Audit Committee during the Board meeting. The minutes of the Audit Committee meetings are placed before the Board.

20. During the financial year 2023-24, four meetings of the Audit Committee were held on 26 Jun 2023, 21 Sep 2023, 23 Feb 2024 and 20 Mar 2024.

21. The attendance of the members of the Audit Committee during the financial year 2023-24 is given below.

Name of the member	No of meeting	
	Held during the tenure	Attended
Shri A Deviprasad Shetty	4	4
Cdr J P Gupta, IN (Retd)	2	2
Cmde Kunjumon E Mathew, IN (Retd)	4	3
Cmde Girideep Singh, IN (Retd)	2	2

22. **Procurement Committee:** In order to obviate procedural delays in connection with procurement of high value equipment, a Sub-committee of the Board with vested financial power was constituted in the 366th Board meeting held on 21 Feb 2012. As on 31 Mar 2024 the following were members of the Procurement Committee.

    (a) Cmde Hemant Khatri, IN (Retd) Chairman & Managing Director — Chairman

    (b) Shri S V Rambabu Director (Finance & Commercial) — Member

    (c) Cmde Kunjumon E Mathew, IN (Retd) Director (Shipbuilding) — Member

    (d) Cmde Girideep Singh, IN (Retd) Director (Strategic Project) — Member

23. The terms of reference of the committee is as under:

    (a) To approve proposals for procurements of materials, equipment, tools, stores & spares, imports, approvals of works, sub-contracts, and facility hire for various Shipbuilding, Ship Repairs and Submarine projects of value above Rs 50 Cr and upto Rs 300 Cr for FSS Project and Rs 25 Cr and up to the value of Rs 50 Cr other than FSS Project.

    (b) To approve proposals for Procurement of assets and Capital Expenditure of value above Rs 10 Cr and upto Rs 50 Cr for FSS Project and value above Rs 5 Cr and upto Rs 20 Cr for capital expenditure required other than FSS Project.

    (c) To recommend the proposals for placement of order on nomination basis which require approval of the Board"

24. In addition to this, Procurement Committee also scrutinizes and recommends the procurement proposals which require the approval of the Board.

25. During the financial year 2023-24, seven meetings of the Procurement Committee were held on 18 Aug 2023, 05 Sep 2023, 18 Sep 2023, 02 Nov 2023, 21 Nov 2023, 24 Nov 2023 and 15 Mar 2024. The attendance details of the members in the said meetings are as under:

Name of the member	No of meeting	
	Held during the tenure	Attended
Cmde Hemant Khatri, IN (Retd)	7	7
Cdr J P Gupta, IN (Retd)	6	4
Shri S V Rambabu	7	7
Cmde Kunjumon E Mathew, IN (Retd)	7	7
Cmde Girideep Singh, IN (Retd)	7	6

26. **Human Resource Committee.** In order to address HR related issues that require the attention of the Board, the Board in its 379th Meeting held on 02 Dec 2013 constituted the Human Resource Committee. The Committee was subsequently reconstituted in various meeting. In view of the inadequacy of Independent Directors on the Board, The Functions of HR Committee are being discharged by the Board of Directors since then.

27. The terms of reference of the Committee are as follows:

    (a) To review and recommend the proposals towards Pay Revision of officers, staff & workmen in accordance with the guidelines issued by Department of Public Enterprises and Administrative Ministry and revision in payment of allowances/benefits to the employees.

    (b) To examine the proposals related to other HR related issues like promotion policy of the company, welfare measures for employees, IR issues etc. and give its recommendations.

(c) To review and recommend implementation of HR Perspective Plan in alignment with company's objective and future business growth for approval of the Board.

28. During the year 2023-24, no meeting of HR Committee was held as the functions of HR Committee are being discharged by the Board.

29. **Corporate Social Responsibility and Sustainability Sub-Committee.** In order to formulate the CSR & Sustainability Policy and review the activities undertaken, the Board in its 374th Meeting held on 17 May 14 had constituted the CSR & Sustainability Committee. The Committee was subsequently reconstituted in various meeting. Following were the members of CSR Committee as on 31 Mar 2024.

(a)	Shri A Deviprasad Shetty Part time Non Official Director	Chairman
(b)	Shri S V Rambabu Director (Finance & Commercial)	Member
(c)	Cmde Girideep Singh, IN (Retd) Director (Strategic Projects)	Member

30. The terms of reference of the Committee as approved by the Board are as follows:

(i) To formulate Corporate Social Responsibility Policy and recommend the same to the Board.

(ii) To recommend any amendment, addition/ deletion to the CSR Policy.

(iii) To approve the projects / programs & activities to be undertaken in any financial year and the estimated expenditure to be incurred on each of the project / program which shall be within the CSR Budget approved by the Board.

(iv) To formulate and recommend Annual CSR Plan in line with CSR Rules issued by MCA.

(v) To monitor implementation of various Projects / programs and activities on quarterly basis or any periodic interval as the committee deem fit.

31. During the Financial year 2023-24, three meetings of the CSR & Sustainability Committee were held on 26 Jun 2023, 21 Sep 2023 and 20 Mar 2024 where all members (as on the date of meeting) were present.

32. **Investment Committee.** In order to take decisions on investment of idle and surplus funds, the Board in its 404th Meeting held on 28 Mar 2019 constituted the Investment Committee. Subsequently the investment committee was re-constituted from time to time and the latest re-constitution of the investment Committee has been done by the Board in its 416th Meeting held on 24 Mar 2022 with following members.

(a)	Chairman & Managing Director	Chairman
(b)	Director (Corporate Planning & Personnel)	Member
(c)	Director (Finance & Commercial)	Member
(d)	Director (Shipbuilding)	Member
(e)	Director (Strategic Project)	Member

Permanent Invitee : GM (Finance)

Secretary to the Committee : Company Secretary

33. The terms of reference of the Committee has been revised by the Board in its 420th Meeting held on 20 Mar 2023. The revised terms of reference are as follows:

(a) The Committee shall have the powers to invest up to Rs 4000 Crores with maturity up to one year, keeping in view of quantum of Mobilization and Stage payment to be received for execution of future projects.

(b) Investment Committee shall examine and recommend all Investment Proposals in excess of Rs 4000 Cr or maturity period exceeding one year to the Board for approval either through circular resolution or at Board Meeting.

(c) The quorum of the committee shall be 03 members which shall invariably include C&MD and Director (Finance & Commercial).

(d) The Committee shall take investment decisions in accordance with the (DPE) vide OM F No/7(13)/2016-Policy, Dated 05 Dec 2022 and subsequent guidelines as may be formulated by the Ministry in this regard from time to time.

(e) Minutes of the Investment Committee shall be placed before the Board for Information.

34. During the financial year 2023-24, three meetings of the Investment Committee were held on 04 Sep 2023, 02 Nov 2023 and 21 Nov 2023. The attendance details of the members in the said meetings are as under:

Name of the member	No of meeting	
	Held during the tenure	Attended
Cmde Hemant Khatri, IN (Retd)	3	3
Cdr J P Gupta, IN (Retd)	3	2
Shri S V Rambabu	3	3
Cmde Kunjumon E Mathew, IN (Retd)	3	2
Cmde Girideep Singh, IN (Retd)	3	3

35. **Independent External Monitor:** Central Vigilance Commission (CVC) has appointed Shri Arun Chandra Verma, IPS (Retd) as Independent External Monitor of HSL on 12 Aug 2023 for a period of three years for audit of all contracts value above Rs 1 Cr and ensure implementation of Integrity Pact signed by various vendors with HSL. During the FY 2023-24, Independent External Monitor has conducted 04 sittings during which 104 contracts have been reviewed. The Independent External Director is paid sitting fees of Rs 25000/- for each sitting in accordance with CVC guidelines.

36. **Evaluation of the Board and performance of Whole-time Directors:** Ministry of Corporate Affairs, vide Gazette Notification No. G.S.R 463 (E) dated 05 Jun 2016 have exempted Section 134 (3)(p) to Government Companies where directors are evaluated by the Ministry of Central Government which is administratively in-charge of the Company as per its own evaluation methodology. Since Hindustan Shipyard Limited is a wholly owned Government of India undertaking under Department of Defence Production of Ministry of Defence and that the performance of Whole-time Directors are evaluated by Department of Defence Production, Ministry of Defence, no Separate Meeting of Independent Directors was held during the year 2023-24.

37. Pursuant to Section 149 (8) and Clause VII of Schedule IV, the Independent Directors were to evaluate the performance of Chairperson, Non Independent Directors on the Board, and the Board as a whole. Since Section 134 (3) (p) is exempted to Government Companies, no separate Board Evaluation was done by the Independent Directors.

38. **Declaration by Independent Directors.** The Company has received necessary declaration from the Independent Director as on 31 Mar 2024 under Section 149 (7) of the Companies Act 2013 that he/she meets the criteria of independence laid down in Section 149 (6) of the Companies Act 2013.

39. **Remuneration of Whole-time Directors.** The remuneration of Whole Time directors is fixed by the Government as the Company is a Government Company within the meaning of Sec 2 (45) of Companies Act, 2013. Your Company being a Central Public Sector Enterprise, the appointment, tenure and remuneration of Directors are decided by the President of India. The Government communication appointing the Functional Directors indicate the detailed terms and conditions of their appointment including a provision for the applicability of the relevant rules of the Company. The details of remuneration paid to the Functional Directors during 2023-24 are disclosed in the Annual Return uploaded in HSL website.

40. **Remuneration to Part Time Directors.** Part time Official Directors are not eligible for sitting fees attended by them. The part time Non-Official (Independent) Directors are paid sitting fees of Rs.7500/- for each meeting of the Board and Rs 5000/- for each meeting Committees (s) of the Board and reimbursed actual expenditure to attend the meeting of the Board/Board Committee(s). The Sitting Fees of the Independent Director was revised with the approval of the Board and in consultation with the Administrative Ministry during the FY 2023-24. Government Nominee Directors are not paid any remuneration including sitting fee for attending Board / Committee meetings. Further, none of the part-time Directors had any pecuniary relationship or transactions with the Company during the year.

41. **Code of Business Conduct and Ethics.** As per guidelines issued by Department of Public Enterprises, the company has formulated "Code of Business Conduct and Ethics for Board Members and Senior Management" for better corporate governance and fair/ transparent practices. A copy of the same has been circulated to all concerned and also available on the website of the Company. The Board members and senior management personnel, to whom the said code is applicable, have affirmed compliance of the same for the year ended 31 March 2024.

42. **General Meetings.** No extra-ordinary General Meeting was held during last three years. The details of the last three Annual General Meetings of the company are given below.

Annual General Meeting	Year	Date	Time	Location
69	2020-21	30.09.2021	11.15 A.M	VC Room, HSL Corporate Office, Visakhapatnam
70	2021-22	27.09.2022	12.30 P.M	VC Room, HSL Corporate Office, Visakhapatnam
71	2022-23	22.09.2023	16.30 P.M	Board Room, HSL Corporate Office, Visakhapatnam

43. **Whistle Blower Policy.** Your Company has in place a whistle blower policy with a view to establish a mechanism for the employees to report to the management about their concerns on un-ethical behavior, cases of suspected fraud or violation of

company's general guidelines to conduct and ethics. The whistle blower mechanism inter-alia contains a provision enabling any person to approach the chairman of the Audit Committee in exceptional cases and no person has been denied access to the Audit Committee during the year under review. The Whistle Blower Policy has been displayed on the Website of the Company.

44. **Risk Management Policy**. The company has formulated a comprehensive Risk Management Policy under the title 'Enterprise Risk Management Policy including Corruption Mitigation Plan' in line with the DPE Guidelines on Corporate Governance for CPSEs to ensure the integration and alignment of the risk management system with the corporate and operational objectives. The ERM Team constituted for implementation of the policy has been entrusted with the responsibility to identify and monitor the risks associated with the business of the Company and take mitigating actions for addressing those risks

45. **Disclosures**. During the year 2023-24, the company has not entered into any transactions with any Directors that may have potential conflict with the interest of the company at large. The members of the Board, apart from receiving Director's remuneration (wherever applicable), do not have any material or pecuniary relationship or transaction with the company which in judgment of the Board may affect independence of judgment of the directors.

46. During the last three years, there has been no instance of non-compliance by the company on any matter related to Companies Act, 2013 or any Industrial Laws. The Board periodically reviewed the compliance of laws by the Company.

47. The guidelines issued by the Department of Public Enterprises, Govt of India have been complied with.

48. The company has not incurred any expenditure which is not for the purpose of Business of the Company, nor has the Company incurred any expenditure which is personal in nature for the Board of Directors and top management.

DECLARATION

As provided under the guidelines on Corporate Governance for CPSEs 2010 issued by the Department of Public Enterprise, Government of India, it is hereby declared that all Board members and Senior Management personnel have affirmed compliance with the code of conduct for Directors and Senior Management personnel of Hindustan Shipyard Limited for the year ended 31 Mar 2024.

For Hindustan Shipyard Limited

Sd/-
(Hemant Khatri)
Commodore, IN (Retd.)
Chairman & Managing Director

Place: Visakhapatnam
Date: 10 June 2024

KUCHIPUDI SURENDRA
COMPANY SECRETARY

ASN ASSOCIATES
COMPANY SECRETARIES

☎ (O) : 2529246
Fax : 0891-2712695
Cell : 9640056555, 7799435494
email : asn@asnassociates.com

CERTIFICATE ON COMPLIANCE OF GUIDELINES ON CORPORATE GOVERNANCE

To
The Members,
Hindustan Shipyard Limited,
Visakhapatnam.

We have examined the compliance of conditions of Corporate Governance by Hindustan Shipyard Limited, Central Public Sector Enterprise (CPSE), [Government of India, Unlisted Private Limited Company](hereinafter referred 'the Company'/'HSL')for the financial year ended on 31st March,2024 as stipulated in the Guidelines on Corporate Governance for Central Public Sector Enterprise (CPSE) (hereinafter referred 'the Guidelines') issued by the Department of Public Enterprises (DPE), Ministry of Heavy Industries and Public Enterprises, Government of India vide their O.M.No. 18/ (8)/2005-GM dated 14thMay, 2010 and as amended from time totime.

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was limited to review of procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of theCompany.

In our opinion and to the best of our information and according to the explanations given to us,we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above mentioned DPE's Guidelines as applicable except for the following:

As per DPE Guidelines, there should be four independent Directors on the Board of Directors. Out of the four Independent Directors, only one Independent of Director is on the Board, due to this the composition of committees as per DPE guidelines also not complied.

We further state that such compliance/non-compliance is neither an assurance/uncertainty as to the future viability of the Company nor the effectiveness/ineffectiveness with which the management has conducted the affairs of theCompany.

For ASN Associates
Company Secretaries

K. SURENDRA COMPANY SECRETARY IN WHOLE TIME PRACTICE
M.No: 34205
CP No: 12732

(K Surendra)
Partner
M No: 34205
CP No: 12732

Place: Visakhapatnam
Date: 18.07.2024
UDIN: A034205F000771194

D.No. 9-29-19/A, Flat No. 201, Level - 2, "Waltair Heights" Balaji Nagar, VIP Road,
Near Tycoon Hotel, Siripuram, Visakhapatnam - 530 003. A.P.

Annexure-II of the Board's Report
(Ref Para 97 of the Board's Report)

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Forward Looking Statements

1. Statements in this Management Discussion and Analysis of financial condition and results of operations of the Company describing the Company's objectives, expectations or predictions may be forward looking. Forward looking statements are based on certain assumptions and expectations of future events. The Company assumes no responsibility to publicly amend, modify or revise forward looking statements on the basis of any subsequent developments, information or events. Actual results may differ materially from those expressed in the statement. Important factors that could influence the Company's operations include government's strategy relating to acquisition of naval platforms, changes in government regulations, tax laws, economic developments within the country and such other factors globally. The financial statements are prepared in accordance with the provisions of the Companies Act, 2013 and comply with the applicable Accounting Standards. The Company has used estimates and judgements relating to the financial statements on a prudent and reasonable basis, in order that the financial statements reflect in a true and fair manner, the state of affairs for the year.

2. The following discussions on our financial condition and result of operations should be read together with our audited financial statements and the notes to these statements included in the annual report.

Industry Scenario, Developments and Outlook

Global Shipbuilding Scenario

1. The Shipbuilding sector is known as one of the oldest, most open and highly competitive markets of the world. It has become more global than local due to increasing globalization demand and ease in export parameter through waterways. Asia Pacific Countries such as China, South Korea and Japan have dominated the shipbuilding market worldwide with a share of 48% where as Naval Shipbuilding sector is dominated by USA, China, Russia, Japan and India.

2. While the world seem recovering from the COVID 19 impact, the war between Rusia & Ukrain has futher extended the impact and the Industry is likely to take some more time to recover and settle. However, with increase in sea borne trade and increased demand for military ships, the Global Shipbuilding Industry looks optimistic to grow. As per an analysis, it is expected that Global Shipbuilding industry is likely to grow by more than 6.5% CAGR.

3. Moreover there is a pressing need to enhance the production of vessels, tankers and containers for global trade shipping. This imperative was evident during the Covid-19 pandemic and continued vigilance is crucial, especially in the face of potential global crisis like the ongoing Red Sea situation.

Indian Shipbuilding/maritime Infrastructure Industry Overview

4. Indian Shipping industry accounts for about 95% of India's trade by volume with its neighbouring countries. Shipbuilding is a strategically important industry from the perspective of energysecurity, national defence and development of heavy engineering. With immense linkage with other associated industries such as Steel, Aluminimum, Electrical equipment, and its dependence on infrastrcure and service sector of the country, the Shipbuilding industry has lot of potential in strengthening the "Atmanirbhar Bharat".

5. India currently runs a miniscule 1.3% of the global shipbuilding industry. Indian Shipbuilders face numerous challenges such as low margin, high working capital cost and low order book. In order to overcome this, Government of India is in process of offering priority berthing policy, cash subsidies, lower taxes and other incentives to bolster its domestic Shipbuilding Industry.

6. With the support of Govt. of India, the Indian Shipbuilding Industry is expanding rapidly. Emphasis on Green shipping has to be given as it is crucial for the environment and with ongoing rise in fuel prices which adds additional pressure to the industry players. Going forward, the Indian Shipping industry is projected to sustain its performance in the current financial year, albeit with some moderation in operating margins.

Organisation Structure

7. Hindustan Shipyard Limited (HSL) is a Defence Public Sector Undertaking under the administrative control of Ministry of Defence, Department of Defence Produciton wherein 100% shares are held by the President of India. Hindustan Shipyard Limited (HSL), an ISO 9001:2015(QMS), 14001:2015(EMS) and 45001:2018(OHSAS) certified Company with state-of-art shipyard infrastructure positioned at Visakhapatnam

is engaged in shipbuilding, ship/submarine refits for Defence and Martime Sector.

Future Outlook

8. HSL is vigorously participating in all competitive tenders issued by Indian Navy, Coast Guard, other Govt / private organizations wherever eligible in order to secure more contracts and thereby improve order book position. The yard at present has an order book of 08 Vessels (02 DSVs, 01 SSP and 05 Fleet Support Ships). The Construction of these vessels are presently in progress. With the signing of Contract for 05 Fleet Support Ship, the yard has a decent order book which will keep the facilities engaged for next few years.

9. The Company has been investing significantly towards Refurbishment of old Machinery & Infrastructure. Towards boosting its capacity for ongoing Fleet Support Ships and future projects major infrastructure upgradation contract was signed with M/s L&T Geostructure on 30 Mar 24 with project completion timeline of 20 months. Following major infrastructure works are planned to commence during year 2024-25:

   (a) Infrastructure augmentation consisting of Upgradation of Slipway-4, 300T Goliath crane and associated MEP services.

   (b) The yard has appointed M/s Geo Marine Dynamics India Pvt. Ltd. as Technical Consultant for Rehabilitation & Refurbishment of Outfitting Jetty & Crane Track.

10. The yard is aiming to bag the order for construction of 04 nos LPDs for Indian Navy, with collaborative efforts. HSL is taking a pioneering step in India's maritime sector by spearheading the development of a thriving e-vessel ecosystem.

11. With a vision to make India a 'Global Hub for Green Ship' by 2030 under the " Green Tug Transition Program", HSL is committed to developing the ability to build e-Tugs and to achieve autonomy in designing and building e-Tugs by 2026. Design department is actively pursuing with Indian Ports in customizing the design to suit the unique operational requirements of various ports. The proposals to build commercial ships as export orders are at the advance stage of discussions.The future of the yard looks promising and it will improve the business prospects of the company as projects get completed and delivered on time

SWOT Analysis:

12. Yard identifies the following to be its Strength, Weakness, Opportunities and Threats:

(a) Strengths

- Well planned and laid out shipyard enabling smooth work flow.
- Infrastructure Augmentation enables smooth workflow and efficient production.
- HSL has a leasehold land spread over an area of 25 acres in the immediate vicinity of the yard that can be utilized as per the operational requirement of the Company.
- Implementation of SAP ERP and Biometric system
- Good infrastructure for shipbuilding facilitating simultaneous construction of several large and small ships.
- Strategically located and guarding important national Defence Assets
- Capable to build all kinds of vessels up to 80,000 DWT
- A modern "State of the Art" design centre manned by highly trained, experienced and competent Naval Architects & Engineers.
- Only shipyard on east coast for submarine repairs

(b) Weakness

- Negative Net-worth.
- Difficulty in arranging long term project finance to ship owners which are offered by other overseas shipbuilding countries.
- Higher finance costs and logistics costs resulting in higher input costs for production.
- Absence of Industry 4.0
- Old Infrastructure due for refurbishment
- Inadequate Local skilled manpower
- Lack of adequate ancillary industries

(c) Opportunities

- Technological advancement
- New generation vessels with green technology to meet the standards set up globally .
- Artificial Intelligence (AI) offers opportunities to enrich the productivity by many times.
- Growing maritime and defence needs of the country
- Navy's requirement for submarine repairs
- Need for large special ships for intelligence gathering

- Make in India policy of government

(d) Threats

- Increased competition in the shipbuilding/ refit market
- Increasing trend in non-core income.

13. The SWOT analysis brings out the huge opportunities in shipbuilding and ship/submarine refit orders. In view, HSL has to take advantage of these opportunities based on its strength and reduce the impact of weaknesses. The Company leverages its strength of good infrastructure and location through strategic alliances to address the emerging opportunities and minimizing the impact of perceived threats and weaknesses.

Transformational Changes

14. Significant changes have been made with an aim to achieve transformation in the Shipyard's business processes by adopting transformation strategies in all facets of the shipyard like business outlook, diversification, HR management, skill development, CSR, corporate work culture, Technology, quality, safety and financial prudence. These changes have been done at each level of the management hierarchy to make every employee feel the need and necessity to have a sense of ownership, so that the Shipyard meets the challenges in this competitive environment and leverage the strengths of the yard which are infrastructure, young officers etc. and catapult them into industry 4.0 standards.

Knowledge Based Management

15. Various SOPs / orders have been promulgated to bring a significant change in working efficiency viz. promulgation of HSL Standing Orders, Divisional Standing Orders, HR Manual to enable all employees know their roles & responsibilities in the organization. Instructional Orders on Reduction of Build Period and Production Cost (RBPPC) has been promulgated to ensure quality and efficiency. A Committee has been constituted for Evaluation & Approval of Tender Specifications (CEATS) for implementing lessons learnt in previous projects and improvement in procurement process timelines. In order to control costs, an environment of creating cost consciousness and concept of real time monitoring of project cost has been introduced and is followed diligently.

Major Policy Refinement:

16. Various major policy refinements have been undertaken in HSL for simplification of business processes and some of these are constitution of integrated project teams for monitoring Shipbuilding projects to improve delivery timelines, introduction of mega block concept, appointment of Project Superintendents, adopting new costing techniques, introduction of real time costing for ongoing projects, implementing product specific procurement strategies, resorting to Large Scale Outsourcing, handbooks on Integrated Management System Procedures (IMSP) & Integrated Management System Formats (IMSF), cross skilling of workmen & staff etc. An implicit thrust has been given to safety and concept of safety marshals has been introduced with in-house resources besides achieving latest ISO certification for QMS, EMS & OHSMS as per global standards.

Supply Chain Management:

17. HSL has adopted a new Materials Manual 2023 & Service Manual 2023 for ease of doing business. A clause has been incorporated on procurement from iDEX startups in procurement manual. 04 Vendor meets were conducted in FY 2023-24 with MSMEs, SC/ST Vendors and Women Entrepreneurs to resolve the problems being faced by vendors and also to enhance the vendor base for ease of doing business. The NIC portal has been linked with HSL Bank Accounts for EMD Management. Vendor registration has been made online and data is digitally available for ease of reference. HSL has tied up with Receivables Exchange of India Ltd (RXIL) approved by RBI. HSL has launched dynamic payment QR code for tax invoices to customers for expeditious payments.

Digitalization

18. HSL has taken various initiatives for digitalization of business processes and bring in a paper less environment. As on 31 Mar 24, 21 modules of SAP S4/HANA ERP system have been implemented and implementation of 6 modules is in progress. 26 out of 30 Business Intelligence (BI) dashboards have been created for real time monitoring & analysis of performance parameters by the management. Four modules viz, Recruitment, Solution Manager, Master Data Governance and Learning Solution have gone live. Integrated User Acceptance Testing of SAP modules has been carried out. Post Go-Live / Stabilisation phase has been commenced successfully. All live modules of SAP S4/HANA being used extensively for various functions of the yard and being stabilized. The NIC portal has been linked with HSL Bank Accounts for EMD Management. HSL has adopted TReDS payment system to ensure timely payment to MSMEs which facilitates the MSME vendors to get the payment immediately after acceptance of Bill on a discounting system. Go-live of e-recruitment module to streamline recruitment

process. HSL has launched dynamic payment QR code for tax invoices to customers for expeditious payments. Vendor data has been completely digitalized for easy reference and Vendor performance rating has been introduced online. The records of legal cases have been digitalized. Individual name based NIC mail has been launched for all officers & access of NIC mail has been provided from Intranet PC.

Visioning Exercise

19. M/s Boston Consultant Group (India) Pvt Ltd (BCG) was nominated in 2021 to provide consultancy services by MoD (DDP) for undertaking Visioning Exercise of 4 Defence shipyards to achieve the long term growth strategy and gain business opportunities. BCG had submitted the final report for growth strategy for each of the shipyards in May 2022. As per the report 37 key initiatives were recommended towards growth strategy of HSL. In this regard holistic approach is being implemented by all the business units of HSL with respect to Productivity improvement, Revenue realization, Womb to Tomb concept in handling the scope for single point responsibility, Optimized procurement, Financial Turnover, Rationalization of manpower, Boosting the morale of workforce to derive maximum efficiency, Infrastructure augmentation & striving to bring proficiency into expression.

Segment Wise Performance

20. HSL has achieved a value of production of Rs 1413 Cr during the FY 2023-24. The Company is engaged in three major activities i.e. shipbuilding, ship repairs and submarine retrofit and a brief performance in each division is given in the succeeding paragraphs.

21. Segment wise performance during the FY 2023-24 is as below.

    (a) **Shipbuilding.** HSL is presently handling 03 important Indian Navy projects comprising of 08 vessels. The 02 Nos DSVs are at advanced stage of completion. A major leap in the construction of Semi-Submersible pontoon has also taken place enabling for the float out of the platform. The Contract for 05 Fleet Support Ships (VC11200-204) for Indian Navy was signed on 25 Aug 23 with first ship to be delivered in a period of four years from Contract signing and remaining at an interval of 10 months each. The Steel Cutting & Block Fabrication of the 1st FSS (VC 11200) commenced on 10 Apr 24 & 19 Apr 24 respectively. The yard has achieved a VoP of Rs 734 Cr from Shipbuilding Division during the year under review which is the highest since inception of the Company.

    (b) **Ship Repairs.** During the year under review, Ship Repair Complex (SRC) has undertaken repairs of 09 Vessels belonging to Indian Navy, SCI, ONGC, Great Eastern Shipping Company & VPA. Also one foreign dredger TSHD Bonny River belonging to M/s Dredging International (Cyprus) Limited, Nicosia of DEME group, Belgium was docked at HSL and emergency repairs were carried out. During this year 02 bulk carriers of capacity 80,312 DWT belonging to SCI have been docked on the same blocks without any modification thereby saving considerable time & cost in docking operations. The Value of Production of Ship Repair complex during the year was Rs.157 Crs

    (c) **Submarine Retrofit.** The contract for conduct of Normal Refit of Submarine was signed with Indian Navy on 13 Mar 23. Significant progress has been made during the period from docking till date based on the PERT developed. The VoP generated from Submarine retrofit division was Rs 443 Crs.

    (d) **Other Operating Revenues:** Submarine division has undertaken short term activities such as handling & transportation of ODC consignments of L&T and Utilization of Factory Extension Area for execution of work of Visakha Refinery extension project. The third Over Dimensional Consignments (ODC) amounting to a VOP of Rs 0.9 Crs was transported during the FY 2023-2024 under the MoA signed between HSL and L&T (Hydrocarbon) on 05 Oct 21. Thus, the Submarine division generated a revenue of Rs 72 Cr.

Risks and Concerns

22. Risks and concerns are an integral part of any business. Risk management encompasses the identification, analysis, and response to risk factors that form part of the life of a business. The yard has an effective risk management framework which enables to control future outcomes by acting proactively rather than reactively.The Yard's negative networth continued to be the paramount concern for the company as it continued to hinder the potential of the yard to participate in high value orders. Towards this, a financial restructuring proposal is under consideration with DDP/MoD.

23. The ongoing war between Russia and Ukraine is a cause of concern and led to unexpected disruption in global supply chain. Due to the war the prices of steel, machineries and equipments have increased manifold and the increase in the cost is affecting the profitability

in the ongoing projects.

24. Other areas of concerns is High interest burden on Government Loan and high lease rentals on factory land taken on Long term lease from Visakhapatnam Port Trust (VPT), volatile exchange rate variation and un-favourable judgments for legal cases, etc.

Major Initiatives Planned to ensure Sustenance and Growth

25. The yard has signed MoUs with 06 Companies & Institutions to explore Business Opportunities at the Global Maritime India Summit 2023, Maharashtra MSME Defence Expo 2024 etc. The organisatiosn with whom MoUs were signed included M/s Geomarine Dynamics to seize potential Domestic and Foreign Shipbuilding & ship repair opportunities, M/s Adani Ports, Mumbai for design and construction of 70T BP electric Tug, M/s Vishakhapatnam Port Authority, Vizag for design and construction of 50T BP Hybrid Tug, M/s Navalt, Cochin for co-operation in the fields of Solar Electric Boats, M/s Kalbhorz Electricals Ltd, Pune for development of Axial Flux brushless motors for Electric Tugs and M/s Pentagon Rugged System, India to execute the design and construction of various type of Autonomous Underwater Vehicle intended for Indian Navy, Indian Coast Guard, hull inspection, underwater exploration, STU or any other agency.

26. Further with the notion to promote start-ups and finding common ground for application for latest technologies, HSL organized interactive session with 11 start-ups in association with MeitY-NASSCOM Centre of Excellence on 09 Nov 2023. Presentations were made by start-ups on the innovative products of mutual benefit. Further bilateral discussions were held with concerned Departments representatives for finding application of latest technologies.

Internal Control System and their adequacy

27. Your Company has a robust system of Internal Controls to achieve effective and efficient operations, reliability of financial reports and compliance to applicable laws and regulations. The system comprises a clearly defined organisatonal structure, pre-identified authority levels and procedures issued by the management covering all vital and important areas of activities. viz. Purchase, Material Control, Works, Finance & Accounts, Personnel etc.

28. The Company has outsourced internal audit to a Chartered Accountant firm i.e. B V Rao & Co, Visakhapatnam for the financial year 2023-24.

29. The Internal Control systems are regularly reviewed by the Audit Committee. The adequacy of Internal Control procedures is also reviewed by the Statutory Auditors in their Audit Report. Your Company, being owned by Government is subject to Government Audit also.

Financial Performance of the Company

30. The Financial performance of your Company during the year as compared to the last year are as under:-

(In Rs Cr)

Details	As on 31 Mar 23	As on 31 Mar 24
Total Income	1118.45	**1579.28**
Profit /(Loss) Before Depreciation, Interest, Extraordinary Items and Tax	86.97	**199.02**
Profit / (Loss) Before Tax	65.24	**172.92**
Deferred Tax Asset	0	**0**
MAT Credit Reversal	0	**54.10**
Profit / (Loss) after Tax	65.24	**118.82**
Cumulative Profits / (Losses)	(1080.24)	**(961.42)**

31. During the year under review, the yard has posted a Value of production of Rs 1413 Cr as against Rs 1103 Cr of recorded previous year.The company also posted an operating profit of Rs 3.22 Cr during the year under review. The company recorded a net profit of Rs 118.82 Cr as against the profit of Rs 65.24 Cr recorded previous year.

32. The company continued its austerity measures with a view to economize on the expenditure to the maximum extent feasible.The operational indices such as Man Hour per CGT, VoP per employee, during this period have also improved.

Empowerment and Welfare of Women

33. There are around 65 Women employees in HSL. Women employees are imparted training on various topics viz. Leadership, Soft Skills and Technical training.

34. HSL has constituted an Internal Complaints Committee in accordance with the guidelines and norms prescribed by Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH Act). A senior woman executive is the Chairperson of the Internal Complaints Committee.

Development of Human Resource & Industrial Relations

35. Employees are the most valuable resources of any Company. Therefore the Company gives utmost importance to training and development of its human resources so as to maximise their contribution. Employees were nominated for various in-house/

external seminars and training modules. Awareness training on occupational health, safety, environment & fire fighting were conducted during the year.

36. In order to meet the critical requirements of the yard, a total of 43 Officers were were employed in the financial year in which 13 were under regular employment and 30 under FTC employment. The yard is also analyzing the existing gaps and decided to induct officers at appropriate level in a phased manner to bring new expertise to the company in view of the future projects. The industrial relations were cordial and harmonious during the year 2023-24.

Environment Protection & Conservation

37. Your Company continues to be environment friendly and has fulfilled all the statutory requirements of central and state pollution control boards. The Company is committed to meet all the stipulated standards to maintain and protect the environment.

Technological Conservation and Renewable Energy Developments

38. The Details of Technological Conservation and Renewable Energy Developments are given in Annexure-VII to the Board's Report.

Corporate Social Responsibility

39. As per DPE guidelines and Companies Act 2013, considering average net profit for the immediately preceding three financial years, your shipyard has earmarked dedicated funds. During the Year 2023-24, an amount of Rs.50.51 lakhs have been spent towards following CSR related activities despite funds allocated were only Rs 20.73 lakhs in the year 2023-24.

    (a) HSL has spent an amount of Rs 41.55 Lakhs towards training apprentices who are over and above the mandated 2.5% of manpower.

    (b) HSL has undertaken installation of bore-well for rural development at the Chinmaya Mission, Steel Plant Branch premises thereby contributing an amount of Rs. 1.10 Lakh as CSR initiative.

    (c) Under CSR initiative HSL contributed 08 Nos. oxygen cylinders to rural health center at total expenditure of Rs. 94,400/-.

    (d) HSL in association with AS Raja Voluntary Blood Bank has organized a Blood Donation Camp in the shipyard on 23 Feb 2024 as a CSR initiative. Over 100 volunteers including HSL employees and contract employees have donated blood in the camp.

    (e) As part of CSR activity CMD inaugurated the renovated Veterinary Hospital and Public Library located within HSL colony on 01 Jan 24 at a total expenditure of Rs. 6,57,984/-.

40. As the yard has spent an amount of Rs.50.51 Lakhs towards CSR activities during the FY 2023-24 against requirement of spending Rs 20.73 lakhs for CSR activities as per the provision of the Companies Act, 2013. The said amount spent would be setoff in three succeeding financial years against future CSR obligations.

41. The details of CSR activities in accordance with the provisions of the Companies Act 2013 as per Form CSR-2 is placed at Annexure -III.

ANNEXURE-III OF THE BOARD'S REPORT

(Ref Para 61 of the Board's Report)

ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY FOR THE YEAR 2023-24

(Pursuant to Section 135 of the Companies Act 2013 read with Rule 8 of the Companies (Corporate Social Responsibility) Rules 2014

1. **Brief outline on CSR Policy of the Company:** The Company has framed its CSR Policy in line with the Companies (Corporate Social Responsibility Policy) Rules, 2014 read with Section 135 of the Companies Act 2013. In line with the CSR Policy of the Company, the Company is required to spend atleast 2% of the average profits of the last three financial years. The CSR Activities selected by the Company are in line with the prescribed CSR activities in the areas listed out in Schedule VII of the Companies Act 2013.

2. **Composition of CSR Committee (During FY 2023-24):** During the FY 2023-24 three meetings were held.

Sl. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
(a)	A Deviprasad Shetty	Independent Director	3	3
(b)	Cdr J P Gupta, IN (Retd)	Director (CP &P) (Whole-time Director)	2	2
(c)	Shri S V Rambabu	Director (Finance & Commercial) (Whole-time Director)	3	3
(d)	Cmde Girideep Singh, IN (Retd)	Director (Strategic Projects) (Whole-time Director)	1	1

3. **Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company:** https://www.hslvizag.in/content/1211_1_CSR.aspx.

4. **Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable (attach the report):** Not Applicable

5. **Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any** : Nil

Sl No.	Financial Year	Amount available for set-off from preceding financial years (in Rs Lakhs)	Amount required to be setoff for the financial year, if any (in Rs Lakhs)
(a)	2021-22	11.32	Nil
(b)	2022-23	21.79	Nil
	Total	33.11	Nil

6. Average net profit of the company as per section 135(5): **Rs 1037 lakhs**

7. (a) Two percent of average net profit of the company as per section 135(5): **Rs 20.73 Lakhs**

   (b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years: **Nil**

   (c) Amount required to be set off for the financial year: **Nil**

   (d) Total CSR obligation for the financial year (7a+7b+7c): **Rs 20.73 lakhs**

8. (a) CSR Amount Spent or Unspent for the financial year

Total Amount Spent for the Financial Year. (in Rs.)	Amount Unspent (in Rs.)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount	Date of Transfer	Name of the Fund	Amount of the Transfer	Date of the Transfer
Rs 50.51 lakhs	Nil	Nil	NA	NA	NA

(b) Details of CSR Amount spent against ongoing projects for the financial year : NIL

(c) Details of CSR Amount spent against other than ongoing projects for the financial year:

(1)	(2)	(3)	(4)	(5)		(6)	(7)	(8)	
Sl No	Name of the Project	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/ No).	Location of the project.		Amount Spent for the project (in Rs.)	Mode of Implementation - Direct (Yes/ No)	Mode of Implementation - Through Implementing Agency	
				State	Dist			Name	CSR Regsitration No
1	Contribution of Oxygen Cylinder	Clause-i – Promoting Health care	Yes	Andhra Pradesh	Visakhapa-tnam	0.94 Lakh	Yes	NA	NA
2	Repair of Public Library	Clause-(v) – Setting up Public Libraries	Yes	Andhra Pradesh	Visakhapa-tnam	2.70 lakh	Yes	NA	NA
3	Renovation of Veterinary Hospital	Clause-(iv) – Animal Welfare	Yes	Andhra Pradesh	Visakhapa-tnam	3.88 lakhs	Yes	NA	NA
4	Apprenticeship Training over & above 2.5% of Total manpower	Clause-ii – Promoting Education	Yes	Andhra Pradesh	Visakhapa-tnam	41.55 lakh	Yes	NA	NA
5	Construction of Bore well	Clause-i – Making available safe drinking Water	Yes	Andhra Pradesh	Visakhapa-tnam	1.10 lakh	No	Central Chinmaya Mission Trust	CSR00008084
6	Blood Donation Camp	Clause-i – Promoting Health care	Yes	Andhra Pradesh	Visakhapa-tnam	0.34 Lakh	Yes	NA	NA
	Total					50.51 lakh			

(d) Amount spent in Administrative Overheads: **Nil**.

(e) Amount spent on Impact Assessment, if applicable: **Not Applicable**

(f) Total amount spent for the Financial Year (8b+8c+8d+8e): **Rs 50.51 lakh**

(g) Excess amount for set off if any:

Sl No.	Particular	Amount (In Rs)
(i)	Two percent of average net profit of the company as per section 135(5)	20.73 lakhs
(ii)	Total amount spent for the Financial Year	50.51 lakhs
(iii)	Excess amount spent for the financial year [(ii)-(i)]	29.78 Lakhs
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	Nil
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	29.78 lakhs

9. (a) Details of unspent Amount available for set off in succeeding financial years [(iii)-(iv)]

Sl No.	Preceding Financial Year.	Amount transferred to Unspent CSR Account under section 135 (6) (in Rs. Lakhs)	Amount spent in the reporting Financial Year (in Rs.).	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any.			Amount remaining to be spent in succeeding financial years. (in Rs. Lakhs)
				Name of the Fund	Amount (in Rs).	Date of transfer	
-	-	-	-	-	-	-	-
	Total	NIL	NIL				NIL

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Sl. No.	Project ID.	Name of the Project.	Financial Year in which the project was commenced	Project duration.	Total amount allocated for the project (in Rs. Lakhs).	Amount spent on the project in the reporting Financial Year (in Rs Lakhs).	Cumulative amount spent at the end of reporting Financial Year. (in Rs.)	Status of the project - Completed / Ongoing.
-	-	-	-	-	-	-	-	-
	Total					Nil		

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset-wise details). NIL

    (a) Date of creation or acquisition of the capital asset(s): Not Applicable

    (b) Amount of CSR spent for creation or acquisition of capital asset: Not Applicable

11. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5). Not applicable as the Company has complied with Section 135 of the Companies Act 2013.

For and on behalf of the Board of Directors of Hindustan Shipyard Limited

Sd/-
(Hemant Khatri)
Commodore, IN (Retd)
Chairman & Managing Director

Sd/-
Shri A Deviprasad Shetty
Chairman
CSR & Sustainability Committee

Date: 10 June 2024
Place: Visakhapatnam

ANNEXURE "IV" TO THE BOARD'S REPORT

(Ref para 106 of the Board's Report)

POSITION REGARDING REPRESENTATION OF SCHEDULED CASTE AND SCHEDULED TRIBES IN VARIOUS CATEGORIES OF POSTS AS ON 31ST MAR 2023 AND 31ST MAR 2024:

Classification of post/ Services	As on 31st March 2023			As on 31st March 2024		
	Total Strength	Scheduled Castes	Scheduled Tribes	Total Strength	Scheduled Castes	Scheduled Tribes
PERMANENT						
Group "A"	252	51	24	252	52	23
Group "B"	40	5	1	31	3	--
Group "C" (Excluding Safaiwala)	127	22	24	96	20	20
Group "D"(Excluding Safaiwala)	281	67	38	276	66	37
Group "C"& "D"(safaiwala)	1	1	--	--	--	--
FIXED TERM CONTRACT						
Group "A"	7	--	1	7	--	1
Group "B"	56	9	2	66	13	1
Group "C"	21	4	2	21	4	2
Group "D"(Excluding Safaiwala)	355	77	3	348	76	3
Group "D"(Safaiwalas)						

ANNEXURE "V" TO THE BOARD'S REPORT

(Ref para 106 of the Board's Report)

PARTICULARS OF RECRUITMENT MADE DURING THE YEAR 2023-24 AND THE NUMBER FILLED BY MEMBERS OF SCs/STs:

Classification of Posts/Services	Total Number of posts filled during the year	Scheduled Castes		Scheduled Tribes	
		Posts Reserved	Posts filled	Posts Reserved	Posts filled
PERMANENT:					
GROUP "A"	8	3	2	--	--
GROUP "B"	5	--	--	--	--
GROUP "C"	--				
GROUP "D" (Excluding safaiwala)	--				
GROUP "D" Safaiwala	--				
GROUP "D" (Apprentices under Act 1961)	138	20	15	8	3
FIXED TERM CONTRACT FOR TWO YEARS:					
GROUP "A"	--		--		--
GROUP "B"	30	6	6	5	1
GROUP "C"	--				
GROUP "D" (Excluding Safaiwala)	--				
GROUP "D"Safaiwala	--				

Note:

Total Strength of Reserved Category is 759

	Reg	FTE	Total	Reg	FTE
SC	141	93	234	60.26%	39.74%
ST	80	7	87	91.95%	8.05%
OBC	243	194	437	55.61%	44.39%
EWS	0	1	1	0.00%	100.00%

ANNEXURE "VI" TO THE BOARD'S REPORT

(Ref para 106 of the Board's Report)

REPRESENTATION OF EXSERVICEMEN IN GROUP "A" AND 'B' AND NUMBER OF WOMEN EMPLOYEES AS ON 31st MARCH 2024

Classification of Posts/Services	Total Strength	Ex-Servicemen		Women employees	
		Number	%	Number	%
PERMANENT:					
GROUP "A"	252	33	13.10%	26	10.32%
GROUP "B"	31	0	0.00%	7	22.58%
FIXED TERM CONTRACT FOR TWO YEARS:					
GROUP "A"	7	5	71.43%	0	0.00%
GROUP "B"	66	16	24.24%	10	15.15%

REPRESENTATION OF EXSERVICEMEN IN GROUP'C' AND 'D' AND NUMBER OF WOMEN EMPLOYEES AS ON 31st MARCH 2024

Classification of Posts/Services	Total Strength	Ex-Servicemen		Women employees	
		Number	%	Number	%
PERMANENT:					
GROUP "C" (Excluding safaiwala)	96	4	4.17%	11	11.46%
GROUP "D" (Excluding safaiwala)	276	0	0.00%	6	2.17%
GROUP "D" Safaiwala	0	0	0.00%	0	0.00%
GROUP "D"(Apprentices under Act 1961)	138	0	0.00%	22	15.94%
FIXED TERM CONTRACT FOR TWO YEARS:					
GROUP "C"	21	6	28.57%	2	9.52%
GROUP "D" (Excluding Safaiwala)	348	0	0.00%	3	0.86%
GROUP "D"Safaiwala	0	0	0.00%	0	0.00%

ANNEXURE "VII" TO THE BOARD'S REPORT

(Ref Para 107 of the Board's Report)

INFORMATION AS PER SECTION 134(3)(m) OF COMPANIES ACT 2013 READ WITH RULE NO 8 (3) OF COMPANIES (ACCOUNTS) RULES 2014 AND FORMING PART OF THE BOARD'S REPORT FOR THE YEAR 2023-24

(A) CONSERVATION OF ENERGY:

(i)	The steps taken or impact on Conservation of Energy	1.	Installed & Commissioned New 03 Nos. 1000KVA Energy Efficient (IS: 1180; Level-02) Eco-Friendly Transformers.
		2.	Effective utilization of installed 03 MW Roof Top Solar Power Plant as an alternate energy source.
		3.	Electrical refurbishment i.e., replaced old *Electrical Slip Ring Motors / Thyristor Controls with VVVFD* along with regenerative mode including replacement with Energy Efficient Motors) carried out on 01 No. 150T EOT Crane located at Building Dock.
		4.	Refurbishment in-progress on 2nd 150T EOT crane work located at Building dock i.e., replacement of old *Electrical Slip Ring Motors / Thyristor Controls with VVVFD* base Controls along with regenerative mode including replacement with Energy Efficient Motors.
		5.	Refurbishment in-progress towards replacement of old *Electrical Slip Ring Motors / Thyristor Controls inside 02X80T EOT Cranes of Building Dock with VVVFD* base Controls including replacement with Energy Efficient Motors.
		6.	Replacement of old lighting (Mercury Vapour / Metal Halide / Fluorescent / Incandescent) in Building Dock, Shop Floors, Office floor with LED lights in phased manner.
		7.	Conservation of Electrical Energy by installing Occupancy sensors for AC & lighting control in office building (Design office).
		8.	Filling of fresh water tanks during off peak load hours throughout the yard.
		9.	Arrangement of Automated Control System for Street Lighting.
		10.	Use of Power Factor Controllers (capacitor banks) to improve / maintain the power factor there by reducing the overall Power Consumption.
		11.	Running of heavy loads like Air compressors, Fire Pumps are restricted to minimum.
		12.	Optimum loading of Distribution Transformers to its maximum efficiency at all substations.
		13.	Shedding off plant & machinery, Lighting, ACs, etc., when not in use.
		14.	Replacement of old switchgear & old Paper Insulated Lead Covered Aluminum Cable (PLCA) cables with suitable capacity XLPE Cables & new switchgear etc.
		15.	Replacement of old Air Conditioners (ACs) with Bureau of Energy Efficiency (BEE) certified star rated and inverter based units and with Variable Refrigerant Flow (VRF) / Variable Refrigerant Volume (VRV) Air conditioning systems in phased manner.

(ii)	The Steps taken by the Company utilizing alternate sources of energy	Considering the existing Contractual Maximum Demand and the Installed Roof-top Solar Power Plant at HSL, the following is the RE Expansion status towards development.

	Existing Contract Demand (MW)	Installed RE Capacity. (MW) in 2018-19	RE capacity dvelopment (MW)
Up to 2024	3.5 MVA	3.0 MWp Roof Top Solar Power Plant	-Nil-

(iii)	The capital investment on energy conservation equipments	

Sl. No.	Description	Amount (Rs.)
1	Installed & Commissioned new 03 Nos of 1000 KVA Eco - Friendly Transformers.	1.26 Cr
2	Electrical refurbishment i.e., replaced old *Electrical Slip Ring Motors / Thyristor Controls with* VVVFD along with regenerative mode including replacement with Energy Efficient Motors) carried out on 02 No. 150T EOT Crane	10.69 Cr.
3	Electrical Refurbishment by replacement of old *Electrical Slip Ring Motors / Thyristor Controls inside 02X80T EOT Cranes of Building Dock with* VVVFD base Controls including replacement with Energy Efficient Motors	3.4 Cr.

(B) TECHNOLOGY ABSORPTION:

(i)	The efforts made towards technology absorption	Based on Past Collaboration with other agencies HSL has been developing in house capability to design ships and also in special areas such as CFD, FEM etc. Accordingly all bid designs where there is no specific requirement of a design partner by the Owner, HSL has submitted in house bid designs. HSL has also developed the hull form of FSS completely in-house
(ii)	The Benefits derived like product improvement, Cost Reduction, product development or Import Substitution	With the GOI mandate to develop indigenous design for FSS, HSL has completed the concept design of FSS in house and validated the same successfully with hydrodynamic model tests. This has ensured that HSL has a design of a 43000 T Naval tanker that can be used for both Indian and foreign Navies. HSL has steered an iDex project for development of EMI resistant bridge windows for use on naval ships. The project has cleared developmental stage including testing by naval EMI EMC centre, Mumbai. Presently prototypes for installation onboard naval ships are under manufacture and is expected to progress to Field trials in Fy 24-25. If successfully developed, need for importing such glasses for special defence applications will cease to exist. With regard to import Substitution, key components of diving system such as Diver Decompression Chamber, Diving winches, Diver Bell Trolley etc have been indigenously made in the country. This niche technology will help growth of Indian industry towards becoming a manufacturer of high end products used in both defense and commercial marine industry. HSL has also ordered Make II projects for development of sensors to be used on ships as part of the IPMS system. An iDex challenge for development of propeller shaft stern tube bearings has also been accepted by GOI and technical proposals from prospective developers/startups will be examined and development order is expected to be placed in FY 24-25.

(iii)	In case of imported technology (Imported during the last three years reckoned from the beginning of the financial year) (a) The details of technology imported (b) The year of import (c) Whether technology been fully absorbed (d) If not fully absorbed, areas where absorption has not taken place and the reasons thereof and	Nil
(iv)	The expenditure incurred on Research and Development	HSL has signed a MOU with IIT Tirupathi for developing technology for AI enabled Weld defect Analyzer with a total of Rs 47.66 lakhs. Which is to be spent over a period of three years till FY 24-25. The prototype is under final stages of development is expected to be ready by Jun 24.

(C) FOREIGN EXCHANGE EARNINGS AND OUTGO:

(i)	Foreign exchange earned in terms of actual inflows during the year 2023-24	**USD. 3,37,283.98**
(ii)	Foreign Exchange outgo during the year 2023-24 in terms of actual outflow:	
	(a) Material procurement	Rs. 77.98 Cr
	(b) Others	Rs. 98.64 Cr
Total		**Rs. 176.62 Cr**

Financial Statements

Independent Auditor's Report

To
The Members of
Hindustan Shipyard Limited,
Visakhapatnam.

REPORT ON THE AUDIT OF THE STANDALONE FINANCIAL STATEMENTS

Opinion

We have audited the accompanying standalone financial statements of Hindustan Shipyard Limited, Visakhapatnam ("the Company") which comprise the Balance Sheet as at 31 March 2024, the Statement of Profit and Loss, and Statement of Cash Flows for the year then ended and notes to the financial statements including a summary of significant accounting policies and other explanatory information. (Hereinafter referred to as "the financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2024 and its profit, and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143 (10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

Emphasis of Matter

We draw attention to;

a. The Company's accumulated negative reserves to the tune of ₹ 96,141.76 Lakhs (PY – ₹ 1,08,023.77 Lakhs) as at the year ended 31 March 2024, the Company's current assets include non-moving inventory and aged receivables that are almost equal to its current liabilities {Current Ratio being 1.04 times (PY – 1.08)} as of 31 March 2024 and its contingencies to the tune of ₹ 84,013.22 Lakhs (PY – ₹ 2,05,285.94 Lakhs).

   However, as per the representation by the management on the financial restructuring proposal, the effectiveness of cost reduction and cost controls, achieving the break-even point, securing the work orders, and explanations given in the Board Report, the accounts have been prepared on going concern basis.

b. Sub-paras No. 1.4 & 1.5 of Note No. 29B to the financial statements in respect of demands raised by regulatory/statutory authorities and claim against the company aggregating to ₹ 84,013.22 Lakhs, the Company is a defendant in a lawsuit which contains an element of uncertainty related to the outcome of the lawsuits against the company. Therefore, the Company has not made a provision against these claims and reported the same as Claims against the Company not acknowledged as debt.

c. Sub-para No.25 (i) of Note No.29B to the financial statements, which states that no provision had been made in respect of the interest earned to the tune of ₹ 4,218 Lakhs on RRMI funds for the years 2011-12 and 2012-13. Further, as referred to in sub-para-No. 25(ii) of Note No. 29B of the financial statements, the provision in respect of notional interest to GOI on RRMI Funds utilized for other purposes as per the terms of sanction to the tune of ₹ 32,328 Lakhs upto 31 March 2024, has not been made. The reasons for not providing for the aforesaid amounts have been explained in the respective paras.

d. Sub-para No. 30 of Note No.29B to the financial statements which state that Outstanding balances under Trade Payables, Other Payables, Advances to Suppliers, GST Payables and Receivables and Trade Receivables are in the process of confirmation/reconciliation and consequential adjustment on determination/receipt of such confirmation. Confirmations from creditors are pending due to delay in reconciliation of the legacy balances on account of ERP migration. External confirmations that were sought from debtors selected on a random basis have not yet been received as of the date of the report.

e. Sub-para No. 30 of Note No.29B to the financial statements with respect to the reconciliation of balances in the Clearing Accounts and Suspense Accounts uploaded on migration to the SAP software. During the FY 2019-20, the company had implemented S/4 HANA – SAP by migrating from legacy ERP System RAMCO. The implementation of SAP is yet to be completed.

f. Note No. 4 to the financial statements which include a loan of ₹ 16,900.00 Lakhs (Outstanding Balance of ₹ 13,496.48 Lakhs) received from Government of India for the purpose of liquidation of legacy liabilities. As per the recovery schedule of the said loan, there was a moratorium on principal and interest repayments for the intial 2 years and the Company is liable to repay principal amount to the tune of ₹ 2,112.50 Lakhs every year for a period of 8 years from the financial year 2021-22. However, as stated in the Sub-para-No. 26 of Note No.29B to the financial statements, the Company has included the same in the financial restructuring proposal and sought an extension of moratorium for another 2 years. During the current financial year, the Company had paid an amount of ₹ 6,000.00 Lakhs towards partial repayment of principal and interest of earlier years and has disclosed the balance liability under the Long-Term borrowings.

g. Carrying value of PPE of ₹ 12,339.09 Lakhs as at 31 March 2024 including freehold property measuring 6.595 acres. However, title to the freehold immovable property in possession of the company to the extent of 3.35 acres (Survey No. 1011) was not produced for verification.

Our Opinion is not modified in respect of above matters.

Key Audit Matters

Key audit matters are those matters that in our professional judgment were of most significant in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to communicate in our report.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in Annual Report but does not include the financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions, as applicable under the relevant laws and regulations.

Responsibilities of Management and those charged with Governance for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, and cash flows of the company in accordance with the accounting principles generally accepted in India, including the Accounting Standards (AS) specified under Section 133 of the Act.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from

material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

(1) As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "Annexure - A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

(2) As required by Section 143 (3) of the Act, we report that:

(a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

(b) In our opinion, proper books of account as required by law have been kept by the company so far as it appears from our examination of those books.

(c) The Balance Sheet, the Statement of Profit and Loss, and the Cash Flow Statement dealt with by this Report are in agreement with the books of account.

(d) In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards prescribed under Section 133 of the Act, read with rule 7 of the Companies (Accounts) Rules, 2014.

(e) In view of the exemption given vide notification no. G.S.R 463(E) dated June 5th, 2015, issued by Ministry of Corporate Affairs, provisions of Section 164(2) of the Act regarding disqualification of Directors, are not applicable to the Company.

(f) With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate Report in "Annexure - B".

(g) With respect to the other matters to be included in the Auditors' Report in accordance with the requirements of Section 197(16) of the Act, we offer no comments as the Company is exempted from the provisions of Section 197 vide notification no. G.S.R. 463(E) dated June 5th, 2015.

(h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

(i) The company has disclosed the impact of pending litigations on its financial position in its financial statements – Refer Sub-paras No 1.4 & 1.5 of Note No.29B to the standalone financial statements.

(ii) The company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.

(iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the company.

(iv) Based on our examination, which included test checks, we observed that the company has used accounting software for maintaining its books of account which has a feature of recording an audit trail (edit log) facility except in respect of Payroll Processing, Customer Billing/Invoicing and preparation and maintenance of Cost Sheets wherein the accounting software did not have the audit trail feature enabled throughout the year. Further, the audit trail facility has been operating throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instances where the audit trail feature was tampered with.

(v) (a) The respective Management of the Company, whose financial statements have been audited under the Act, have represented to us that, to the best of their knowledge and belief, other than as disclosed in the notes to accounts, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company, ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(b) The respective Management of the Company, whose financial statements have been audited under the Act, have represented to us that, to the best of their knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us on the Company whose financial statements have been audited under the Act, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

(vi) As stated in Sub-para-No. 16 Note No.29B to the standalone financial statements

(a) No dividend is proposed in the previous year, declared or paid by the Company during the year.

(b) The Board of Directors of the Company have not proposed any final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting.

3. As required under the directions and sub-directions issued by the Comptroller and Auditor General of India in terms of sub section 5 of Section 143 of the Companies Act, 2013 we herewith enclose our report in "Annexure - C".

Sd/-
For Rao & Kumar
Chartered Accountants
FRN 03089S

Sd/-
C M Ravi Prasad
Partner
M.No. 211322
UDIN No: 24211322BKBUJY8722

Place: Visakhapatnam
Date: 10 June 2024

Annexure - A:

(Referred to in Paragraph 1 of 'Report on Other Legal and Regulatory Requirements' in our report of even date)

(i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment;

(B) The Company has maintained proper records showing full particulars of intangible assets;

(b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has a regular programme of physical verification of its Property, Plant and Equipment by which all Property, Plant and Equipment are verified in a phased manner. In accordance with this programme, certain property, plant and equipment were verified during the year. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such verification.

(c) According to the information and explanations furnished to us and on the basis of our examination of the records of the company and the details of title deeds of immovable properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the company except for the freehold land to the extent of 3.35 acres (Survey No. 1011), for which the title deed was not produced for verification.

(d) The Company had not revalued any of its Property, Plant and Equipment or intangible assets or both during the year.

(e) To the best of our knowledge and information, no proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.

(ii) (a) The Inventories except for the Material-in-Transit have been physically verified by the management during the year. In our opinion, the coverage and procedure of verification by the management is appropriate. No discrepancies were noticed on verification between the physical stocks and the book records that were more than 10% in the aggregate of each class of inventory.

(b) The company was sanctioned working capital limits in excess of ₹ 5 Crores in aggregate by the Banks / Financial Institutions on the basis of security of current assets. According to the information and explanations given to us, no quarterly returns or statements are required to be filed by the company with such banks / Financial Institutions.

(iii) Since the company had not made any investments/ granted any loans and advances in the nature of loans, clauses (a) to (f) of paragraph 3 (iii) of the order are considered inapplicable to the company.

(iv) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not given any loans, or provided any guarantee or security as specified under Section 185 of the Companies Act, 2013 ("the Act"). Section 186 of the the Companies Act, 2013 ("the Act") is not applicable to the company in view of the exemption given vide Notification No G.S.R. 463(E) dated 5th June, 2015. Accordingly clause 3(iv) is considered inapplicable to the company.

(v) The company has not accepted any deposits or amounts which are deemed to be deposits to which provisions of Sections 73 to 76 and other relevant provisions of the Act and rules made thereunder are applicable.

(vi) We have broadly reviewed the books of accounts maintained by the Company pursuant to the rules prescribed by the Central Government for maintenance of cost records under Section 148(1) of the Act in respect of Company's products and services provided and are of the opinion that prima facie, the prescribed accounts and records have been made and maintained. However, we have not carried out a detailed examination of the records with a view to determine whether these are accurate or complete.

(vii) (a) According to the information and explanations given to us and on the basis of our examination of the records of the company, the company is regular in depositing the undisputed statutory dues including Goods and Services Tax, Provident Fund, Employees' State Insurance, Income-Tax,

Sales-Tax, Service Tax, Duty of Customs, Duty of Excise, Value Added Tax, Cess, and other statutory dues with the appropriate authorities.

(b) According to the information and explanations given to us, the following demands have not been deposited on account of disputes.

S. No	Name of the Statute	Nature of Dues	Amount ₹ in Lakhs	Period to which amount relates	Forum where Dispute is pending
1	GVMC	Property Tax	13.39	1984-1995	High Court
2	EPF & MP Act, 1952	Penal Interest	109.78	2002-2005	High Court
		Differential Amount	1318.28	1999-2004 & 2005-2008	CGIT
3	ESI Act	ESI Dues + Interest	107.21	1998-2000	High Court
		ESI Dues	169.61	1985-1993	High Court
4	Finance Act, 1994	Service Tax	148.28	2008-2014	CESTAT
		Service Tax	2081.31	2006-2008	Supreme Court
5	AP VAT Act	VAT	217.00	2006-2011	STAT, Vizag
		VAT	200.00	2012-2013	STAT, Vizag
		VAT	1037.00	2011-2012	High Court
6	CST Act	CST	159.00	2013-2014	STAT, Vizag
7	AP VAT	VAT	32.00	2014-2015	STAT, Vizag
		VAT	24.00	2015-2016	STAT, Vizag
		VAT	473.00	2012-2013	High Court
		VAT	23.00	2012-2013	High Court

(viii) There were no transactions that were not recorded in the books of account that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).

(ix) (a) In our opinion and according to the information and explanations given to us, the company has not defaulted in repayment of loans or other borrowings or in the payment of interest to any lender except for the principal and interest repayment on OPF loan of ₹ 16,900 Lakhs from Government. As per the recovery schedule of the said loan, the Company is liable to pay principal amount to the tune of ₹ 2,112.50 Lakhs and interest (including penal interest) amount to the tune of ₹ 1,871.86 Lakhs during the current financial year. The Company had paid an amount of ₹ 6,000.00 Lakhs towards partial repayment of principal and interest of earlier years in the current financial year and has included the same under financial restructuring proposal and sought moratorium on such repayments for which approval is pending from Ministry of Finance as of the date of the report.

(b) From the information furnished to us, the company is not declared willful defaulter by any bank or financial institution or other lender;

(c) Based on review of the records of the term loan drawn and utilization thereof on an overall basis, the term loans have been applied for the purposes for which the loans were raised;

(d) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the financial statements of the company, we report that no funds raised on short-term basis have been used for long-term purposes by the company;

(e) The company had not taken any fund from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.

(f) During the year the company had not raised any loans on the pledge of securities held in its subsidiaries, joint ventures or Associate Companies.

(x) (a) The Company had not raised any money by way of Initial Public Offer or further Public Offer (including Debt Instruments).

(b) According to the information and explanations given to us and based on our examination of the records of the Company, during the year the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible debentures during the year).

(xi) (a) Based upon the audit procedures performed for the purpose of reporting true and fair view of the financial statements and as per the information and explanations given by the management, we report that no fraud by the Company or any fraud on the Company has been noticed or reported during the year.

(b) The Auditors have not filed any report with the Central Government under sub-section (12) of section 143 of the Companies Act, in form ADT – 4, as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014.

(c) From a review of the Secretarial Records, we observe that the company had not received any whistle-blower complaints during the year.

(xii) In our opinion and according to the information and explanations given to us, the Company is not a Nidhi Company. Accordingly, Paragraph 3 (xii) of the Order is not applicable.

(xiii) According to the information and explanations given to us and based on our examination of the records of the Company, the transactions with related parties are in compliance with Section 177 and 188 of the Act, where applicable and details of such transactions have been disclosed in the Financial Statements as required by the applicable Accounting Standards.

(xiv) (a) The company has appointed an external agency to carry out internal audit and their reports were made available to us. In as much, in our opinion, the company has an internal audit system commensurate with the size and nature of its business.

(b) We have considered the reports of the Internal Auditors for the period under audit.

(xv) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into Non-Cash transactions with Directors or persons connected with them.

(xvi) (a) According to the information and explanations given to us, the company is not required to be registered under section 45-IA.

(b) Upon a review of the records of the company, we are of the opinion that the company had not conducted any Non-Banking Financial or Housing Finance activity.

(c) The company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India.

(d) The Company is not part of any group (as per the provisions of the Core Investment Companies (Reserve Bank) Directions, 2016 as amended).

(xvii) The company has not incurred any cash loss in the current financial year and in the immediately preceding financial year.

(xviii) During the year there is no resignation of statutory auditors.

(xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of current assets and payment of current liabilities, other information accompanying the standalone financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) (a) The company does not have any unspent amount in respect of other than ongoing projects as required under sub-section (5) of section 135 of the said Act.

(b) The company does not have any unspent amount in respect of ongoing projects that require to be transferred to a special account in compliance with the provision of sub-section (6) of section 135.

(xxi) There are no reportable entities under these clauses, hence paragraph 3 (xxi) of the order is considered inapplicable to the company.

Sd/-
For Rao & Kumar
Chartered Accountants
FRN 03089S

Sd/-
C M Ravi Prasad
Partner
M.No. 211322
UDIN No: 24211322BKBUJY8722

Place: Visakhapatnam
Date: 10 June 2024

Annexure – B

(Referred to in Paragraph 2(f) of 'Report on Other Legal and Regulatory Requirements' in our report of even date)

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act").

We have audited the internal financial controls over financial reporting of Hindustan Shipyard Limited ("the Company") as of 31 March 2024 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Opinion

In our opinion, and to the best of our information and according to the explanations given to us, the Company's internal financial controls with reference to financial statements were operating effectively as of 31 March 2024 based on the internal controls with reference to the financial statements criteria established by the company considering the essential components of internal control stated in the Guidance Note on Audit of internal Financial Controls Over Financial Reporting issued by the institute of Chartered Accountants of India.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, to the extent applicable to an audit of internal financial controls, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of Internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of

collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Sd/-
For Rao & Kumar
Chartered Accountants
FRN 03089S

Sd/-
C M Ravi Prasad
Partner
M.No. 211322
UDIN No: 24211322BKBUJY8722

Place: Visakhapatnam
Date: 10 June 2024

Annexure – C

(Referred to in Paragraph 3 of 'Report on Other Legal and Regulatory Requirements' in our report of even date)

Report on Directions issued by the Comptroller and Auditor General of India under section 143(5) of the Companies Act, 2013

S.No	Areas Examined	Observations/Findings
1	Whether the company has system in place to process all the accounting transactions through IT system? If yes, the implications of processing of accounting transactions outside IT system on the integrity of the accounts along with the financial implications, if any, may be stated.	The company had implemented S/4 HANA -SAP by migrating from the existing accounting application RAMCO with the go-live date being 26 August 2019. Still HR Module, CO Module, S&D Module, PPM Module etc., have not been put into operation. This has led the entity to process accounting transactions outside the IT system for which integrity testing has not been done. The details are as follows: 1. Cost sheets are maintained manually in Microsoft Excel Sheets as CO Module (a component in FICO in SAP) is not yet operational. 2. Payroll system is being processed in old RAMCO ERP and is not integrated with the Accounts. Relevant entries are passed manually into the new accounting system. 3. Customer billing and invoicing is being done outside the ERP system and subsequently entered in the IT system as SD Module is not yet operational.
2	Whether there is any restructuring of an existing loan or cases of waiver/write off of debts/loans/ interest etc. made by a lender to the company due to the company's inability to repay the loan? If yes, the financial impact may be stated. Whether such cases are properly accounted for? (In case, lender is a Government company, then this direction is also applicable for statutory auditor of lender company).	There has not been any restructuring or waiver/write-off of an existing loans /debts/interest etc either due to Company's inability to repay the loan or otherwise. A financial restructuring proposal has been pending with the Ministry of Defence since February 2013. As per the revised proposal, HSL seeks to convert ₹ 37,221 Lakhs being the Loan in perpetuity, sanctioned by GoI into Capital Grant which would reduce the long term loans and improve the Debt / Equity ratio. (D/E Ratio) and the Net Worth of the Company. ₹ 16,900 Lakhs being loan from GoI for liquidation of legacy liabilities was also included in the said proposal as stated in Sub-para No. 26 of Note 29B to the financial statements. However, as at 31 March 2024 the restructuring proposal was pending for approval before the Ministry of Defence and Ministry of Finance. HSL is a borrowing concern and not a lending company. However, the modified directions by CAG u/s 143(5) of Companies Act, 2013 were equally applicable to both the borrowing concern and lending concern. Our response to the Sl. No. II of the CAG's directions was based on the fact that HSL is a borrowing concern.

S.No	Areas Examined	Observations/Findings
3	Whether funds (grants/subsidy etc.) received/receivable for specific schemes from Central/State Government or its agencies were properly accounted for/utilized as per its terms and conditions? List the cases of deviation.	No grants / subsidies were received from Central / State Government agencies during the year under audit. However, replenishment of funds utilized in earlier accounting periods in contravention of terms and conditions is still pending as at the reporting date viz., 31 March 2024. A narrative on the receipt of funds and their utilization is explained hereunder: The Company has received funds of ₹ 45,736 Lakhs (Rupees Four Hundred Fifty Seven Crores and Thirty Six Lakhs) for Refurbishment & Replacement of Machinery and infrastructure for undertaking the construction of Landing Platform Dock (LPDs) and ₹ 20,000 Lakhs (Rupees Two Hundred Crores) as grant in aid from Government of India for repair and renovation of the damaged assets of the yard in Hudhud Cyclone. Capital grant of ₹ 20,000 Lakhs remained unutilized for the specific purposes even as at 31 March 2024 due to non-availability of funds for disposal. As per the accounting policy, Capital grants / subsidy are credited to capital reserve and retained till the requisite conditions are fulfilled. However, its utilization seems to be a virtue due to paucity of funds and it had been almost 9 ½ years since the Hudhud Cyclone disaster. As per the grant letter, the entire RRMI fund is to be utilized within one year for the assets specified. However, an amount to the tune of ₹ 31,530 Lakhs as on 31 March 2024 was used for the purposes other than those stated in the Annexure to the sanction letter. Details are tabulated below. The company is continuing the appropriation and utilization of such RRMI fund even after the expiry of the specified time limit, in view of the proposals made under Financial Restructuring. **Purpose** — **Amount (₹ in Lakhs)** Ship Building and Repairs — 20,065 Gratuity — 10,307 Yard Running Expenses — 1,158 **Total** — **31,530**

Sd/-
For Rao & Kumar
Chartered Accountants
FRN 03089S

Sd/-
C M Ravi Prasad
Partner
M.No. 211322
UDIN No: 24211322BKBUJY8722

Place: Visakhapatnam
Date: 10 June 2024

COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6) (b) OF THE COMPANIES ACT, 2013 ON THE FINANCIAL STATEMENTS OF HINDUSTAN SHIPYARD LIMITED, VISAKHAPATNAM FOR THE YEAR ENDED 31 MARCH 2024.

The preparation of financial statements of **Hindustan Shipyard Limited, Visakhapatnam** for the year ended 31 March 2024 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the company. The statutory auditor appointed by the Comptroller and Auditor General of India under section 139(5) of the Act is responsible for expressing opinion on the financial statements under section 143 of the Act based on independent audit in accordance with standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by him vide his Audit Report dated 10 June 2024.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the financial statements of **Hindustan Shipyard Limited, Visakhapatnam** for the year ended 31 March 2024 under section 143(6)(a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the statutory auditor and is limited primarily to inquiries of the statutory auditor and company personnel and a selective examination of some of the accounting records.

On the basis of my supplementary audit, nothing significant has come to my knowledge which would give rise to any comment upon or supplement to statutory auditor's report under section 143(6)(b) of the Act.

For and on behalf of the
Comptroller & Auditor General of India

Rajesh Ranjan

(Rajesh Ranjan, IA&AS)
Principal Director of Audit
(Defence-Commercial)

Bengaluru
Date: 06 August 2024.

BALANCE SHEET AS AT 31-MARCH-2024

₹ in lakhs

Sl. No.	Particulars	Note No.	As at 31-Mar-2024	As at 31-Mar-2023
I	**EQUITY AND LIABILITIES**			
i	Shareholders' Funds			
	Share capital	1	30,199.22	30,199.22
	Reserves and surplus	2	(96,141.76)	(1,08,023.77)
ii	Capital Grant	3 A	20,000.00	20,000.00
	RRMI Fund	3 B	10,815.53	9,930.69
	TOTAL (i+ii)		-35,127.01	-47,893.86
iii	Non-current Liabilities			
	Long term borrowngs	4	50,717.73	54,121.25
	Other long term liabilities	5	25,710.03	27,752.92
	Long term provisions	6	6,591.61	6,973.30
	Total - Non-current Liabilities		83,019.37	88,847.47
iv	Current Liabilities			
	Short term borrowings	7	10,368.70	-
	Trade payables	8		
	MSME - Vendors		52.84	692.67
	Others		63,183.21	43,990.67
	Other current liabilties	9	4,27,122.51	53,769.22
	Short term provisions	10	8,871.97	8,929.22
	Total Current Liabilities		5,09,599.23	1,07,381.77
	TOTAL (i+ii+iii+iv)		**5,57,491.59**	**1,48,335.38**
II	**ASSETS**			
i	Non-current Assets			
	Property, Plant and Equipment and Intangible Assets	11		
	Property, Plant and Equipment		12,339.09	11,706.80
	Intangible assets		1,158.88	42.03
	Capital work-in-progress		806.94	1,331.09
	Long term loans and advances	12	2,101.75	10,326.41
	Defered Tax - Asset (Net)		7,090.48	7,090.48
	Other non-current assets	13	4,530.80	2,188.92
	Total - Non-current Assets		28,027.94	32,685.73
ii	Current Assets			
	Current investments		-	-
	Inventories	14	7,469.74	5,553.90
	Trade receivables	15	43,162.87	34,118.23
	Cash and Cash Equivalents	16	1,77,774.64	12,912.30
	Other Bank balances	16	1,77,962.57	7,662.09
	Short term loans and advances	17	48,773.04	33,259.39
	Other current assets	18	74,320.79	22,143.74
	Total - Current Assets		5,29,463.65	1,15,649.65
	TOTAL (i+ii)		**5,57,491.59**	**1,48,335.38**
	Significant Accounting Policies and other Notes to Accounts forming part of Accounts	29		
	Notes 1 to 18 form an Integral Part of Balance Sheet			

For and on behalf of the Board of Directors

As per our report of even date

Sd/-
S V Rambabu
Director (Finance & Commercial)
& Chief Financial Officer

Sd/-
Cmde Hemant Khatri, IN (Retd)
Chairman & Managing Director

Sd/-
For Rao & Kumar
Chartered Accountants
[Firm Reg. No. 003089S]

Sd/-
Inaitula Baig
Company Secretary

Sd/-
CA C M Raviprasad
(Designated Partner)
Membership No. 211322
UDIN: 24211322BKBUJY8722

Place : Visakhapatnam
Date : 10 June 2024

PROFIT AND LOSS STATEMENT

FOR THE YEAR ENDED 31-MARCH-2024

₹ in lakhs

Sl. No.	Particulars	Note No.	Year ended 31- Mar-2024	Year ended 31- Mar-2023
III	**INCOME**			
	Turnover (Revenue from Operations)	19	1,41,290.68	1,10,337.48
	Less: Taxes & Duties		(3,958.09)	(3,043.64)
	Net turnover		1,37,332.59	1,07,293.84
	Other Income	20	16,637.62	1,508.32
	Total Income		1,53,970.21	1,08,802.16
IV	**EXPENSES**			
	Materials Consumed	21	71,676.59	52,262.84
	Sub-contracting and Other Direct Expenses	22	38,909.37	28,420.52
	Employee Benefits	23	12,614.84	12,084.65
	Other Expenses	24	4,823.32	4,434.37
	Interest & Finance costs	25	2,294.54	1,938.92
	Depreciation		385.43	357.04
	Provisions and Losses (net)	26	6,306.28	1,305.59
	Prior Period (net)	27	(262.11)	1,597.56
	Total Expenditure		1,36,748.26	1,02,401.50
V	Profit before Exceptional & Extraordinary Items and Tax (III-IV)		17,221.95	6,400.66
VI	Exceptional Items - (Income) / Expenditure	28	3.82	(122.85)
VII	Profit Before Extraordinary Items and Tax (V-VI)		17,218.13	6,523.51
VIII	Extraordinary Items - (Income) / Expenditure		(73.65)	-
IX	Profit Before Tax (VII-VIII)		17,291.78	6,523.51
X	Tax Expense:			
	Current Tax		-	1,293.64
	MAT - Credit entitlement		-	(1,293.64)
	MAT - Credit Reversal		5,409.77	
	Deferred Tax - Net		-	-
XI	Profit / (Loss) for the period (IX-X)		11,882.01	6,523.51
XII	Earnings per Equity Share (Basic)(₹)		393	216
	Significant Accounting Policies and other Notes to Accounts forming part of Accounts	29		
	Notes 19 to 28 form an Integral Part of Profit and Loss statement			

For and on behalf of the Board of Directors

As per our report of even date

Sd/-
S V Rambabu
Director (Finance & Commercial)
& Chief Financial Officer

Sd/-
Cmde Hemant Khatri, IN (Retd)
Chairman & Managing Director

Sd/-
For Rao & Kumar
Chartered Accountants
[Firm Reg. No. 003089S]

Sd/-
Inaitula Baig
Company Secretary

Sd/-
CA C M Raviprasad
(Designated Partner)
Membership No. 211322
UDIN: 24211322BKBUJY8722

Place : Visakhapatnam
Date : 10 June 2024

NOTES FORMING PART OF THE BALANCE SHEET AS AT 31-Mar-2024

I EQUITY AND LIABILITIES

₹ in lakhs

Note - 1	As at 31-March-2024	As at 31-March-2023
SHARE CAPITAL		
Authorised		
30,40,000 - Equity Shares of ₹ 1000 each (Previous year 30,40,000- Equity Shares of ₹ 1000 each)	30,400.00	30,400.00
Issued, Subscribed and fully paid-Up		
30,19,922 Equity Shares of ₹ 1,000 each fully paid-up (Previous year 30,19,922- Equity Shares of ₹ 1000 each)	30,199.22	30,199.22
Total - Note : 1	**30,199.22**	**30,199.22**

Notes:

Subscribed and paid-up share capital includes:

Equity shareholder holding more than 5% of equity shares along with the number of equity shares held is as given below:

Name of the shareholder	As at 31-March-2024	As at 31-March-2023
	Number of shares	Number of shares
President of India (100%)	30,19,922	30,19,922

₹ in lakhs

Note - 2	As at 31-March-2024	As at 31-March-2023
RESERVES AND SURPLUS		
Capital Reserve		
Balance in Capital Reserve	9.50	9.50
Deficit		
Opening Balance	-1,08,033.27	-1,14,556.78
Add: Net Profit / (Loss) for the current period	11,882.01	6,523.51
Closing Balance	**-96,151.26**	**-1,08,033.27**
Total - Note : 2	**-96,141.76**	**-1,08,023.77**

₹ in lakhs

Note - 3 (A & B)	As at 31-March-2024	As at 31-March-2023
3 A) Capital Grant		
Hud Hud Cyclone Grant from GoI	20,000.00	20,000.00
3 B) RRMI Fund - Capital Expenditure funded through Naval Projects		
Transfer from RRMI Advance - (Refer Sub-note:1)	11,776.39	10,964.40
Less: Depreciation and R & M expenditure of RRMI Assets	960.86	1,033.72
Total - 3 (B)	**10,815.53**	**9,930.69**
Total - Note : 3 (A + B)	**30,815.53**	**29,930.69**

Sub-note:

1 RRMI Expenditure incurred out of RRMI Advance upto year end has been accounted.

₹ in lakhs

Note - 4	As at 31-March-2024	As at 31-March-2023
Long-term Borrowings		
Unsecured		
Loan from Govt. for OPF Liability	13,496.48	16,900.00
GoI Loan in perpetuity	37,221.25	37,221.25
Total - Note : 4	**50,717.73**	**54,121.25**

₹ in lakhs

Note - 5	As at 31-March-2024	As at 31-March-2023
Other Long-term Liabilities		
Deposits	145.01	342.20
Advances from Customers	13.93	13.93
Advance from GoI for RRMI (Refer Sub-note: 1)	25,551.09	27,396.79
Total - Note : 5	**25,710.03**	**27,752.92**

Sub-Notes:

1) The said amount is unspent as on 31 Mar 2024 out of the total RRMI Advance of Rs. 45736 lakhs.

₹ in lakhs

Note - 6	As at 31-March-2024	As at 31-March-2023
Long-term Provisions		
Provision for Employee Benefits		
Gratuity	3,786.32	3,797.68
Leave Salary (Non-funded)	2,805.29	3,175.61
Total - Note : 6	**6,591.61**	**6,973.30**

₹ in lakhs

Note - 7	As at 31-March-2024	As at 31-March-2023
Short-term Borrowings		
Secured Loan		
Cash Credit (Refer Sub-note : 1)	10,368.70	-
Total - Note : 7	**10,368.70**	**-**

Sub-Notes:

1 Cash Credit facility from Indian Bank & Union Bank is secured by hypothecation of Property, Plant & Equipment and Current Assets of the Company (Disclosed under Current assets (Note-16) view Debit balance as on 31st March 2023)

₹ in lakhs

Note - 8	As at 31-March-2024	As at 31-March-2023
Trade Payables		
MSME	52.84	692.67
Other Trade Payables	24,594.24	14,983.62
Unbilled dues	38,588.97	29,007.04
Total - Note : 8	**63,236.05**	**44,683.33**

₹ in lakhs

Note - 9	As at 31-March-2024	As at 31-March-2023
Other Current Liabilities		
Advances from Customers	4,11,610.69	34,379.99
Other Liabilities	5,746.04	9,444.21
Deposits	505.78	685.02
Interest payable to GoI on RRMI Funds	9,260.00	9,260.00
Total - Note : 9	**4,27,122.51**	**53,769.22**

₹ in lakhs

Note - 10	As at 31-March-2024	As at 31-March-2023
Short-term Provisions		
Provision for Employee Benefits		
Gratuity	726.15	969.84
Leave salary	402.79	533.12
Other Provisions:		
Liquidated Damages (Refer Sub-note : 1)	5,416.32	4,766.35
Provision for Future Losses	2,276.71	614.42
Guarantee Repairs	50.00	75.00
Provision for income tax	-	1,970.48
Total - Note : 10	**8,871.97**	**8,929.22**

Sub-notes:

1 Comprises of Rs. 4151.24 Lakhs (PY - Rs. 2947.12 Lakhs) towards Shipbuilding and Rs. 1265.08 Lakhs (PY - Rs. 1819.23 Lakhs) for Ship repairs.

₹ in lakhs

II ASSETS

Note - 11	As at 31-March-2024	As at 31-March-2023
NON-CURRENT ASSETS		
Property, Plant and Equipment and Intangible Assets:		
Gross Block (Property, Plant and Equipment)	21,884.65	21,282.79
Depreciation	18,344.55	18,146.62
Net Block- Property, Plant and Equipment	**3,540.10**	**3,136.17**
Gross Block (RRMI)	16,114.76	15,030.79
Depreciation (RRMI)	7,315.77	6,460.16
Net Block- (RRMI Assets)	**8,799.00**	**8,570.63**
Gross Block (RRMI - Intangible)	1,163.02	-
Depreciation (RRMI - Intangible)	55.24	-
Net Block- (RRMI Intangible Assets)	**1,107.78**	**-**
Gross Block (Other In-tangible)	375.98	353.15
Depreciation	324.88	311.12
Net Block- Other Intangible Assets	**51.10**	**42.03**
Capital Work in Progress		
Capital Works in Progress	38.05	26.38
Capital Works in Progress (RRMI)	768.89	167.37
Intangible Assets under CWIP (RRMI)	-	1,137.34
Total Capital work-in-progress	**806.94**	**1,331.09**
Total - Note : 11	**14,304.91**	**13,079.93**

PROPERTY, PLANT AND EQUIPMENT

Note - 11A

Rs. in lakhs

Particulars	Gross Block				Depreciation				Net block	
	As on 31.03.2023	Additions during the year	Sales /Adjustments during the year	As on 31.03.2024	Up to 31.03.23	For the year	On sales / Adjustments for the year	Up to 31.03.24	As at 31.03.24	As at 31.03.23
1	2	3	4	5	6	7	8	9	10	11
Land	1.72	-	-	1.72	-	-	-	-	1.72	1.72
Buildings:										
a) On freehold land	5.41	-	-	5.41	5.14		-	5.14	0.27	0.27
b) On leasehold land	2,687.60	184.60		2,872.20	1,878.59	52.56	-	1,931.15	941.04	809.00
Roads & Compound walls	501.88			501.88	477.07		-	477.07	24.81	24.81
Plant & Machinery	11,947.59	550.50	173.56	12,324.53	10,510.44	251.89	163.99	10,598.34	1,726.18	1,437.15
Computer Hardware	258.98	31.05		290.03	206.20	24.50	-	230.69	59.33	52.78
Other Equipment	367.58	11.04		378.62	324.50	10.05	-	334.55	44.07	43.08
Furniture & Fixtures	110.04	7.60		117.65	84.99	3.14	-	88.13	29.52	25.05
Boats & launches	-			-	0.02		-	0.02	-	-
Motor vehicles	47.17		10.26	36.91	44.82		9.75	35.07	1.83	2.35
Slipways & Fitoutwarf	562.25			562.25	534.14		-	534.14	28.11	28.11
Drydock	383.67	0.88		384.55	187.75	15.88	-	203.63	180.91	195.91
Wet Basin	331.84			331.84	313.57		-	313.57	18.27	18.27
Building dock	4,077.07	-	-	4,077.07	3,579.40	13.65	-	3,593.05	484.02	497.68
Total	**21,282.79**	**785.67**	**183.82**	**21,884.65**	**18,146.62**	**371.67**	**173.74**	**18,344.55**	**3,540.09**	**3,136.18**
Intangible Assets										
Computer Software including Shipbuilding Design	353.15	22.83	-	375.98	311.12	13.76	-	324.88	51.10	42.03
Total	**21,635.94**	**808.50**	**183.82**	**22,260.63**	**18,457.74**	**385.43**	**173.74**	**18,669.43**	**3,591.19**	**3,178.21**
Previous year	21,567.80	268.69	200.55	21,635.94	18,290.25	357.04	190.32	18,457.59	3,178.35	3,276.98
RRMI Assets (Funded by MoD, GoI)	15,030.79	1,083.98	**-**	**16,114.76**	6,460.16	855.61	**-**	**7,315.77**	**8,799.00**	**8,570.63**
RRMI Intangiable Assets (Funded by MoD, GoI)	-	1,163.02	**-**	**1,163.02**	**-**	55.24	**-**	**55.24**	**1,107.78**	**-**

₹ in lakhs

Note - 12	As at 31-March-2024	As at 31-March-2023
Long term Loans and Advances (unsecured)		
Deposits with Customs, Port Trust and other Govt. Agencies	982.05	982.05
Income Tax deducted at source	1,000.27	2,513.35
Advance Tax	99.08	99.08
MAT Credit entitlement (Refer sub-note:1)	-	6,723.40
Others	20.35	8.53
Total - Note : 12	**2,101.75**	**10,326.41**

Sub-notes:

1 HSL Opted for New Tax Regime for FY 2022-23. The Opening available MAT Credit of Rs. 6723.40 Lakhs has been reversed during current FY

₹ in lakhs

Note - 13	As at 31-March-2024	As at 31-March-2023
Other Non-current Assets		
Trade Receivables	4,520.04	2,743.76
Less: Provision for Bad debts	-1,627.45	-2,031.37
	2,892.59	**712.39**
Other Bank Balances (Term Deposit held as Margin Money against LC / BGs)	1,638.22	1,476.53
Total - Note : 13	**4,530.80**	**2,188.92**

₹ in lakhs

Note - 14	As at 31-March-2024	As at 31-March-2023
Inventories (Refer Sub-note: 1)		
Steel	1,241.07	869.54
Stores & Spares , equipment and other Materials	5,691.48	4,532.51
Timber	9.85	8.48
Materials-in-Transit and under inspection	301.41	1.05
Steel Cut Pieces on shop floor and Scrap (Refer Sub-note: 2)	279.97	196.36
	7,523.78	**5,607.94**
Less : Provision for : Obsolescence of materials	54.04	54.04
Total - Note : 14	**7,469.74**	**5,553.90**

Sub-notes:

1 Inventories are as valued, verified and certified by the Management.

2 Quantity of steel cut pieces on shop floor and Scrap is based on technical estimate.

₹ in lakhs

Note - 15	As at 31-March-2024	As at 31-March-2023
Trade Receivables		
Unsecured		
Debts outstanding for more than 6 months:		
Considered good	18,938.49	16,591.86
Considered doubtful	-	-
	18,938.49	**16,591.86**
Other debts, considered good	24,224.37	17,526.37
Total - Note : 15	**43,162.87**	**34,118.23**

₹ in lakhs

Note - 16	As at 31-March-2024	As at 31-March-2023
Cash and Bank balances		
Cash and Cash Equivalents:		
Cash on Hand	2.29	2.64
Balances with scheduled banks in:		
Term Deposits	1,76,318.41	11,726.29
Current accounts	1,453.94	497.89
Cash Credit (Refer Sub note: 1 of Note-7)	-	685.48
	1,77,774.64	**12,912.30**
Other Bank Balances (Term Deposit held as Margin Money against LC / BGs)	1,77,962.57	7,662.09
Total - Note : 16	**3,55,737.21**	**20,574.39**

₹ in lakhs

Note - 17	As at 31-March-2024	As at 31-March-2023
Short-term Loans and Advances		
Employees	31.44	21.90
Suppliers of materials & services	25,782.83	15,598.39
Other Receivables	22,396.73	14,688.18
Prepaid Expenses	689.09	3,077.96
	48,900.08	**33,386.44**
Less : Provision for Doubtful Advances	127.05	127.05
Total - Note : 17	**48,773.04**	**33,259.39**

₹ in lakhs

Note - 18	As at 31-March-2024	As at 31-March-2023
Other Current Assets		
Interest Accrued on term deposits	13,265.99	239.71
Accrued Income (Refer Sub-note: 1)	61,054.80	21,904.03
Total - Note : 18	**74,320.79**	**22,143.74**

Sub-notes:

1 Accrued Income is in respect of Ship Building, Ship Repairs and Submarine.

₹ in lakhs

Note - 19	As at 31-March-2024	As at 31-March-2023
Turnover (Revenue from Operations)		
a) Sale of products		
Shipbuilding - Contractual Income	**73,404.35**	**65,131.55**
b) Sale of services -		
Services	15,731.23	30,691.61
Dry dock hire charges	-	-
Wet basin hire charges	-	-
DDSR Other services	-	-
Ship repair income	**15,731.23**	**30,691.61**
c) Submarine Retrofit	**44,255.30**	**11,226.98**
d) Other operating revenue		
- Misc. Works - Submarine Division	7,231.57	2,175.54
- Sale of scrap	668.23	1,111.80
Other Operating income	**7,899.80**	**3,287.34**
Total - Note : 19	**1,41,290.68**	**1,10,337.48**

The Company is engaged in the production of defence equipment and was exempted from Segment Reporting vide notification S.O. 802 (E) dated 23rd February,2018 by amending notification no G.S.R. 463(E) dated 5th June, 2015. In view of the above, no disclosure is made seperately by the company on operating segments under AS 17.

₹ in lakhs

Note - 20	As at 31-March-2024	As at 31-March-2023
(a) Other Income		
Interest from banks & others (Refer Sub Note 1)	15,059.16	447.17
Rent (Net of GST of Rs. 42.86 Lakhs)	227.89	177.54
Fines and Forfeitures	1,270.64	566.50
Miscellaneous Receipts	79.92	317.11
Total - Note : 20	**16,637.62**	**1,508.32**

Sub-notes:

1 Net of Interest payable on Advances received from Indian Navy (VC-11184) Rs. 0.93 Lakhs (PY - Rs. 100.65 Lakhs).

₹ in lakhs

Note - 21	As at 31-March-2024	As at 31-March-2023
Materials Consumed		
Steel	6,757.73	5,840.00
Stores & Spares	1,369.92	1,947.52
Timber	0.73	25.96
Direct Materials, Machinery & Equipment used in		
Ship Construction	54,586.47	40,333.48
Shiprepair	2,734.77	4,026.46
Submarine Retrofit	6,180.65	41.84
	71,630.27	**52,215.27**
Add: Stores procurement expenses	46.32	47.57
Total - Note : 21	**71,676.59**	**52,262.84**

₹ in lakhs

Note - 22	As at 31-March-2024	As at 31-March-2023
Sub-contracting & Other Direct Expenses		
Sub contract & off-loaded job expenses in :		
Ship Construction	7,985.08	7,662.89
Ship Repairs	4,671.44	10,168.30
Submarine Retrofit	14,082.07	4,324.20
Other Direct Expenses in :		
Ship Construction	9,694.96	3,871.21
Ship Repairs	21.25	75.37
Submarine Retrofit	1,850.70	1,415.21
Builders Risk Insurance in Ship Constuction	582.80	889.55
Insurance in Ship Repair	21.06	13.78
Total - Note : 22	**38,909.37**	**28,420.52**

₹ in lakhs

Note - 23	As at 31-March-2024	As at 31-March-2023
Employee Benefits		
Salaries, Wages, Allowances etc.,	9,658.30	9,595.25
Contribution to Provident Fund and other funds	1,023.15	937.79
Gratuity	668.74	608.19
Leave salary	776.50	473.82
Expenses on Training, Stipend etc.	46.34	92.31
Employees Welfare Expenses	441.80	377.30
Total - Note : 23	**12,614.84**	**12,084.65**

₹ in lakhs

Note - 24	As at 31-March-2024	As at 31-March-2023
Other expenses		
Power, Fuel and Water (net of recoveries)	898.55	904.58
Rates and taxes	53.79	40.45
Fire and Other Insurance	62.55	33.04
Rent	420.72	415.59
Repairs and Maintenance to :		
Plant and Machinery	593.90	411.90
Buildings	482.75	626.64
Other Assets	99.53	49.83
Printing and Stationery	14.25	8.14
Local Conveyance charges	250.91	165.42
Travelling Expenses	91.85	98.23
Communication Expenses	20.68	25.16
Advertisement and Publicity	20.08	12.38
Demurrage Charges	0.59	4.94
Directors' Fees and Expenses:		
Directors' Fees	0.65	0.58
Travelling Expenses	3.32	3.05
Payment to Auditors':		
Statutory Audit	5.00	4.00
Other Services	-	-
Audit Expenses	0.68	0.42
CSR Expenses	50.52	21.79
Foreign Exchange variation	389.85	272.87
Consultant & Legal expenses	180.24	154.34
Expenses on Security	542.80	529.68
Expenses on Fire Services	74.73	180.79
Miscellaneous Expenses	565.38	470.56
Total - Note : 24	**4,823.32**	**4,434.37**

₹ in lakhs

Note - 25	As at 31-March-2024	As at 31-March-2023
Interest & Finance Charges		
Interest on :		
Bank Loans & Cash Credit	346.35	141.25
Others	1,872.12	1,706.61
Bank Charges	76.08	91.06
Total - Note : 25	**2,294.54**	**1,938.92**

₹ in lakhs

Note - 26	As at 31-March-2024	As at 31-March-2023
Provisions & Losses (Net):		
Liquidated Damages	1,204.45	333.49
Reduction in SR Bills	2,387.42	931.25
Reduction in Submarine Refit Bills	2,370.83	
Bad & Doubtful debts	414.55	-
Future losses (net)	1,662.29	609.82
Provisions written back	(1,733.26)	(568.97)
Total - Note : 26	**6,306.28**	**1,305.59**

₹ in lakhs

Note - 27	As at 31-March-2024	As at 31-March-2023
Prior Period Adjustments		
A Income		
Miscellaneous	262.11	348.76
	262.11	**348.76**
B Expenditure		
ITC on VC11184	-	1,680.39
Income of M.V.Tarangani - 2991	-	79.43
Miscellaneous	-	186.49
	-	**1,946.32**
Net Expenditure / (Income) - Total Note: 27	**(262.11)**	**1,597.56**

₹ in lakhs

Note - 28	As at 31-March-2024	As at 31-March-2023
Exceptional items		
Reduction in Inventory (scrap)	27.36	(64.93)
(Profit) / Loss on sale of Assets	(49.99)	(94.71)
R & M Expenditure out of RRMI fund	50.00	226.49
Depreciation on RRMI Assets	910.85	807.23
RRMI Asset Grant	(960.86)	(1,033.72)
Exgratia paid towards Employees Death due to Covid	-	36.80
Exgratia paid towards Employees Death on account of 70T LL Crane	26.44	-
Total - Note : 28	**3.82**	**(122.85)**

Note – 29

Notes Forming Part of the Accounts for the year ended 31st March 2024

A. ACCOUNTING POLICIES

1. ACCOUNTING CONVENTIONS:

The financial statements are prepared under the historical cost conventions in accordance with Generally Accepted Accounting Principles in India and provisions of the Companies Act, 2013. Generally, revenues are recognized on accrual basis with provisions made for known losses and expenses.

2. ASSETS:

(a) Property, Plant & Equipment:

Property, Plant & Equipment are stated at cost less accumulated depreciation. Cost of acquisition of Property, Plant & Equipment is inclusive of freight, duties, taxes (net of VAT up to 30 Jun 2017 / net of GST w.e.f 01 Jul 2017), incidental expenses relating to cost of acquisition, interest during construction period and the cost of installation/erection as applicable.

(b) Intangible Assets –

Expenditure incurred on software will be capitalized under intangible assets and shall include expenditure on procurement of software, acquisition / development of software and up-gradation / enhancement of existing software resulting in enhancement of economic benefits. However all embedded software without separate value and included in hardware is capitalized along with cost of hardware.

Property, Plant & Equipment, Capital work-in-progress and capital advances are segregated as non-current assets.

3. INVENTORIES:

a) Steel, Timber, Spares and other stores are valued at Weighted Average Cost or net realizable value whichever is lower. Obsolescence is provided for on the basis of technical estimate.

b) Direct Materials and Stores items in offshore platform activities are valued at cost or net realizable value whichever is lower under specific identification and FIFO respectively.

c) Cost includes expenses of procurement including all taxes and duties other than VAT up to 30 Jun 2017 / net of GST w.e.f 01 Jul 2017.

d) Scrap is valued at estimated realisable value.

e) Machinery & Equipment relating to closed-out projects:

f) Project specific equipment not moving for 5 years from the date of delivery of a vessel are valued at 50%. Provision for residual 50% for such equipment would be made on review.

4. INCOME:

Income is recognized in accounts:

a. (i) In respect of ships under construction, Ship Repairs and submarine refit activity, on the basis of percentage completion method, taking into account the proportion that the contract cost incurred for work performed up to the reporting date bears to the estimated total contract cost for completion.

Cost for the above purpose includes value of direct materials including Machinery and other ship borne equipment issued for specific ship, direct labour, direct expenses and general overheads excluding administrative overheads and overheads attributable to idle time.

(ii) In respect of ships delivered, Ship repairs and submarine refits completed during the year at the balance price including claims for extra works and cost escalation realizable from owners.

(b) Income from other activities is accounted for on accrual basis by adopting proportionate completion method.

(c) Income is inclusive of Excise Duty, Sales Tax and Service Tax up to 30 Jun 2017 /GST w.e.f 01 Jul 2017 and is net of Rebates and other Deductions under the respective contracts.

(d) Claims in respect of Insurance are accounted for on acceptance basis taking into account the acceptances received within 15 days of the end of the financial year.

(e) The income in respect of all the activities is captioned as "Turnover".

5. GOVERNMENT GRANTS:

(a) Capital grants / subsidy:

Capital grants / subsidy relating to specific assets are reduced from the gross values of assets and capital grants for project capital subsidy are credited to capital reserve and retained till the requisite conditions are fulfilled.

(b) Revenue grants / subsidy:

(i) Grant-in-aid received from Government of India for implementation of Voluntary Retirement Scheme is matched with related costs through Profit & Loss Account. Unutilized grants are shown under Current Liabilities.

(ii) Price subsidy received / receivable from Government of India in respect of ships is considered as income on the basis of percentage completion of the respective ships.

(iii) All other revenue grants are credited to profit & Loss Account.

6. Goods & Service Tax (GST):

GST wherever applicable is accounted for as and when the products are cleared from the yard.

7. DEPRECIATION:

Depreciation is provided for under straight-line method in accordance with Schedule II of the Companies Act, 2013.

Depreciation on additions/disposals made during the year is charged pro-rata by grouping them on quarterly basis.

Intangible assets will be amortized over a period of 5 years.

Addition to Assets Costing Rs. 5000/- or less are depreciated at 100%.

The estimated useful lives of property, plant and equipment for current and comparative periods are as follows:

Asset Class	Years
Buildings	60
Plant &Machinery	15
Furniture & Fixtures and Electrical	10
Computer Hardware	3
Software	5

8. BORROWING COSTS:

(a) Borrowing Costs relating to the acquisition/ construction of qualifying assets are capitalized until the time all the substantial activities necessary to prepare the qualifying assets for their intended use are complete.

(b) A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use.

(c) All other borrowing costs are charged to revenue.

9. EMPLOYEE BENEFITS:

(a) Defined Contribution Plan

Employee Benefits in the form of Employee Pension Fund is considered as Defined Contribution plan and the contributions are charged to the Profit & Loss Account of the year when the contributions to the said fund are due.

(b) Defined Benefit Plan

Retirement Benefit in the form of Gratuity, is considered as Defined Benefit Obligation and is provided for on the basis of an actuarial valuation using the projected unit credit method as at the date of Balance Sheet. Employee Benefit in the form of Employee Provident Fund is considered as Defined Benefit plan and the contributions are charged to the Profit & Loss Account of the year when the contributions to the said fund are due.

(c) Other Long Term Benefits

Long-Term Compensated Absences are provided on the basis of an actuarial valuation using the Projected Unit Credit Method as at the date of Balance Sheet. Actuarial gain/losses, if any, are immediately recognized in the Profit & Loss Account.

10. EMPLOYEE SEPARATION COSTS:

Compensation to Employees who have opted for Retirement under the Voluntary Retirement Scheme of the Company is charged to the Profit and Loss account in the year of exercise of option, net of grant in aid received / receivable in the year of payment.

11. PROVISION FOR FUTURE LOSSES:

In the case of Ship Building, Ship Repairs and submarine retrofit activities where current estimates of total contract cost exceeds the expected realizable value, provision is fully made for such anticipated loss in accordance with AS 7 issued by the Institute of Chartered Accountants of India.

12. PROVISION FOR SUNDRY DEBTORS:

Provision is made for all debts considered doubtful of recovery having regard to the following consideration –

(a) Time barred debts from the Government / Government departments / Government

companies are generally not treated as doubtful debts.

(b) Provision for bad and doubtful debts is generally made for debts outstanding for more than three years, excepting those which are considered realizable based on a case to case basis.

13. TAXES ON INCOME

Current Tax is determined as the amount of tax payable in respect of taxable income for the period and provided for as per the tax rates and laws that have been enacted or substantively enacted as on the Balance Sheet Date.

Deferred Tax is recognized on timing difference between taxable income and accounting income subject to consideration of prudence and provided for. Deferred Tax Asset on unabsorbed depreciation and carrying forwarded of losses are not recognized unless there is virtual certainty that there will be sufficient future taxable income available to realise such assets

14. FOREIGN EXCHANGE TRANSACTIONS:

Assets and liabilities in foreign currencies are translated at rates of exchange prevailing as on the Balance Sheet date. Gains/losses arising out of fluctuations in exchange rates both on settlement and on conversion of liabilities are adjusted to revenue.

15. NORMAL OPERATING CYCLE:

(a) "Normal operating cycle is project-wise as the time period from the date of effectiveness of the contract to the date of completion of the project.

(b) "Completion of Project" is till the date that all the issues between the parties are mutually settled by them other than resorting to legal means.

16. Capital Expenditure Funded through Naval Ship Projects, i.e. Refurbishment and Replacement of Machinery and Infrastructure (RRMI):

The Capital Expenditure funded through Naval Ship Projects for acquisition of depreciable Property, Plant & Equipment are treated as deferred income which is recognized in the profit and loss statement on a systematic and rational basis over the useful life of the asset, i.e., such amounts are allocated to income over the periods and in the same proportion in which depreciation on those assets is charged.

17. INVESTMENTS

Investments, which are readily realisable and are intended to be held for not more than one year from the date of acquisition, are classified as current investments. All other investments are classified as non-current investments.

Current investments are carried at lower of cost and fair value. Non-current investments carried at cost, after providing for any diminution in value, if such diminution is other than temporary in nature.

18. MISCELLANEOUS:

(a) Loose tools:

Loose tools are charged to revenue on issue of the same from stores

(b) Liquidated damages:

Provision for liquidated damages is made in the accounts as per the contractual provision / proportionate liability basis keeping in view the delay caused by the factors beyond the control of company.

(c) Guarantee repairs:

Provision for liability for guarantee repairs made in the accounts at the time of delivery on the basis of estimation.

(d) Disclosure of expenditure:

All items of expenditure are stated under nominal heads at gross figures and the aggregate amount allocated/transferred to other heads on functional basis is shown separately except direct labour.

(e) Prior Period Items:

Items of Income/Expenditure which arise in the current period as a result of errors (or) omissions in the preparation of financial statements of previous years, exceeding Rs.5 lakhs in value in each case are treated as prior period items.

B. NOTES ON ACCOUNTS

(₹ Lakhs)

		2023-24	2022-23
1.	**Contingent liabilities**		
1.1	Irrevocable letters of credit outstanding	9316.25	1627.00
1.2	Counter guarantees given to banks for guarantees issued on behalf of the company	169301.288	159772.73
1.3	No Provision is made towards Liquidated Damages to the extent on executed portion of 02 No DSVs which are under construction since extension of delivery period is under consideration of Indian Navy	8884.63	0.00
1.4	**Demands raised against the company by various authorities, contested at various courts, appellate authorities etc. and not provided for:**		
1.4.1	Penal interest on belated remittances of Provident Fund contributions during the period from May 2002 to Feb., 2005, contested u/s 7(i) of EPF & MP Act, 1952. HSL had approached Hon'ble High Court of Andhra Pradesh after dismissal of appeal by PF Appellate Tribunal. The Hon'ble High Court has issued stay orders on PF Appellate Tribunal order subject deposit of a sum of ₹ 35.00 lakhs by the company. Accordingly, HSL had deposited the said amount. Presently, the case is pending in Hon'ble High Court of Andhra Pradesh.	109.78	109.78
1.4.2	(a) ESI dues in respect of 'C' series workmen for the period from 1-4-1998 to 30-9-2000 together with interest thereon ₹ 6.64 lakhs paid under protest grouped under deposit recoverable).	107.21	107.21
	(b) ESI dues in respect of temporary workmen for the period from April, 1998 to Oct., 1999, contractors contribution for the period from Apr., 1985 to March, 1993.	169.61	169.61
1.4.3	Service tax demand in respect of INS Sindhukeerthi	2229.59	2702.30
1.4.4	Service tax demand in respect of Ship Repairs	0.00	180.93
1.4.5	VAT demands in respect of Ship Repairs	2165.25	2247.25
1.4.6	Demands of customers & suppliers of goods and services.	2312.20	1838.13
1.4.7	Demands in respect of service matters of employees having financial impact.	2395.64	2417.88
	Total [1.4]	**9475.89**	**9773.09**
1.5	*Claims against the company, which are under arbitration and not provided for:*		
1.5.1	Claims of Essar Oil Limited (EOL) towards OPF works (net of provision of Rs. 10800 lakhs). In this regard, the amount awarded by the sole arbitrator in the dispute between HSL & ONGC (pertaining to EOL payments has not been considered). The provided amount of Rs. 10800 lakhs has been paid to EOL as directed by High Court for obtaining withdrawal of attachment of Property, Plant and Equipment and grant of interim stay and to be heard on the revised petitions of HSL.	13835.21	13835.21
1.5.2	On rejection of claims towards L.D. and other claims by HSL, M/s Good Earth Maritime Ltd., (G.M.L.) invoked arbitration clause for the vessel No. VC 11115, VC 11116, VC 11117, VC-11136, VC-11137, VC-11138 and VC-11139 the same is under arbitration.	60702.12	181677.63
	In respect of Vessel No. VC 11118, VC 11138 to VC 11139 and VC 11140 which were delivered, no provision towards LD is made, since the same is not applicable as per Contracts.		
	T o t a l [1.5]	**74537.33**	**195512.84**

2. As per Accounting Standard 15 'Employees Benefits', the disclosure of Employee Benefits as defined in the Accounting Standard are given below:

Defined Contribution Plan

Contribution to Defined Contribution plan, recognized as expense for the year are as under: (₹ in lakhs)

	2023-24	2022-23
Employer's Contribution to Pension Fund	155.98	143.32

Defined Benefit Plan

The employees' gratuity fund scheme managed by a Trust is a defined benefit plan. The present value of obligation is determined based on actuarial valuation using the Projected Unit Credit Method, which recognizes each period of service as giving rise to additional unit of employee benefit entitlement and measures each unit separately to build up the final obligation. The obligation for leave encashment is recognized in the same manner as gratuity.

I. Reconciliation of opening and closing balances of Defined Benefit obligation. (₹ in lakhs)

Details	Gratuity (Funded)	Earned Leave Encashment (Unfunded)	Sick Leave (Unfunded)
Defined Benefit obligation at beginning of the year. (Current Year)	**4767.52**	**3009.20**	**699.53**
(Previous year)	5109.92	2914.59	661.48
Interest Cost (Current Year)	**335.29**	**203.95**	
(Previous year)	338.38	212.76	
Current Service Costs (Current Year)	**200.69**	**90.14**	**(15.70)**
(Previous year)	198.13	87.05	(38.04)
Benefits Paid (Current Year)	**(221.46)**	**(352.86)**	
(Previous year)	(948.90)	(340.48)	
Actuarial loss/(gain) on obligation (Current Year)	**(569.58)**	**(457.58)**	
(Previous year)	69.97	135.26	
Defined Benefit obligation at year end (Current Year)	**4512.46**	**2492.85**	**715.23**
(Previous year)	4767.52	3009.20	699.53

II. Reconciliation of opening and closing balances of fair value of plan assets (₹ in lakhs)

Details	2023-24	2022-23
Fair value of plan assets at beginning of the period.	**8.73**	7.63
Expected return on plan assets	**0.69**	0.60
Contribution	**221.46**	948.90
Benefits paid	**(221.46)**	(948.90)
Actuarial (loss)/gain on obligation (balancing figure)	**0.01**	0.50
Fair value of Plan Assets as at the end of the period	**9.43**	8.73

III Reconciliation of fair value of assets and obligations as at 31/03/2024 (₹ in lakhs)

	Gratuity	Leave Encashment (Unfunded)	Sick Leave (Unfunded)
Fair value of plan assets (Current Year)	**9.43**	**-**	**-**
(Previous year)	8.73	-	-
Present value of obligation (Current Year)	**4512.46**	**2492.85**	**715.23**
(Previous year)	4767.52	3009.20	699.52
Amount recognized in Balance Sheet (Current Year)	**4503.03**	**2492.85**	**715.23**
(Previous year)	4758.79	3009.20	699.52

IV. Expenses recognized during the year (in the statement of Profit & Loss Account) (₹ in lakhs)

Description	Gratuity (Funded)	Leave Encashment (unfunded)	Sick Leave (Unfunded)
Current Service Cost (Current Year)	**200.70**	**90.14**	**-**
(Previous year)	198.13	87.05	-
Interest Cost (Current Year)	**335.28**	**203.95**	**-**
(Previous year)	338.38	212.76	-
Expected return on plan assets (Current Year)	**(0.68)**	**-**	**-**
(Previous year)	(0.60)	-	-
Actuarial (gain)/loss (Current Year)	**(569.60)**	**(457.58)**	**-**
(Previous year)	69.48	(205.21)	-
Expenses recognized in the statement of P&L a/c (Current Year)	**(34.30)**	**(163.48)**	**15.70**
(Previous year)	605.40	94.61	23.98

V. Investment Details (Percentage invested)

Description	Gratuity as on 31.03.24	Gratuity as on 31.03.23
GoI Securities	-	-
Others (T.D.R.s)	-	-
Total :	-	-
	-	-

VI. Principal Actuarial Assumptions

	Gratuity (Funded) (%)		Leave Encashment (Unfunded) (%)	
	31-03-2024	31-03-2023	31-03-2024	31.03.2023
Discount Rate	**6.97**	7.20	**6.97**	7.20
Salary escalation rate	**6.50**	6.50	**6.50**	6.50
Attrition rate	**1.00**	1.00	**1.00**	1.00
Expected rate of return on plan assets	**7.90**	7.90	**-**	-

Salary escalation by taking into account inflation, seniority, promotion and other factors. Attrition rate by reference to past experience and expected future experience and includes all types of withdrawals other than death but including those due to disability.Discount rate has been determined by reference to market yields on the Balance Sheet date on Govt. Bonds of Term consistent with estimated term of the obligations.As per the enterprise's accounting policy actuarial gains and losses are recognized immediately during the same year itself. The fact that Provident Fund element is also to be included while computing relevant salary for encashment of leave has been taken into account.

The above information is certified by the Actuary.

(₹ in lakhs)

	2023-24	2022-23
Employer's Contribution to Provident Fund	845.07	751.49

The Company's Provident Fund is exempted under Section 17 of Employees' Provident Fund Act, 1952. The conditions for grant of exemption stipulate the employer shall make good deficiency, if any, in the interest rate declared by the Trust vis-à-vis statutory rate. The Guidance issued by the Accounting Standard Board (ASB) on implementing AS-15. Employee Benefits (revised 2005) states that Provident Funds set up by employers, which requires interest shortfall to be met by the Employer needs to be treated as Defined Benefit Plan. In regard to any future obligation arising due to interest shortfall (i.e., Government interest to be paid on Provident Fund Scheme exceeds rate of interest earned on Investments) pending the issuance of guidance note from the Actuarial Society of India, the Company's Actuary has expressed his inability to reliably measure the same.

Additional Regulatory information:

3. The Trade Payables ageing schedule for the years ended as on March 31, 2024 and March 31, 2023 is as follows:

(₹ in lakhs)

Particulars	Outstanding for following periods from the due date of payment					
	FY	Less than 1 year	1-2 years	2-3 years	more than 3 years	Total
MSME#	**23-24**	**52.84**	**0**	**0**	**0**	**52.84**
	22-23	692.66	0	0	0	692.66
Others	**23-24**	**8917.96**	**7812.39**	**2805.89**	**5058.00**	**24594.23**
	22-23	11053.47	762.89	587.20	2580.06	14983.62
Dispute Dues MSMEs	**23-24**	**0**	**0**	**0**	**0**	**0**
	22-23	0	0	0	0	**0**
Disputed Dues Others	**23-24**	**0**	**0**	**0**	**0**	**0**
	22-23	0	0	0	0	**0**
Unbilled Dues	**23-24**	**11321.36**	**2555.44**	**9617.87**	**15094.30**	**38588.97**
	22-23	18866.61	5078.82	1914.46	3147.15	29007.05

4. RATIOS AS ON 31 MAR 2024:

Ratio	Numerator	Denominator	As at 31 Mar 2024	As at 31 Mar 2023	% variance
Current Ratio	Current Assets	Current Liabilities	1.04	1.08	-3.53
Debt-Equity Ratio	Long Term Borrowings	Capital+Reserves	-1.44	-1.13	-27.77
Debt Service Coverage Ratio	PBT + Depreciation + Interest+ Exceptional Items	Interest+ principal	8.71	2.22	292.77*
Inventory Turnover Ratio	Turnover	Avg Inventory	21.70	18.90	14.79#
Trade Receivables Turnover Ratio	Turnover	Trade Receivables	3.66	3.65	0.19#
Trade Payables Turnover Ratio	Purchases = Material Consumed + Closing Inventory-opening Inventory(excl scrap)	Trade Payables	0.83	1.00	-16.49#
Net Capital Turnover Ratio	Turnover	Avg Working Capital	10.04	6.09	65.07#
Net Profit Ratio	PAT	Turnover	0.08	0.06	42.19#
Return On Capital Employed	PBT + Interest	Long Term Borrowings	0.39	1.33	-70.95#
Return On Investment	NOT APPLICABLE^				

* - DSCR improved with improved PBDITE during current financial year
# - Higher production and increase in PBT & PAT compared to previous year resulted in improvement in these ratios.
^ - No investments have been made by the company
$ - Return on Equity Ratio not reported view negative networth company.

5. The Trade Receivables ageing schedule for the years ended as on March 31, 2024 and March 31,2023 is as follows

(₹ in lakhs)

Particulars	Financial Year	Outstanding for following periods from the due date of payment					Total
		Less than 6 months	6 Months-1 year	1-2 years	2-3 years	more than 3 years	
(i) Undisputed Trade Receivables - considered good	**23-24**	24330.23	442.87	9285.16	59.25	11937.94	**46055.45**
	22-23	17614.80	3003.40	59.35	5922.98	10261.40	36861.99
(ii) Undisputed Trade Receivables –considered doubtful	**23-24**	0	0	0	0	1627.45	**1627.45**
	22-23	0	0	0	0	2031.37	2031.37
(ii) Disputed Dues Trade Receivables –considered good	**23-24**	**0**	**0**	**0**	**0**	**0**	**0**
	22-23	0	0	0	0	0	0
(iv) Disputed Receivables – considered doubtful	**23-24**	**0**	**0**	**0**	**0**	**0**	**0**
	22-23	0	0	0	0	0	0
(v) Unbilled Dues	**23-24**	0	60523.88	233.72	213.95	83.25	**61054.80**
	22-23	0	16879.30	2527.89	0	2496.84	21904.03

6. (A) The capital work-in-progress ageing schedule for the years ended March 31, 2024 and March 31,2023 is as follows:

(₹ in lakhs)

S. No	CWIP	Capital Work-In-Progress Aging Schedule					Total
		Amount in CWIP for a period of					
		Financial Year	Less than 1 year	1-2 years	2-3 years	More than 3 years	
1	Refurbishment of 02 nos. 150T EOT Cranes in Building Dock	**2023-24**	488.03	0.00	0.00	0.00	488.03
		2022-23	0.00	0.00	0.00	0.00	0.00
2	Consultancy services for Augmentation of Infrastructure facilities for FSS	**2023-24**	257.62	0.00	0.00	0.00	257.62
		2022-23	0.00	0.00	0.00	0.00	0.00
3	Consultancy services for Rehabilitation of Outfit Jetty	**2023-24**	13.54	0.00	0.00	0.00	13.54
		2022-23	0.00	0.00	0.00	0.00	0.00
4	Electrical refurbishment of 40ton MAN ELL Crane in SRC	**2023-24**	9.69	0.00	0.00	0.00	9.69
		2022-23	0.00	0.00	0.00	0.00	0.00
5	Refurbishment of 02 nos. 80T EOT crane	**2023-24**	11.73	0.00	0.00	0.00	11.73
		2022-23	0.00	0.00	0.00	0.00	0.00
6	Providing Roof Treatment with APP Membrane and Renovation of GM (P-HS) Building (Ground and First Floor)	**2023-24**	2.00	0.00	0.00	0.00	2.00
		2022-23	0.00	0.00	0.00	0.00	0.00
7	Repairs / Refurbishment of Bollards and Fairleads at Building dock and SRC Drydock	**2023-24**	5.00	0.00	0.00	0.00	5.00
		2022-23	0.00	0.00	0.00	0.00	0.00
8	Replacement of damaged Pre-Stressed R.C.C walkway platform with Lattice Beam	**2023-24**	17.02	0.00	0.00	0.00	17.02
		2022-23	0.00	0.00	0.00	0.00	0.00
9	Architectural Consultancy for Renovation of Old Accounts Building	**2023-24**	2.30	0.00	0.00	0.00	2.30
		2022-23	0.00	0.00	0.00	0.00	0.00

(B) For capital-work-in progress, whose completion is overdue or has exceeded its cost compared to its original plan, the project-wise details of when the project is expected to be completed as of March 31, 2024

(₹ in lakhs)

Particulars	CWIP to be completed in			
	Less than 1 year	1-2 years	2-3 years	More than 3 years
Consultancy services for Augmentation of Infrastructure facilities for FSS	0.00	257.62	0.00	0.00
Consultancy services for Rehabilitation of Outfit Jetty	0.00	13.54	0.00	0.00
Electrical refurbishment of 40ton MAN ELL Crane in SRC	9.69	0.00	0.00	0.00

7. Intangible Assets in progress ageing schedule for the years ended March 31, 2024 and March 31, 2023 is as follows:

(₹ in lakhs)

Intangible assets under CWIP - Aging schedule							
S. No	Intangible assets under development	Amount in CWIP for a period of					
		FY	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
1	Appointment of consultant to prepare RFP to implement Latest ERP system	**2023-24**	0.00	0.00	0.00	0.00	0.00
		2022-23	0.00	0.00	0.00	50.90	50.90
2	SAP-ERP Software	**2023-24**	0.00	0.00	0.00	0.00	0.00
		2022-23	322.46	0.00	191.90	572.11	1086.47

* SAP implementation is capitalized during the year to the extent of implementation of relevant modules.

8. **Title deeds of Immovable Property not held in name of the Company** – All the properties are held in the name of the company. However, title to the freehold immovable property in possession of the company to the extent of 3.35 acres (Survey No. 1011) are not available.

9. **Details of Benami Property held** – There are no proceedings initiated or pending against the company for holding Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder as on 31 March 2024.

10. **Wilful Defaulter –** The company has not been declared wilful defaulter by any bank or financial institution or other lender as on 31 March, 2024

11. **Relationship with Struck off** – The Company has no transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956 as on 31 March, 2024.

12. **Compliance with number of layers of companies** – Not Applicable

13. **Registration of charges or satisfaction with Registrar of Companies –** There are no registration of charges or satisfaction with Registrar of Companies as on 31 March,2024.

14. **MSME Note**: Based on the information available as on 31 March, 2024, no payment to MSME's is pending beyond the statutory time period.

(₹ in lakhs)

Description	2023-24	2022-23
The principal amount unpaid to suppliers at the end of the accounting year	52.84	692.66
The interest due thereon remaining unpaid to suppliers as at the end of accounting year	0.00	0.00
The amount of interest paid in terms of Section 16, along with the amount of payment made to the suppliers beyond the appointed day during the year	0.00	0.00
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under this Act	0.00	0.00
The amount of interest accrued during the year/period and remaining unpaid at the end of the accounting year	0.00	0.00

- The above information has been given only in respect of those suppliers who have informed the company that they are registered under MSMED Act 2006. Some of these vendors were associated with the company for long period of time and do maintain harmonious continuous business relationship. The company is normally prompt in servicing these vendors claims as per mutually agreed terms of payment. The company had not received any claim towards interest from any of the vendors and in view of the said longstanding business relationship does not expect or forsee any claims in future aswell. The company does not have any claims for interest remaining due and payable.

15. **Details of Crypto Currency or Virtual Currency –** The company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

16. **Dividend –** As per third proviso of Section 123(1) of Companies Act 2013 as amended vide Companies (Amendment) Act 2015, the Company is not eligible for declaration of dividend due to its accumulated losses and unabsorbed depreciation and accumlated losses despite posting net profit of Rs.118.82 Cr during the financial year 2023-24.

		2023-24	2022-23
17	Information in respect of related parties in terms of AS 18, issued by the Institute of Chartered Accountants of India are: a) Related parties: Key Management Personnel: i) Cmde Hemant Khatri, IN (Retd), Chairman & Managing Director. ii) Cdr J.P.Gupta, IN (Retd), Director (Corporate Planning & Personnel). iii) Shri S.V.Rambabu, Director (Finance & Commercial). iv) Cmde Kunjumon E Mathew (Retd.), Director (Shipbuilding). v) Cmde Girideep Singh, IN (Retd) Director (Strategic Projects) b) Details of transactions carried out with the above stated related parties: Remuneration paid during the year (₹ In lakhs)	219.94	205.09
18	a) Net profit/(Loss) as per profit and loss account (₹ In lakhs)	118.82	65.24
	b) Weighted average number of equity shares used as Denominator for calculating EPS	3019922	3019922
	c) Earnings per share: Profit/(Loss) – Basic (₹)	393	216
19	As per technical evaluation, there is no impairment in the carrying cost of cash generating units of the company in terms of Accounting Standard (AS-28), issued by the Institute of Chartered Accountants of India.	-	-
20	The estimated cost of completion of vessels under construction as at 31 Mar 2024 has been revised to ₹43721.95 lakhs from ₹98774.63 lakhs as at 31.3.2023	43721.95	98774.63

21 (a)Materials Consumed

Description	Unit	2023-24		2022-23	
		Qty	Rs Lakhs	Qty	Rs.Lakhs
Steel	M.T	7448	6757.73	5877.56	5840.00
	Meters	2195		112.84	
	No	446		8.75	
Pipes	Meters	21333	453.33	11954	59.01
Paints	Litres	85348	342.39	31352	63.95
Pipe Fittings	Nos.	52749	3416.64	5263	1.53
Ship Mach. &Equipt.			53980.52		40333.48
Ship Repair Materials			2897.81		4026.46
Retrofit Materials			2763.51		41.84
Others			1064.66		1896.56
Total			**71676.59**		**52262.84**

(b) Break up of Materials Consumed: **(₹ In lakhs)**

	2023-24	2022-23
i) Value of all Imported Materials including components and spare parts consumed during the year.	9259.90	14085.61
ii) Value of all Indigenous Materials including components and spare parts consumed during the year.	62416.69	38177.23
iii) Percentage of item (i) to total consumption.	12.92%	26.95%
iv) Percentage of item (ii) to total consumption.	87.08%	73.05%

(c) Expenditure and Earnings in Foreign Currency: **(₹ In lakhs)**

		2023-24	2022-23
1.1	i) Royalty, Know-how and Professional Consultancy fees	-	-
	ii) Travelling Expenses	-	-
	iii) Others	9864.64	5004.63
1.2	CIF value of imported materials, components & spare parts and capital goods.	7798.42	14540.27
2	Earnings in Foreign Currency from Shipbuilding activity		-
	Earnings in Foreign Currency from Ship repair activity	280.66	-

(d) Details of Remuneration to Chairman & Managing Director and other whole-time Directors: **(₹ In lakhs)**

S.No	Particulars	2023-24
i.	Cmde Hemant Khatri, IN (Retd), Chairman & Managing Director	49.44
ii.	Cdr J.P.Gupta, IN (Retd), Director (Corporate Planning & Personnel) (Upto Nov 2023 view completion of tenure)	27.31
iii.	Shri. S.V.Rambabu, Director (Finance & Commercial)	41.52
iv.	Cmde Kunjumon E Mathew (Retd.), Director (Shipbuilding)	47.23
v.	Cmde Girideep Singh, IN (Retd) Director (Strategic Projects) (From 5th Mar 2022)	54.44
	Total	**219.94**

Reporting requirements prescribed under Section 197 regarding the remuneration paid by the Company to its directors during the year are not applicable to a Government Company in terms of Notification No. G.S.R. 463(E) dated June 5, 2015 issued by Ministry of Corporate Affairs.

22. As per AS-29 relating to Provisions – the movement of provisions in the books of account is as follows:

(₹ In lakhs)

Nature of provision	Opening Balance	Provision made during the year	Utilization / Reversal during the year	Closing Balance
Provision for Gratuity	**4767**	**669**	**924**	**4512**
(Previous Year)	5109	608	950	4767
Provision for Leave Salary	**3709**	**16**	**516**	**3209**
(Previous Year)	3576	133	-	3709
Provision for Liquidated Damages	**4766**	**1204**	**554**	**5416**
(Previous Year)	4679	309	222	4766
Provision for Future Losses	**614**	**2188**	**526**	**2276**
(Previous Year)	4	614	4	614
Provision for Guarantee Repairs	**75**	**50**	**75**	**50**
(Previous Year)	656	30	611	75
Provision for Doubtful Debts / Reductions in SR bills	**2031**	**1057**	**1461**	**1627**
(Previous Year)	1265	931	165	2031
Provision for Doubtful Advances	**127**	**0**	**0**	**127**
(Previous Year)	127	0	0	127

23. (a) Particulars of leasehold lands from Visakhapatnam Port Trust

Sl. No.	Particulars	Area (in Acres)	Lease period	Year of Expiry	Amount (Rs. Lakhs)	Remarks
A.	Shipbuilding yard	55.133	99	2039	0.55	
B.	Wet Basin+DryDock	27.113	99	2065	173.43	
C.	Shipbuilding yard ext.	16.000	99	2053	65.44	
D.	Water front structure	2.340	30	2044	25.40	
E.	Shipbuilding yard extn.	12.600	30	2044	142.24	(CMH AREA)
F.	Steel stock yard and hull shop	3.238	69	2044	36.55	
G.	Dolphin jetty	0.387	83	2065	6.06	
H.	132/11 kv substation	0.476	52	2040	3.84	
I.	Housing Estate 1	132.12	99	2040	0.13	
J.	Housing Estate 2 + Commercial complex	7.248	65	2040	0.68	
K.	Addl. Housing colony	2.697	60	2036	21.80	
	Total	**259.352**				

(b) Insurance claims in respect of main engine damage of VC 11190 and fire accident happened onboard VC 11190 were submitted to Insurance company. The subject claims are under consideration with the Insurance company.

24. Corporate Social Responsibility:

(a) **CSR Amount Spent or Unspent for the financial year**

Total Amount Spent for the Financial Year. (in Rs.)	Amount Unspent (in Rs.)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount	Date of Transfer	Name of the Fund	Amount of the Transfer	Date of the Transfer
Rs 50.51 lakhs	Nil	Nil	NA	NA	NA

(b) **Details of CSR Amount spent against ongoing projects for the financial year** : NIL

(c) **Details of CSR Amount spent against other than ongoing projects for the financial year:**

(1)	(2)	(3)	(4)	(5)		(6)	(7)	(8)	
Sl No	Name of the Project	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/ No).	Location of the project.		Amount Spent for the project (in Rs.)	Mode of Imple-menta tion - Direct (Yes/ No)	Mode of Implementation - Through Implementing Agency	
				State	Dist			Name	CSR Regsitration No
1	Contribution of Oxygen Cylinder	Clause-i – Promoting Health care	Yes	Andhra Pradesh	Visakhapa-tnam	0.94 Lakh	Yes	NA	NA
2	Repair of Public Library	Clause-(v) – Setting up Public Libraries	Yes	Andhra Pradesh	Visakhapa-tnam	2.70 lakh	Yes	NA	NA
3	Renovation of Veterinary Hospital	Clause-(iv) – Animal Welfare	Yes	Andhra Pradesh	Visakhapa-tnam	3.88 lakh	Yes	NA	NA
4	Apprenticeship Training over & above 2.5% of Total manpower	Clause-ii – Promoting Education	Yes	Andhra Pradesh	Visakhapa-tnam	41.55 lakh	Yes	NA	NA
5	Construction of Bore well	Clause-i – Making available safe drinking Water	Yes	Andhra Pradesh	Visakhapa-tnam	1.10 lakh	No	Central Chinmaya Mission Trust	CSR 00008084
6	Blood Donation Camp	Clause-i – Promoting Health care	Yes	Andhra Pradesh	Visakhapa-tnam	0.34 Lakh	Yes	NA	NA
	Total					**50.51 lakh**			

(d) Amount spent in Administrative Overheads : Nil.

(e) Amount spent on Impact Assessment, if applicable : Not Applicabe

(f) Total amount spent for the Financial Year: Rs 50.51 lakhs

(g) Excess amount for set off if any:

Sl No.	Particular	Amount (In Rs)
(i)	Two percent of average net profit of the company as per section 135(5)	20.73 lakhs
(ii)	Total amount spent for the Financial Year	50.51 lakhs
(iii)	Excess amount spent for the financial year [(ii)-(i)]	29.78 lakhs
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	Nil
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	29.78 lakhs

(h) Details of unspent Amount available for set off in succeeding financial years

Sl No.	Preceding Financial Year.	Amount transferred to Unspent CSR Account under section 135 (6) (₹ In lakhs)	Amount spent in the reporting Financial Year (₹ In lakhs)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any.			Amount remaining to be spent in succeeding financial years. (₹ In lakhs)
				Name of the Fund	Amount (₹ In lakhs)	Date of transfer	
-	-	-	-	-	-	-	-
	Total	NIL	NIL	NIL	NIL	NIL	NIL

(i) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Sl. No.	Project ID.	Name of the Project.	Financial Year in which the project was commenced	Project duration.	Total amount allocated for the project (₹ In lakhs)	Amount spent on the project in the reporting Financial Year (₹ In lakhs)	Cumulative amount spent at the end of reporting Financial Year (₹ In lakhs)	Status of the project - Completed / Ongoing
-	-	-	-	-	-	-	-	-
	Total				NIL	NIL	NIL	

(j) In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset-wise details). NIL

(k) Date of creation or acquisition of the capital asset(s). Not Applicable

(l) Amount of CSR spent for creation or acquisition of capital asset: Not Applicable

(m) Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5). Not applicable as the Company has complied with Section 135 of the Companies Act 2013.

25 (a) GoI sanctioned an amount of Rs 457.36 Cr in Dec 2011 for "Refurbishment and Replacement of Machinery and Infrastructure (RRMI) at HSL. As per the sanction, HSL would submit utilization certificate within one year and in case of non-utilization of the sanctioned amount within one year, interest earned on the unutilized funds would be credited to the Govt. Accordingly, interest earned within one year of Rs 42.18 Cr was accounted as 'other income' in the years 2011-12 & 2012-13. However, since Govt. Audit had taken a different view on the accounts for FY 2012-13 that the said interest of Rs 42.18 Cr was to be shown as a liability of HSL, the company had taken up with MoD for clarification / approval for retention of the said interest. View said position, no provision was made towards the said interest of Rs 42.18 Cr.

(b) No provision is also made towards notional interest of Rs. 323.28 Cr on RRMI funds utilized for ship construction & repair works and for payment of retirement benefits on replenishment basis, since as per the sanction letter interest earned will be credited to the Government and accordingly actual interest earned only has been included in the above said proposal.

(c) Further to the above, the company submitted a Financial Restructuring Proposal with two options to convert of the existing loan in perputiy (₹372.21 Cr) and loan for liquidation of legacy liabilities (₹169 Cr) into Capital / Revenue grant or equity to make networth of the company positive which is under active consideration of GoI.

26 The proposal for Financial Restructuring to make the Networth of the Company positive including GoI Loan of Rs.169 Cr towards legacy liability is under active consideration of Govt of India.

27 Deferred Tax Asset balance was reviewed during the year in view of the change in tax regime, however, the increase in deferred tax asset balance is not recognized in the current year as a matter of prudence.

28 The information in respect of vessels under construction as per AS-7 has not been disclosed in line with exemption accorded vide Ministry of Corporate Affairs Notification dated 04 Sep 2015.

29 Estimated amount of contracts remaining to be executed on Capital Account as on 31 Mar 2024 is Rs. 19.87 Cr.

30 Balances of Debtors / Creditors/ GST Input are subject to confirmation / reconciliation. The balances of Customer/ Supplier advances and clearing accounts are under process of reconciliation in SAP.

31 An amount of Rs. 50.51 lakhs has been incurred towards various CSR activities in 2023-24.

32 The amounts in the financial statements have been rounded off to nearest lakhs as per the requirements of Revised Sch-III which may have resulted in minor differences between group totals and sum of individual line items. These differences are insignificant and donot affect the overall accuracy or reliability of the information presented.

33 Previous year's figures have been regrouped / rearranged wherever necessary.

For and on behalf of the Board of Directors

Sd/-
S V Rambabu
Director (Finance & Commercial)
& Chief Financial Officer

Sd/-
Cmde Hemant Khatri, IN (Retd)
Chairman & Managing Director

Sd/-
Inaitula Baig
Company Secretary

Place : Visakhapatnam
Date : 10 June 2024

As per our report of even date

Sd/-
For Rao & Kumar
Chartered Accountants
[Firm Reg. No. 003089S]

Sd/-
CA C M Raviprasad
(Designated Partner)
Membership No. 211322
UDIN: 24211322BKBUJY8722

CASH FLOW STATEMENT FOR THE YEAR ENDED 31-MARCH-2024

₹ in lakhs

Particulars	Year ended 31- Mar-2024	Year ended 31- Mar-2023
A. Cash flow from operating activities:		
Net Profit/(loss) before Extraordinary, Exceptional, Prior period items & Deferred tax	16,959.85	7998.22
Adjustments for:		
Depreciation	385.43	357.04
Provision for Reduction in SR Bills	2,387.42	931.25
Provision for Liquidated Damages	1,204.45	333.49
Provision for Future losses written off(net)	1,662.29	609.82
Provisions written off	(1,733.26)	(568.97)
Provision for Reduction in Submarine Refit Bills	2,370.83	-
Provision for Doubtful debts	414.55	-
Interest & Finance charges	2,218.47	1847.86
Interest received	(2,032.89)	(432.04)
Operating Cash flow before working capital changes, Extraordinary & Prior Period items & Deferred tax	23,837.13	11,076.67
Exceptional & Extra ordinary items	30.15	198.35
Prior Period items (Net).	-	186.49
Income taxes paid	412.19	1,094.68
Operating Cashflow before working capital changes & after Extraordinary & Exceptional items, Prior Period items & Deferred tax	**23,394.78**	**9,597.14**
Adjustments for working capital changes:		
Inventories	(1,915.85)	563.36
Trade and other receivables	(82,569.63)	(19,242.48)
Trade and other payables	3,92,831.23	2,511.59
Cash generated from operation (A)	**3,31,740.54**	**(6,570.38)**
B. Cashflow from Investing acitivities:		
Purchase of fixed assets	(1,206.06)	(1,342.32)
Capital Work-in-progress	(1,324.39)	(64.42)
Sale of Fixed Assets	59.18	105.15
Interest received	2,032.89	432.04
Bank Deposits not considered as Cash and Cash Equivalents (net)	(1,70,462.16)	(2,220.81)
Net Cash from investing operation (B)	**(1,70,900.55)**	**(3,090.36)**
C. Cashflow from financing activities:		
Repayment of Long Term Borrowings	(3,403.53)	-
Interest paid on Long Term Borrowings	(2,596.47)	-
Proceeds from Short Term Borrowings	10,368.69	
Interest paid on Short Term Borrowings	(346.35)	(157.86)
Net Cash from financing operation (C)	**4,022.35**	**(157.86)**
D. Net Increase in Cash & Cash		
Equivalent (A)+(B)+(C)	1,64,862.34	(9,818.60)
Cash and cash equivalent at the beginning of the year	12,912.30	22,730.90
Cash and cash equivalent at the end of the year	**1,77,774.64**	**12,912.30**

For and on behalf of the Board of Directors

As per our report of even date

Sd/-
S V Rambabu
Director (Finance & Commercial)
& Chief Financial Officer

Sd/-
Cmde Hemant Khatri, IN (Retd)
Chairman & Managing Director

Sd/-
For Rao & Kumar
Chartered Accountants
[Firm Reg. No. 003089S]

Sd/-
Inaitula Baig
Company Secretary

Sd/-
CA C M Raviprasad
(Designated Partner)
Membership No. 211322
UDIN: 24211322BKBUJY8722

Place : Visakhapatnam
Date : 10 June 2024

SCHEDULE OF NET EXPENDITURE ON TOWNSHIP, RESIDENTIAL QUARTERS AND OTHER SOCIAL OVERHEADS FORMING PART OF THE PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2024 (₹ in lakhs)

Description	2023-24			2022-23		
	Details	Details	Total	Details	Details	Total
EXPENDITURE ON TOWNSHIP						
AND RESIDENTIAL QUARTERS						
Administration & Maintenance:						
Salaries, Wages & Other Benefits	333.50			480.93		
Housing Estate Site Rent	19.16			18.80		
Property Tax on Residential Buildings	1.15			1.30		
Electricity and Water Charges	147.25			168.24		
Repairs and Maintenance	165.77			332.69		
Colony Security	180.93			176.56		
Miscellaneous Expenditure	3.45	851.22		0.60	1179.12	
Depreciation		24.84			8.90	
		876.06			1188.02	
Less: Income-Rent	227.89			177.54		
Electricity and Water Charges	96.32	324.21	551.86	80.45	257.99	930.03
Expenditure on Social Overheads:						
On Medical facilities		448.67			458.04	
On Subsidised Canteen	86.52			60.76		
On Subsidised lunch	105.28	191.80		104.59	165.35	
			640.46			623.38
			1192.32			1553.41
Expenditure on Public Relations and						
Publicity:						
Salaries			9.18			8.83
Publicity			29.48			9.63
			38.65			18.46

NOTES:

1. Interest on capital outlay on Township and Residential quarters and for providing other Social Amenities (original cost of ₹ 830.02 lakhs written down value ₹ 310.41 lakhs as on 31.03.2024) has not been taken into account since this has been finalised out of Equity Share Capital except for an amount of 0.45 lakhs out of grant of Andhra Pradesh in respect of Gandhigram High School.
2. The figures of Township Expenditure and Income have been collected only to the extent practicable from the accounts of the company. The expenditure has been in the individual primary heads in the Profit and Loss Account.
3. Previous year's figures have been recast wherever necessary.

For and on behalf of the Board of Directors

Sd/-	Sd/-	Sd/-
Inaitula Baig	**S V Rambabu**	**Cmde Hemant Khatri, IN (Retd)**
Company Secretary	Director (Finance & Commercial) & Chief Financial Officer	Chairman & Managing Director

Place : Visakhapatnam
Date : 10 June 2024

CAPITAL OUTLAY ON TOWNSHIP RESIDENTIAL QUARTERS FOR PROVIDING SOCIAL AMENITIES

(₹ in lakhs)

PARTICULARS	GROSS BLOCK				DEPRECIATION				NET BLOCK	
	As on 31.03.2023	Additions during the year	Sales/ Adjustment during the year	As on 31.03.2024	Upto 31.03.2023	For the Year	On sales/ Adjustment for the year	Upto 31.03.2024	As on 31.03.2024	As on 31.03.2023
Land	1.72	-	-	1.72	-	-	-	-	1.72	1.72
Buildings	558.63	184.59	-	743.22	414.13	24.84	-	438.97	304.25	207.42
Roads & compound walls etc.	41.98	-	-	41.98	39.88	-	-	39.88	2.10	2.10
Electrical Installations	18.41	-	-	18.41	17.48	-	-	17.48	0.93	0.93
Hospital Equipment	3.45	-	-	3.45	3.45	-	-	3.45	-	-
Motor Vehicles	21.24	-	-	21.24	19.83	-	-	19.83	1.41	1.41
Total	573.61	184.59	-	830.02	485.87	24.84	-	519.61	310.41	213.58
Previous Year	573.61	71.82	-	645.43	485.87	8.90	-	494.77	150.66	87.74

For and on behalf of the Board of Directors

Sd/-
Inaitula Baig
Company Secretary

Sd/-
S V Rambabu
Director (Finance & Commercial) & Chief Financial Officer

Sd/-
Cmde Hemant Khatri, IN (Retd)
Chairman & Managing Director

Place : Visakhapatnam
Date : 10 June 2024

Financial Position of the Company

(₹. in Crores)

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
BALANCE SHEET:										
EQUITY & LIABILITIES										
Shareholders' funds										
Share Capital	301.99	301.99	301.99	301.99	301.99	301.99	301.99	301.99	301.99	301.99
Reserves and Surplus	(1325.28)	(1306.27)	(1252.50)	(1231.51)	(1195.27)	(1182.24)	(1196.24)	(1145.47)	(1080.24)	(961.42)
Capital Grant	-	-	200.00	310.09	316.20	312.63	299.09	296.17	299.31	308.16
Non-current Liabilities										
Long term borrowings	372.21	372.21	372.21	372.21	541.21	541.21	541.21	541.21	541.21	507.18
Other long term liabilities	90.45	73.00	508.19	407.73	310.71	303.03	302.47	291.03	277.53	257.10
Long term provisions	97.36	93.43	87.45	84.56	71.81	84.89	68.09	72.82	69.73	65.91
Current Liabilities										
Short term borrowings	88.43	107.45	129.39	194.91	91.70	1.69	-	66.07	-	103.69
Trade payables	199.08	191.18	196.78	190.60	267.44	273.69	207.71	337.63	446.84	632.36
Other current liabilities	1000.73	1060.86	225.61	316.74	537.97	663.06	733.96	538.51	537.69	4271.23
Short term provisions	180.49	184.42	149.61	126.27	106.62	97.21	82.44	76.91	89.29	88.72
Total	**1005.46**	**1078.27**	**918.73**	**1073.59**	**1350.38**	**1397.16**	**1340.72**	**1376.87**	**1483.35**	**5574.92**
ASSETS										
Non-current assets:										
Fixed assets - Tangible	66.92	60.58	53.83	130.77	127.17	127.06	123.81	115.81	117.07	123.39
- Intangible	0.13	0.09	0.29	0.027	0.01	-	-	-	0.42	11.59
- Capital work in progress	3.21	2.51	1.13	30.27	34.34	26.52	11.30	12.67	13.31	8.07
Long term loans and advances	64.38	69.34	74.08	75.02	81.86	77.13	135.92	150.93	174.17	91.92
Other non-current assets	58.09	39.98	39.98	39.98	26.01	50.53	17.42	18.69	21.89	45.31
Current Assets										
Inventories	142.21	299.39	83.98	77.46	54.33	113.87	54.91	61.17	55.54	74.70
Trade receivables	132.18	227.02	117.71	176.17	276.44	393.51	329.13	263.29	341.18	431.63
Cash & cash equivalents	398.16	202.49	230.76	186.19	265.73	130.68	220.76	296.48	205.74	3557.37
Short term loans and advances	89.73	38.83	62.23	58.19	76.16	126.42	131.75	232.31	332.59	487.73
Other current assets	50.45	138.05	254.74	299.21	408.33	351.44	315.72	225.52	221.44	743.21
Total	**1005.46**	**1078.28**	**918.73**	**1073.29**	**1350.38**	**1397.16**	**1340.72**	**1376.87**	**1483.35**	**5574.92**
Net Worth	**(1023.29)**	**(1004.28)**	**(750.51)**	**(619.43)**	**(577.08)**	**(567.62)**	**(595.16)**	**(547.31)**	**(478.94)**	**(351.27)**

*Net Worth = Paid up Capital+Reserves and Surplus+Capital grant

Financial Performance of the Company

(₹. in Crores)

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
PROFIT AND LOSS ACCOUNT:										
Income:										
Shipbuilding	128.67	366.36	477.43	307.33	150.74	273.06	271.36	613.15	653.6	736.11
Ship repairs	62.84	142.58	139.92	146.26	126.99	97.44	199.83	131.58	315.75	161.92
Retrofit	102.65	84.36	11.70	191.19	317.18	203.04	6.76	10.52	134.03	514.87
Other Income	28.85	63.78	21.04	6.89	10.63	21.49	9.51	7.06	15.08	166.38
Total	**323.01**	**657.08**	**650.09**	**651.67**	**605.54**	**595.03**	**487.46**	**762.31**	**1118.46**	**1579.28**
Expenditure:										
Materials	133.68	245.96	366.3	197.94	152.65	192.44	168.97	421.42	522.63	716.77
Direct Expenses	106.1	140.23	62.23	126.22	169.14	156.44	140.64	110.60	284.21	389.09
Pay & Benefits	160.47	141.99	137.22	129.49	113.95	130.88	116.54	117.74	121.04	126.15
Taxes and Duties	12.65	8.52	10.96	61.24	59.06	78.57	84.67	27.43	30.44	39.58
Other Expenses	31.58	37.70	34.57	40.37	34.27	35.74	33.86	34.66	44.15	48.23
Provisions and Losses	26.88	46.18	(40.43)	0.62	(17.68)	(37.93)	(4.06)	5.11	13.06	63.06
Prior period Adjustments	0.25	(3.48)	(0.57)	(1.39)	(2.30)	(0.36)	0.15	(13.79)	15.97	(2.62)
Extraordinary & Exceptional items	38.25	-	4.76	55.70	42.48	16.98	21.81	(19.23)	(1.23)	(0.70)
Transfers	(3.06)	-	-	-	-	-	-	-	-	-
Total	**506.80**	**617.10**	**575.04**	**610.19**	**551.57**	**572.76**	**562.58**	**683.94**	**1030.27**	**1379.56**
Profit / (Loss) before interest,	(183.79)	39.98	75.05	41.48	53.97	22.27	(75.12)	78.37	88.19	199.72
Depreciation	6.80	6.98	6.28	4.76	4.75	4.37	4.32	4.06	3.57	3.85
Interest	12.25	14.00	15.00	15.73	12.99	4.87	5.46	23.54	19.39	22.95
Profit / (Loss) before tax	(202.84)	19.00	53.77	20.99	36.24	13.03	(84.90)	50.77	65.23	172.92
Income Tax	-	-	0.83	1.35	-	-	-	7.29	12.94	-
MAT credit entitlement	-	-	(0.83)	(1.35)	-	-	-	(7.29)	(12.94)	-
Deferred Tax (asset) / liability	-	-	-	-	-	-	(70.90)	-	-	-
MAT - Credit Reversal	-	-	-	-	-	-	-	-	-	54.10
Net Profit / (Loss)	(202.84)	19.00	53.77	20.99	36.24	13.03	(14.00)	50.77	65.23	118.82
Profit & Loss Appropriation	5.07	-	-	-	-	-	-	-	-	-
Cumulative Profit / (Loss)	**(1325.28)**	**(1306.27)**	**(1252.50)**	**(1231.51)**	**(1195.27)**	**(1182.24)**	**(1196.24)**	**(1145.47)**	**(1080.24)**	**(961.42)**

Shipbuilding Projects – List of 200 Ships

Sl	Work Order No.	Name of the Ship / Name of the Owner	DWT/ Type of Ships	Date of Keel Laying	Date of Launching/ Floating	Date of Delivery
1	101	"Jalausha" The Scindia Steam Navigation Co. Ltd.,	8,179	22-06-1946	14-03-1948	26-10-1948
2	102	"Jalaprabha" The Scindia Steam Navigation Co. Ltd.,	8,179	22-08-1946	20-11-1948	07-04-1949
3	109	"Kutubtari" (Passenger Ferry) The Scindia Steam Navigation Co Ltd.,	-	23-05-1947	18-12-1948	19-05-1949
4	103	"Jalaprakash" The Scindia Steam Navigation Co. Ltd.,	8,138	27-05-1948	08-08-1949	20-12-1949
5	104	"Jalapankhi" The Scindia Steam Navigation Co. Ltd	8,137	07-10-1949	06-12-1949	04-04-1950
6	105	"Jalapadma" The Scindia Steam Navigation Co. Ltd.,	8,137	26-01-1950	14-09-1950	18-01-1951
7	106	"Jalapalaka" The Scindia Steam Navigation Co. Ltd.,	8,141	26-01-1950	27-12-1950	03-04-1951
8	107	"Bharatmitra" The Bharat Line Ltd.	8,134	28-09-1950	26-03-1951	02-07-1951
9	108	"Jagrani" The Great Eastern shipping Company Ltd.	8,125	09-05-1951	15-12-1951	09-06-1952
10	111	"Jalapratap" The Scindia Steam Navigation Co. Ltd.,	8,125	09-05-1951	27-02-1952	09-08-1952
11	112	"Jalapushpa" The Scindia Steam Navigation Co. Ltd.,	8,087	26-12-1951	09-07-1952	17-10-1952
12	114	"Bharatratna" The Bharat Line Limited	8.134	21-07-1952	26-08-1953	15-07-1954
13	115	"Jalaputra" The Scindia Steam Navigation Co. Ltd.,	8,114	21-07-1952	09-11-1953	19-08-1954
14	116	"Jalavihar" The Scindia Steam Navigation Co., Ltd.,	7,248	01-12-1953	16-08-1954	22-06-1955
15	117	"Jalavijaya" The Scindia Steam Navigation Co., Ltd.,	7,311	30-09-1953	26-03-1955	29-12-1955
16	119	"Jalavishnu" The Scindia Steam Navigation Co. Ltd	7,322	16-12-1953	02-11-1955	23-05-1956
17	118	"State of Kutch" The Eastern Shipping Corporation Ltd.	8,253	02-09-1954	29-03-1956	25-11-1956
18	124	"Adyar" Madras Port Trust	(Tug)	27-09-1954	31-12-1955	25-09-1957
19	135	"Andamans" Ministry of Home Affairs	Passenger cum Cargo Vessel	10-08-1955	25-07-1956	04-12-1957
20	120	"State of Orissa" The Eastern Shipping Corporation Ltd.,	8,253	08-12-1955	16-02-1957	31-12-1957
21	123	"Vidyut" Land Customs Department	Motor Launch	19-10-1953	18-08-1954	18-03-1958
22	121	"Jalavikram" The Scindia Steam Navigation Co., Ltd	7.312	16-04-1956	29-07-1957	26-03-1958
23	122	"Jalaveera" The Scindia Steam Navigation Co., Ltd.,	7,312	07-08-1956	22-11-1957	11-07-1958
24	139	"Jagmitra" The Great Eastern Shipping Company Ltd.,	6.391	31-08-1957	05-07-1958	10-06-1959

Sl	Work Order No.	Name of the Ship / Name of the Owner	DWT/ Type of Ships	Date of Keel Laying	Date of Launching/ Floating	Date of Delivery
25	142	"Indian Industry" The India Steamship Company Ltd.,	6,419	07-12-1957	12-12-1958	27-10-1959
26	134	"Dhruvak" Indian Navy	Mooring Vessel	27-01-1956	16-07-1958	16-11-1959
27	137	"Jayalakshmi" New Dholera Steamships Limited	5,405	22-08-1957	22-04-1959	27-01-1960
28	145	"State of Uttar Pradesh" The Eastern Shipping Corporation Ltd.,	9,632	03-10-1959	31-12-1959	16-01-1961
29	125	"R.S.V. Haldia" Calcutta Port Commissioners	(Survey Vessel)	16-11-1956	11-06-1960	25-03-1961
30	148	"State of Rajasthan" The Eastern Shipping Corporation Ltd.,	9,644	22-01-1959	29-04-1960	18-05-1961
31	146	"Vishvanidhi" The Western Shipping Corporation of India Ltd.,	9,666	11-05-1959	06-09-1960	02-10-1961
32	147	"State of Punjab" The Shipping Corporation of India Ltd.,	12,557	22-12-1959	16-04-1961	06-04-1962
33	149	"Vishva Shanti" The Shipping Corporation of India Ltd.,	12,606	29-09-1960	25-01-1961	14-09-1962
34	150	"Vishva Prem" The Shipping Corporation of India Ltd.,	12,565	27-08-1960	20-12-1961	28-01-1963
35	151	"Vishva Maya" The Shipping Corporation of India Ltd.,	12,577	22-09-1960	06-04-1962	30-04-1963
36	152	"Vishva Mangal" The Shipping Corporation of India Ltd.,	12,608	05-05-1961	17-08-1962	23-09-1963
37	153	"Jala Kala" The Scindia Steam Navigation Co., Ltd.,	12,913	12-10-1961	29-03-1963	12-11-1964
38	136	"Darshak" Indian Navy	(Survey Vessel)	14-10-1957	02-11-1959	28-12-1964
39	154	"State of Madhya Pradesh" The Shipping Corporation of India Ltd.,	12,873	08-01-1962	15-10-1963	04-05-1965
40	CAP/LB/ 596	"Rohini" Hindustan Shipyard Limited	(Launch)	-	-	20-08-1965
41	155	"Jala Kendra" The Scindia Stea Navigation Co., Ltd.,	12,947	24-05-1962	16-04-1964	29-01-1966
42	156	"State of West Bengal" The Shipping Corporation of India Ltd.,	12,915	06-09-1962	05-12-1964	31-03-1966
43	157	"Jalakanta" The Scindia Steam Navigation Co., Ltd.,	12,912	26-04-1963	01-07-1965	02-08-1966
44	158	"State of Mysore" The Shipping Corporation of India Ltd.,	12,923	13-10-1963	09-12-1965	11-10-1966
45	159	"Vishva Tej" The Shipping Corporation of India Ltd.,	12,886	04-05-1964	01-10-1966	02-10-1967
46	160	"Vishva Tirth" The Shipping Corporation of India Ltd.,	12,886	08-01-1965	28-12-1966	03-12-1967
47	161	"Vishva Seva" The Shipping Corporation of India Ltd.,	12,959	28-03-1965	26-04-1967	02-03-1968
48	162	"Vishva Siddhi" The Shipping Corporation of India Ltd.,	12,972	24-12-1965	15-11-1967	12-09-1968
49	163	"Vishva Bhakti" The Shipping Corporation of India Ltd.,	12,937	23-01-1968	15-04-1968	29-01-1969
50	164	"Vishva Shoba" The Shipping Corporation of India Ltd.,	12,931	13-02-1967	24-09-1968	11-05-1969
51	165	"Vishva Shakti" The Shipping Corporation of India Ltd.,	12,900	19-05-1967	20-03-1969	17-12-1969
52	166	"Vishva Dharma" The Shipping Corporation of India Ltd.,	12,852	22-11-1967	08-10-1969	20-04-1970

Sl	Work Order No.	Name of the Ship / Name of the Owner	DWT/ Type of Ships	Date of Keel Laying	Date of Launching/ Floating	Date of Delivery
53	167	"Vishva Vikram" The Shipping Corporation of India Ltd.,	12,881	06-06-1968	09-02-1970	12-09-1970
54	VGC 15	"Shanti" The Visakhapatnam Port Trust	Launch	12-03-1970	14-12-1970	31-12-1970
55	168	"Vishva Darshan" The Shipping Corporation of India Ltd.,	12,883	16-12-1968	20-07-1970	02-07-1971
56	VGC 16	"Walchand" Hindustan Shipyard Limited	(Landing Craft)	01-05-1971	14-07-1971	30-09-1971
57	169	"Vishva Nayak" The Shipping Corporation of India Ltd.,	12,881	26-06-1969	30-11-1970	22-10-1971
58	181	"T.S. Rajendra" The Directorate General of Shipping	(Training Ship)	20-10-1969	25-04-1971	27-03-1972
59	151451	"Bombay Duck-II" The Visakhapatnam Port Trust	(Dredger)	27-08-1971	12-07-1972	11-02-1973
60	171	"Vishva Karuna" The Shipping Corporation of India Ltd.,	13,967	26-08-1970	02-11-1971	02-03-1973
61	170	"Vishva Yash" The Shipping Corporation of India Ltd.,	13,986	18-03-1970	17-03-1972	18-05-1973
62	172	"Vishva Mamta" The Shipping Corporation of India Ltd.,	13,971	23-12-1970	23-08-1972	16-10-1973
63	182	"Vishva Bandan" The Shipping Corporation of India Ltd.,	13,765	30-06-1971	06-03-1973	04-03-1974
64	183	Vishva Madhuri" The Shipping Corporation of India Ltd.,	13,762	25-11-1971	17-08-1973	16-08-1974
65	184	"Indian Endurance" India Steam Ship Company Ltd.,	14,197	23-09-1972	26-01-1974	16-03-1975
66	171002	"Jag Doot" The Great Eastern Shipping Company Ltd.,	21,298	11-09-1972	22-06-1974	23-03-1975
67	171001	"Jagat Priya" Dempo Stemships Ltd.,	21,393	30-08-1973	03-10-1974	30-11-1975
68	191017	"Sagarika-1" Oil & Natural Gas Commission	(Supply cum Crew Vessel)	05-04-1974	07-08-1975	28-02-1976
69	171003	"Jag Dhir" The Great Eastern Shipping Company Ltd.,	21,383	28-01-1974	14-03-1975	20-03-1976
70	191018	"Sagarika-2" Oil & Natural Gas Commission	(Supply cum Crew Vessel)	18-12-1974	30-11-1975	30-03-1976
71	171004	"Jag Dharma" The Great Eastern Shipping Company Ltd.,	21,420	26-06-1974	24-07-1975	06-09-1976
72	185	"Indian Explorer" India Steam Ship Company Ltd.	14,089	07-10-1974	17-11-1975	30-10-1976
73	171007	"Jag Deesh" The Great Eastern Shipping Company Ltd.	21,406	16-03-1975	30-03-1976	12-03-1977
74	171006	"Damodar Ganga" Damodar Bulk Carriers Ltd.	21,365	26-07-1975	24-10-1976	25-06-1977
75	171008	"Indian Grace" India Steam Ship Company Ltd.	21,283	21-11-1975	23-12-1976	29-03-1978
76	171009	"Indian Glory" Indian Steam Ship Company Ltd.	21,344	26-02-1976	04-08-1977	27-10-1978
77	171010	"Jala Godavari" The Scindia Steam Navigation Company Ltd.	20,914	02-07-1976	16-03-1978	16-04-1979
78	171011	"Jalagovind" The Scindia Steam Navigation Company Ltd,	20,868	25-10-1976	03-11-1978	05-12-1979
79	171012	"Jalagopal" The Scindia Steam Navigation Company Ltd.	20,850	12-04-1977	11-07-1979	11-09-1980

Sl	Work Order No.	Name of the Ship / Name of the Owner	DWT/ Type of Ships	Date of Keel Laying	Date of Launching/ Floating	Date of Delivery
80	171013	"Jalagouri" The Scindia Steam Navigation Company Ltd.	20854	25-10-1977	01-12-1979	27-03-1981
81	531090	"Tenneti" Hindustan Shipyard Ltd.	(Landing Craft)	29-10-1980	06-05-1981	29-09-1981
82	171014	"State of Haryana" The Shipping Corporation of India Ltd.	16,700	19-03-1979	27-07-1980	16-06-1983
83	1121	"Nand Rati" 27000 DWT Bulk Carrier Ltd., for ESSAR	26,710	09-03-1981	30-01-1983	16-07-1984
84	171015	"State of Gujarat" The shipping Corporation of India Ltd.	16,789	30-05-1979	03-06-1981	12-12-1984
85	1151	"Samudrika-4" OPSSV Oil & Natural Gas Commission	1,231	22-04-1984	24-11-1984	09-12-1985
86	1152	"Samudrika-5" OPSSV Oil & Natural Gas Commission	1,240	22-05-1984	10-03-1985	19-03-1986
87	1122	"Lok Maheswari" Bulk Carrier, SDFC / Moghul Line Ltd.	26,728	03-10-1981	20-08-1983	31-03-1986
88	1183	EC type well platform for ONGC	-	-	-	19-05-1986
89	1153	"Samudrika – 6" OPSSV Oil & Natural Gas Commission	1,240	12-08-1984	29-01-1986	24-09-1986
90	171016	"State of Orissa" The Shipping Corporation of India Ltd.	16,806	05-12-1979	10-01-1982	08-07-1986
91	1182	EB type well platform for ONGC	-	-	-	05-12-1986
92	1120	"Prabhu Daya" Cargo Ship for Tolani Shipping Company	26,713	04-02-1983	25-11-1984	02-03-1987
93	1154	"Samudrika-7" OPSSV Oil & Natural Gas Commission	1,242	12-08-1984	23-06-1986	28-05-1987
94	1181	"Sagar Bhushan" (Drill Ship) Oil & Natural Gas Commission	9,113	12-08-1984	18-08-1985	25-08-1987
95	1184	IE type well platform for ONGC	-	-	-	15-08-1988
96	1123	"Lok Rajeswari" The Shipping Corporation of India Ltd.	26,639	05-03-1982	16-07-1987	27-10-1988
97	1185	IL type well platform for ONGC	-	-	-	10-02-1989
98	1155	" Mundeswari" – C.I.W.C	825 (Barge)	01-08-1987	27-10-1988	14-01-1989
99	1156	" Manjari" – C.I.W.C	825 (Barge)	01-08-1987	10-11-1988	30-01-1989
100	1157	" Mahanadi" – C.I.W.C	825 (Barge)	01-08-1987	27-10-1988	14-01-1989
101	1158	" Mandakini" – C.I.W.C	825 (Barge)	01-08-1987	10-11-1988	30-01-1989
102	1159	" Matla" – C.I.W.C	825 (Barge)	01-08-1987	10-01-1989	30-02-1989
103	1160	" Argo" – C.I.W.C	825 (Barge)	01-08-1987	07-02-1989	03-03-1989
104	1128	"Lok Prakash" The Shipping Corporation of India Ltd.	26,790	19-07-1984	24-03-1985	12-04-1989
105	1187	WA type Well Platform for ONGC	-	-	-	24-05-1989
106	1188	WB type Well Platform for ONGC	-	-	-	17-02-1990
107	1129	"Lok Prem" The Shipping Corporation of India Ltd.	26,714	30-03-1985	29-05-1987	23-02-1990

Sl	Work Order No.	Name of the Ship / Name of the Owner	DWT/ Type of Ships	Date of Keel Laying	Date of Launching/ Floating	Date of Delivery
108	1192	PD type Platform (Panna) for ONGC	-	-	-	18-05-1990
109	1161	"INS Savitri" OPV, Indian Navy	OPV	25-06-1988	23-05-1989	16-11-1990
110	1191	PB type Platform (Panna) for ONGC	-	-	-	26-02-1991
111	1193	PE type Platform (Panna) for ONGC	-	-	-	30-04-1991
112	1165	"INS Gharial" GRSE / Indian Navy	LSTL	30-11-1989	01-04-1991	02-05-1991
113	1162	"INS Sarayu" OPV, Indian Navy	OPV	25-06-1988	16-01-1989	04-10-1991
114	1163	"INS Sharada" Indian Navy	OPV	16-06-1989	22-08-1990	16-12-1992
115	11100	RV-17 type Platforms (Ravva) for ONGC	-	-	-	04-03-1993
116	1130	"Lok Pratap" The Shipping Corporation of India Ltd.	26,718	28-08-1985	31-07-1988	28-06-1993
117	1164	"INS Sujata" OPV, Indian Navy	OPV	16-06-1989	23-10-1991	03-11-1993
118	1199	RV-10 type Platforms (Ravva) for ONGC	-	-	-	03-02-1994
119	1166	"Ambica" HSD Oiler Indian Navy	1,000	01-10-1993	10-12-1994	23-01-1995
120	1131	"Maharashtra" The Shipping Corporation of India Ltd.	42,750 DWT (Bulker)	18-09-1986	23-09-1992	06-01-1996
121	1167	"Swatantra" The Visakhapatnam Port Trust	30 T.B.P Tug	10-09-1994	29-03-1997	12-09-1997
122	1132	"M.V. Goa" The Shipping Corporation of India Ltd.	42,750 DWT (Bulker)	20-11-1994	22-03-1996	15-01-1998
123	11101	M.V. Swaraj Dweep – A & N Administration	1200 Passengercum-Cargo Vessel	22-03-1994	11-12-1996	09-12-1999
124	1168	"Mahatma" – The Visakhapatnam Port Trust	50T B.P. Tug	05-07-1998	22-03-1999	17-01-2000
125	1169	"Sardar Patel" The Visakhapatnam Port Trust	50T B.P. Tug	05-07-1998	22-03-1999	27-05-2000
126	1135	"M.V.Tamil Nadu" The Shipping Corporation of India Ltd.	42,750 DWT (Bulker)	13-04-1997	21-10-1998	15-09-2000
127	11103	"M.V. RANGAT" – A & N Administration	100 Passenger Vessel	30-09-1999	27-10-2000	16-10-2001
128	11104	M.V. BARATANG" – A & N Administration	100 Passenger Vessel	30-09-1999	27-10-2000	17-01-2002
129	1174	"M.T KABINI" – New Mangalore Port Trust	50T B.P. Tug	17-08-1999	19-04-2001	03-08-2002
130	1175	"I.N.S GAJ" - ATVP H.Q (Indian Navy)	25T B.P Tug	18-01-2000	31-08-2001	04-10-2002
131	1172	"M.T. TIRACOL - II" – Marmugao Port Trust	45T B.P. Tug	11-10-1999	15-11-2001	31-03-2003
132	11105	"M.V. CHOULDAR" – A & N Administration	100 Passenger Vessel	10-11-1999	05-01-2001	10-11-2003
133	1173	"M.T. CHAPORA - II" – Marmugao Port Trust	45T B.P. Tug	11-10-1999	25-01-2002	24-12-2003
134	11106	"M.V. TEAL" – A & N Administration	100 Passenger Vessel	10-11-1999	05-01-2001	29-01-2004
135	11107	"M.V. Jolly Buoy" – A & N Administration	100 Passenger Vessel	18-11-1999	23-04-2001	20-05-2004

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136	1177	"F.C Ravi B" –M/s Sarat Chatterjee & Co.	17.5 Tons Floating Crane	29-02-2000	05-09-2003	09-05-2004
137	11108	"M.V. Wandoor" – A & N Administration	100 Passenger Vessel	18-11-1999	23-04-2001	15-07-2004
138	11120	FRP Launch – Visakhapatnam Port Trust	Launch			02-01-2005
139	11109	"M.V. Hut Bay" – A & N Administration	100 Passenger Vessel	08-12-1999	06-10-2002	11-02-2005
140	11113	"G.H.D. Sagar Durga" – Visakhapatnam Port Trust	500 M3 Dredger	30-09-1999	05-09-2003	09-02-2005
141	11126	1st. Barge for A & N Administration	10 x 8 x 2 Meters	-	-	02-02-2005
142	11127	2nd Barge for A & N Administration	10 x 8 x 2 Meters	-	-	02-02-2005
143	11128	3rd Barge for A & N Administration	10 x 8 x 2 Meters	-	-	02-02-2005
144	11129	4th Barge for A & N Administration	10 x 8 x 2 Meters	-	-	08-02-2005
145	11130	5th Barge for A & N Administration	10 x 8 x 2 Meters	-	-	11-02-2005
146	11131	6th Barge for A & N Administration	10 x 8 x 2 Meters	-	-	08-02-2005
147	11110	"M.V. Strait Island" A & N Administration	100 Passenger Vessel	08-12-1999	11-01-2003	20-05-2005
148	1178	"M.V.Jhansi Rani for Visakhapatnam Port Trust	50 T B.P.Tug	03-11-2000	17-06-2003	01-09-2005
149	11119	ORV Sagar Manjusha, National Institute of Ocean Technology	Buoy Tender cum Research vessel	23-12-2004	03-11-2005	14-06-2006
150	11132	M.L.Radha Nagar for A & N. Admin.	Utility Launch	-	-	18-07-2006
151	11133	M.L Uttava for A & N Admin.	Utility Launch	-	-	18-07-2006
152	11134	M.L.Nimbutala for A & N Admin.	Utility Launch	-	-	02-11-2006
153	11135	M.L.Nilambar for A & N Admin.	Utility Launch	-	-	02-11-2006
154	11115	M.V.Good Providence, for GML, Chennai	30,000 DWT Bulk carrier	29-07-2005	22-01-2007	31-05-2007
155	11116	M.V. Good Princes, for GML, Chennai.	30,000 DWT Bulk carrier	18-01-2006	16-05-2007	23-01-2008
156	11117	M.V.Good Pacific, for GML, Chennai	30,000 DWT Bulk carrier	02-01-2007	03-01-2008	07-05-2008
157	11102	M.V.Kavaratti, for UTL Administration	700 Passengers-160 T Cargo vessel	21-10-2000	14-02-2005	27-06-2008
158	11111	"M.V. Bambooka" for A & N Administration	150 Passenger Vessel	08-12-1999	14-06-2004	06-11-2008
159	11112	"M.V. North Passage for A & N Admin.	150 Passenger Vessel	08-12-1999	14-06-2004	06-11-2008

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160	1179	M.V. Jal Sudhak, for VPT	Oil recovery and pollution control vessel	18-10-2003	15-10-2008	27-04-2009
161	11118	M.V. Good Pilgrims for GML, Chennai	30,000 DWT Bulk carrier	18-12-2007	14-11-2008	10-08-2009
162	11159	M.T Iswari, for NMPT	32-T. Bollard Pull tug	20-01-2007	05-06-2008	17-08-2009
163	11136	M.V. Good Pride for GML, Chennai	53,000 DWT Diamond series Bulk carrier	09-01-2008	23-03-2009	12-04-2010
164	11137	M.V.Good Precedent for GML, Chennai	53,000 DWT Bulk carrier	21-03-2009	29-03-2010	05-02-2011
165	11160	Mr. A.W. Delima for VPT	50T Bollard pull Tug	21-03-2009	14-07-2010	30-12-2011
166	11154	Rani Abbakka for Indian Coast Guard	Inshore Patrol Vessel	25-06-2007	28-05-2009	05-01-2012
167	11138	M.V. Good Trade for GML, Chennai	53,000 DWT Bulk Carrier	31-03-2010	31-03-2011	17-02-2012
168	11161	Col. H. Cart Wright Reid for Visakhapatnam Port Trust, Visakhapatnam	50-T Bollard pull Tug	21-03-2009	04-11-2010	10-08-2012
169	11155	Rani Avanti Bai for Indian Coast Guard	Inshore Patrol Vessel	25-06-2007	28-05-2009	08-05-2013
170	11139	M.V. Good Day for GML	53000 DWT Bulk Carrier	30-12-2010	12-06-2012	29-07-2013
171	11163	"DHIRAJ" for Indian Navy	50T Bollard Pull Tug	27-12-2010	03-08-2013	24-12-2013
172	11164	"SAHAS" for Indian Navy	50T Bollard Pull Tug	05-03-2011	03-08-2013	24-12-2013
173	11162	"HIMMAT" for Indian Navy	50T BP Tug	27-12-2010	03-08-2013	31-03-2014
174	11156	Rani Durgavathi for Indian Coast Guard	IPV	07-01-2009	15-05-2010	01-06-2015
175	11176	SAHAYAK (VC 11176) for Indian Navy	25 T BP Tug	07-05-2015	25-07-2015	27-01-2016
176	11175	BALWAN (VC 11175) for Indian Navy	25 T BP Tug	07-05-2015	25-07-2015	30-01-2016
177	11157	Rani Gaidinliu for Indian Coast Guard	IPV	29-09-2009	06-11-2010	14-09-2016
178	11177	“Buland”(VC 11177) for Indian Navy	25T BP Tug	11-04-2015	23-04-2016	15-11-2016
179	11173	“Jyesta” (VC 11173) for Kandla Pot Trust	50T BP Tug	04-01-2012	23-04-2016	29-12-2016
180	11158	Rani Rashmoni for Indian Coast Guard (VC 11158)	IPV	29-09-2009	18-06-2011	25-05-2018
181	11174	Krittika (VC 11174) for Deendayal Port Trust	50T BP Tug	04-01-2012	23-04-2016	20-09-2018
182	11179	Abhishek (VC11179) for Indian Navy	10T BP Tug	16-09-2017	20-09-2018	11-03-2019
183	11181	Aja (VC 11181) for Indian Navy	10T BP Tug	18-08-2017	20-09-2018	11-03-2019
184	11186	Pontoon for DGNP(V)	Pontoon	01-06-2018	26-03-2019	29-03-2019

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185	11187	Pontoon for DGNP(V)	Pontoon	01-06-2018	26-03-2019	29-03-2019
186	11182	Bahadur (VC 11182) for Indian Navy	10T BP Tug	18-08-2017	20-09-2018	30-03-2019
187	11183	Avatar (VC 11183) for Indian Navy	10 T BP Tug	16-09-2017	20-09-2018	12-07-2019
188	11188	Pontoon (VC 11188) to DGNP(V)	Pontoon	01-06-2018	23-07-2019	26-07-2019
189	11189	Pontoon (VC 11189) to DGNP(V)	Pontoon	01-06-2018	23-07-2019	26-07-2019
190	11180	Atal (VC 11180) for Indian Navy	10 T BP Tug	16-09-2017	20-09-2018	21-11-2019
191	11178	Ananta (VC 11178) for Indian Navy	10 T BP Tug	16-09-2017	20-09-2018	27-11-2019
192	11140	M.V. Good Light (VC 11140) for GML, Chennai	53000 DWT Diamond series Bulk Carrier	30-12-2010	14-06-2014	22-02-2020
193	11184	INS Dhruv (VC11184)	OSS	30-06-2014	25-04-2016	31-10-2020
194	11196	Flap Gate "Varuna Gate"	Flap Gate	22-01-2020	31-10-2020	22-12-2020
195	11197	Flap Gate "Surya Gate"	Flap Gate	05-06-2020	24-01-2021	27-01-2021
196	11198	Flap Gate "Matsya Gate"	Flap Gate	18-07-2020	16-07-2021	19-07-2021
197	11193	Veeran for Indian Navy	50T BP Tug	15-11-2019	31-10-2020	22-10-2021
198	11192	Balram for Indian Navy	50T BP Tug	15-11-2019	31-10-2020	30-10-2021
199	11195	Balraj for Indian Navy	50T BP Tug	27-12-2019	31-10-2020	31-12-2021
200	11194	Balbir for Indian Navy	50T BP Tug	27-12-2019	31-10-2020	25-01-2022

Notes

Reform with Intent

Perform with Integrity

Transform with Intensity

Inform with Importance

AWARDS & RECOGNITIONS

2023 & 24

21 Awards

PSU Samarpan Award from Gov Connect Recognizes Exemplary Leadership of HSL CMD in Driving Shipyard Transformation

Business Leader & Best Practices Awards

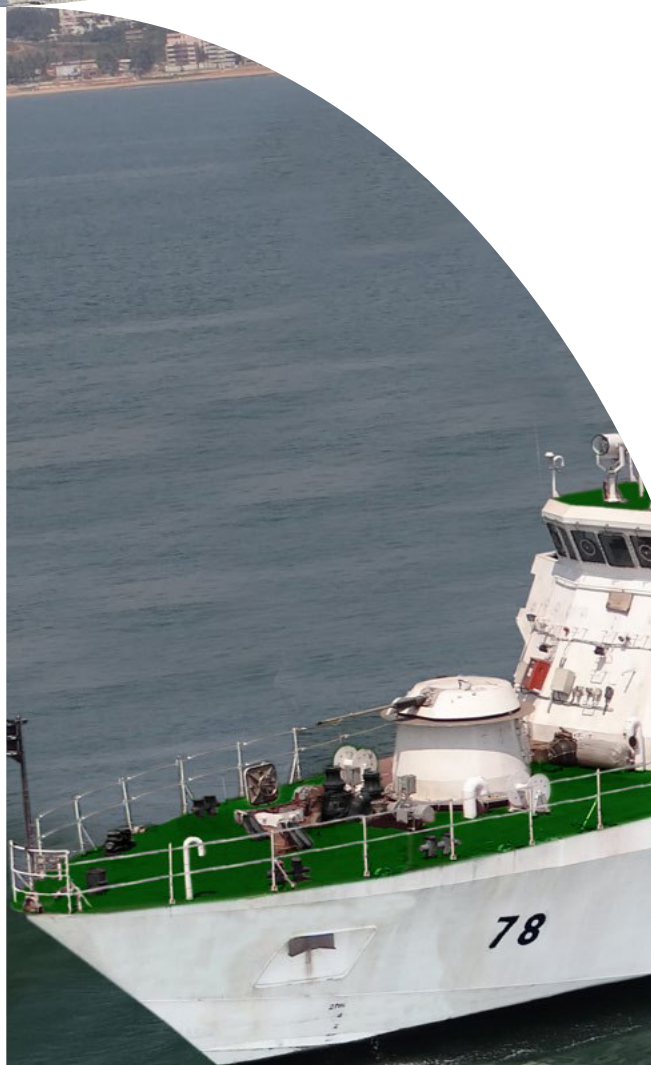
PSU Leadership & Innovation in Refining Technology

HR Excellence & Reskilling of Employees Awards

Best Ship Repair Facility of the year Award

Women Leadership Award

05 SODET Silver Awards at National QCC Competition



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